# RHODES UNIVERSITY STAFF DISCIPLINARY PROCEDURE

Approved: 2005

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### 1 PREAMBLE

The University, NTESU and NEHAWU recognise that it is the obligation of employees to abide by acceptable rules of conduct and to discharge their duties faithfully and diligently and the role of management to ensure that they do so in the interests of the University.

To this end, disciplinary action, including dismissal where appropriate, may be instituted against an employee who has been proved guilty of misconduct, and, that, in the application of discipline to all staff, the following Code and Procedure will apply.

The disciplinary code applies equally to all employees.

### 2 DEFINITIONS

For the purposes of these procedures:

### 2.1 CORRECTIVE COUNSELLING

the process necessary to induce improved performance or behaviour

### 2.2 CHAIRPERSON

Shall be the person responsible for presiding over a Disciplinary Board (see 2.5 below) and making a ruling as follows:

- · At the level 3 hearing in the case of misconduct cases other than unfair discrimination and/or harassment
- For all cases related to unfair discrimination and/or harassment

### 2.3 DAY

any day excluding Saturday, Sunday, Public Holidays and the period from the 15<sup>th</sup> December to the 15<sup>th</sup> January (both days inclusive).

### 2.4 DISCIPLINARY ACTION

any corrective action, including dismissal, instituted in response to unacceptable *employee* behaviour / *unsatisfactory work performance*, other than incompetence or incapacity, against an *employee* who has been proved guilty of misconduct in terms of this code and procedure.

### 2.5 DISCIPLINARY HEARING

the process by which the case is argued by the University Representative, supervisor or Head of Section and heard by a third party, either a Chairperson, Head of relevant Section or a Head of relevant Department. The process requires presentation of evidence led by the University Representative, supervisor or Head of Section, providing an opportunity to the staff member to question that evidence and also present their own case before a decision is taken based on the evidence presented by both parties. In the case of level 3 misconduct cases or cases related to unfair discrimination and/or harassment, this hearing is called a Disciplinary Board,

### 2.6 EMPLOYER / the UNIVERSITY

the Council of Rhodes University as recognised by the Higher Education Act No 101 of 1997.

### 2.7 EVIDENCE

oral evidence and documents, notices and correspondence referred to therein.

### 2.8 FAIRNESS FORUM

In terms of the Policy for the Eradication of Unfair Discrimination and Harassment, the fairness forum is responsible for considering complaints of alleged unfair discrimination and harassment including investigation of cases, determining whether or not the case should be heard for disciplinary purposes. The University Representative is the Chairperson of this Forum.

### 2.9 HEAD OF DEPARTMENT

shall include Head of an Academic Department, a Director of a Research Institute, a Head of a Division or their Deputy or Assistant, the Director of the Library Services, or their Deputy, or a Hall Warden

### 2.10 PRIMA FACIE EVIDENCE as related to the function of the Fairness Forum

Prima facie is a Latin term meaning "at first look," or "on its face," and refers to evidence which is sufficient to prove the case unless there is substantial contradictory evidence shown at a hearing.

### 2.11 REPRESENTATIVE

shall include:

A Union Official, a shop steward, a staff member, or any person, with or without legal expertise, provided that such person shall not be a witness to events related to the alleged misconduct in that particular case.

### 2.12 STAFF / EMPLOYEE

shall include all staff of the University as defined in the LRA.

### 2.13 SUPERVISOR / HEAD OF SECTION

shall include any person whose function and responsibility it is to monitor performance or discipline within a defined work zone or sub-section of the University.

### 2.14 UNIVERSITY REPRESENTATIVE

shall include any person delegated by the University to argue the institution's case in a disciplinary hearing.

### 2.15 UNSATISFACTORY WORK PERFORMANCE

in the context of this Disciplinary Code unsatisfactory work performance of instructions, other than incapacity or incompetence.

### 2.16 WARNING / FINAL WARNING LETTER

any written document issued against the proven misconduct of an *employee* on the prescribed form including behaviour related to unfair discrimination and/or harassment.

### 3 DISCIPLINARY CODE

Guidelines to behaviour which might warrant disciplinary action

- All members of staff are required to maintain a satisfactory standard of behaviour and to perform their duties in a satisfactory manner.
- The following categories of misconduct are not exhaustive. The seriousness of any misconduct must be considered in light of all the circumstances surrounding the misconduct.

### Insubordination, insolence or disrespectful behaviour

- Refusal, or failure, to carry out a lawful and reasonable instruction given by a person having the authority to give such instruction
- Abusive or offensive disrespect
- Insubordination
- Insolence

### Violence

- All forms of physical assault, threats and intimidation
- Rape or attempted rape
- Unauthorised possession of dangerous weapons (on *University* premises)
- Behaviour which endangers, or could reasonably endanger, life

### Liquor or drug offences

(when on *University* premises OR on *University* business)

- Illegal or unauthorised possession of liquor
- Possession of drugs the possession of which is illegal
- Being under the influence of liquor or illegal substances
- Being unable to perform normal duties properly and / or safely as a result of consumption of alcohol and / or non-prescription drugs

### Wrongful handling of property

 Deliberate improper, unauthorised use of, negligent damage to, or loss of, *University* property or the property of other *employees* or a student / visitor

### Attendance

- Signing on but not proceeding to work
- Failure to, or, unnotified absence from, work
- Consistent lack of punctuality (arrival)
- Unauthorised absence from work while on duty
- Abscondment

### **Unsatisfactory Work Performance**

(other than incapacity or incompetence)

- Negligence
- Sleeping on duty
- Poor maintenance standards (not caused as a result of high workload or staff shortage)
- Failure or neglect of duty which could have serious consequences for the *University*, its *employees* or students / visitors, on the premises

### Dishonesty

- Theft
- Unauthorised possession of *University* property (misappropriation)
- Unauthorised possession of another employee's or a student's / visitor's property
- Accepting or procuring bribes
- Falsifying University records
- Misuse / abuse of confidential information
- Fraud, including: falsification of time-cards, employment application form, or any other University documents, sick certificate, order forms, deliberately non-procedural "clocking", etc.

### **Health and Safety**

- Failure to comply with published fire, health, occupational health and / or safety codes
- Smoking in prohibited areas

### Offensive Behaviour

- Swearing or using abusive or harassing language towards others
- Victimisation or intimidation as contemplated in the LRA
- Incitement to stop work other than during a protected strike or notified protest action

### Harassment and Unfair Discrimination

Any action which is contrary to the ethos and objectives of the Policy on Eradicating Unfair Discrimination and Harassment. This Includes the following actions:

- Unfair discrimination where treatment impairs the fundamental dignity of the complainant (as defined in the Policy listed above)
- Harassment including unwanted conduct experienced by the recipient which is persistent or serious and demeans, humiliates or creates a hostile or intimidating environment or is calculated to induce submission by actual or threatened adverse consequences and which is related to sex, gender, sexual orientation or a person's membership or presumed membership of a group identified by one or more of the prohibited groups (as per the Constitution of the Republic of South Africa) or a characteristics associated with such a group
- Hate speech

### Abuse of Position / Authority

- Coercive, abusive or inappropriate use of one's supervisory or other position of authority against an employee or student
- Abuse of one's position for unfair personal gain or the unfair gain of others
- Deliberate administrative action beyond the capacity of the position held
- Unreasonable demands for resignation under threat of disciplinary action
- Without good reason trying to induce an employee to resign

### General

- Possession of a firearm/s on *University* premises without the Registrar's authority
- Gambling on *University* premises
- Commission, or, conviction in a court of law, of a serious criminal offence
- Participation in an unprotected strike
- Unjustified refusal to obey a reasonable and lawful request to search of either one's person or property

# 4 DISCIPLINARY GUIDELINES

In determining the disciplinary action the following guidelines will be applied. The discretion of the Presiding Officer in determining the disciplinary routine is recognised including the reduction or increase of any proposal and the mandating of corrective counselling.

		Disciplinary Routine	outine		
		11	12		<i>E1</i>
	Nature of Offence	Verbal	Written	Final Written	Suspension
		Warning	Warning	Warning	/ Dismissal
		Corrective			
		Counselling	May be acc	May be accompanied by inclusion of <i>Corrective</i> رمیسجهالنم	n of <i>Corrective</i>
	L1 Category A – Least Serious Offences	Phase		5	
1					
- 0	-	1	2	က	4
7	-	Н	2	8	4
m	-	1	2	, co	4 4
4	+	Н	2		+ 4
2	-		2	n	
9	Lesser forms of harassment and/or unfair discrimination	-	2 0	0 0	4
7		+ +	7 (	0 "	4
		7	7	3	4
12.0	L2 Category B – Serious Offences				
∞	Absenteeism [ for up to 3 days ]				
σ	+-		1	2	m
ח כ	-		1	2	3
3			1	2	, e
11	-		1	2	6
12	-			2	0
13	-		-	2 0	2 0
14				1	n
L	+		Н	2	m
15	-		1	2	C
16	Unauthorised possession of liquor on University premises or the introduction of liquor thereto		1	2	n m
17	-				>
18	-		1	2	3
	-		1	2	æ

19	Infringement of the Tobacco Products Control Amendment Act 23 of 2007 and the	7		
	lobacco Products Control Amendment Act No of 2008		7	m
20	Gross insubordination			,
21	Gross negligence		1 -	7 (
22	Serious absenteeism [for more than 3 days but less than 6 days]		4 -	7 6
23	Under the influence of alcohol or drugs on University premises to the extent of being		н.	7
			Н	2
24	Unauthorised use of <i>University</i> vehicles and equipment			,
22	Endangering self and others by failure to adhere to published safety procedures and instructions		+ ++	2
56	Deliberate infringement of the Occupational Health and Safety Act		7	1 (
27			7	2
			П	2
78	Harassment of <b>staff</b> member by a <b>supervisor</b> (ie retaliatory harassment, intimidation towards resignation) or vice versa		1	2
29	Possession of dangerous weapons including firearms on <i>University</i> premises without the			
			Н	2
30	Discrimination on any grounds listed in law or <i>University</i> policy but not limited to those			
	grounds		1	2
13 C	L3 Category C – Most Serious Offences			
31	Malicious damage to <i>University</i> property			7
32	Theft			
33	Misappropriation			
34	Fraud, including falsification of time cards, employment application forms or any other			7
				Н
32	Conviction of a serious criminal offence			-
36	Assault with the intention to cause bodily harm.			4 5
37	Rape, or attempted rape			7
38	Sexual offence of any kind			-   t
39	Sexually orientated request as a reward			, T
40	Abscondment [ clear intent to abandon post found ]			
41	Serious forms of harassment, hate speech and/or unfair discrimination			
				7

# 5 DISCIPLINARY PROCEDURES DEALING WITH MISCONDUCT OTHER THAN THOSE CATEGORISED AS UNFAIR DISCRIMINATION AND/OR HARASSMENT

### 5.1 PRINCIPLES

- 5.1.1 Discipline is any corrective action initiated by *the University* in response to unacceptable *employee* behaviour / *unsatisfactory work performance* other than incompetence or incapacity.
- 5.1.2 The purpose of a disciplinary procedure is to initiate corrective rather than punitive action where behaviour is unacceptable or *work performance* of an *employee* is unsatisfactory.
- 5.1.3 The procedure must ensure inter alia that:
  - the employee has the opportunity to state their case, present an informed defence and to enlist the support required;
  - all circumstances have been considered fully and objectively before a decision is taken.
- 5.1.4 The right of a party to choose a *representative* at a disciplinary proceeding is recognised. The defendant shall have the right to:
  - be represented as described in section 5.2.3 below (Levels 1 and 2);
  - be represented by a union official / member, or any other employee or representative of their choice at a Disciplinary Board hearing (Level 3);
  - prompt, fair and consistent treatment, without regard to rank or status;
  - prior knowledge of their unacceptable behaviour / unsatisfactory work performance;
  - prior knowledge of any documentary evidence to be presented against them;
  - call any witnesses and cross-examine the complainant and / or any witnesses called by the complainant or the University;
  - in addition, the relevant staff of the HR Division will assist in calling any witnesses, as necessary, to attend.
- 5.1.5 The defendant shall be presumed to be innocent until proved guilty on a balance of probabilities.
- 5.1.6 No disciplinary penalty shall be imposed until the appropriate procedure has been exhausted.
- 5.1.7 The principles of natural justice shall apply.
- 5.1.8 The disciplinary penalties shall be:
  - Verbal warnings
  - Written warnings
  - Final written warnings
  - Suspension without pay (as alternative to dismissal)
  - Dismissal
  - Summary dismissal
- 5.1.9 Warnings shall have the following life-spans:
  - Verbal warnings will be valid for a maximum period of six months from date of issue.
  - Warning / final written warnings will be valid for a maximum period of one year from date of issue.
- 5.1.10 The *staff* member will be required to sign *warning / final written warnings* issued to them. Should they refuse to sign the *warning / final written warning* letter, two witnesses must verify by signing the letter that the *warning* was issued.
- 5.1.11 Suspension from duty: If a **Head of Department** (or an authorised representative) considers that an **employee**'s misconduct is sufficiently serious to warrant immediate dismissal, they may, in consultation with the Human Resources Division, suspend the **employee** from the performance of their duties pending a final decision on the matter by a **Disciplinary Board**. Under these circumstances, the **employee** shall receive full pay while under suspension.
- 5.1.12 Suspension without pay: an *employee* shall normally only be suspended without pay in mutual agreement with the *Disciplinary Board* as an alternative penalty to dismissal.
- 5.1.13 Dismissal: an **employee** who is dismissed shall be entitled to be paid their salary in lieu of notice and to payment in lieu of any annual vacation leave due to them as at the date of dismissal.

- 5.1.14 Summary Dismissal: An employee may be summarily dismissed on the grounds specified in section 4, or any other ground recognised in law.
- 5.1.15 An *employee* who is summarily dismissed shall receive full salary up to and including the day of dismissal and shall not be entitled to any notice, or salary in lieu thereof.

# 5.2 PROCEDURE FOR MISCONDUCT OTHER THAN THOSE CATEGORISED AS UNFAIR DISCRIMINATION AND/OR HARASSMENT

### 5.2.1 LEVEL ONE (1) - Action by Supervisor

- 5.2.1.1 Minor breaches of the Disciplinary Code will normally be dealt with by the immediate *supervisor* who may issue a verbal *warning* after meeting with the *employee* concerned.
- 5.2.1.2 The *employee* shall be given fair warning of the alleged breach of discipline, the time of the meeting, and, informed that they may be accompanied by a *representative* (ref 5.2.3 below).
- 5.2.1.3 The *supervisor* shall further counsel the *employee* in order to induce behaviour or work performance that would avoid any further *disciplinary action*. In doing so, they shall:
  - ensure that the employee is fully conversant with the transgression or behaviour that is unacceptable;
  - establish from the *employee* the reason(s) for the transgression or unacceptable behaviour and record it / them accurately;
  - agree with the employee on action that could solve the problem;
  - take steps to implement and monitor the agreed corrective action;
  - assist the employee to achieve the goal without creating undue pressure or harassment;
  - keep a record of corrective counselling and verbal warnings which will be kept in the office of the supervisor / head of section of the relevant section.

Should more severe action be warranted the following procedure will apply

### 5.2.2 LEVEL TWO (2) - action by Head of Section / Head of Department

- 5.2.2.1 In the case of more serious misconduct, or, where previous verbal *warnings* and *corrective counselling* have failed, the *Head of Section* (or, if no *Head of Section* or where the *Head of Section* is personally involved and wishes to refer the matter to higher authority, the *Head of Department*), on receipt of a recommendation from the *supervisor*, shall interview the *employee* alleged to have offended and any witnesses or persons having knowledge or information which may assist in establishing the facts of the matter and record such *evidence* in writing.
- 5.2.2.2 Either party shall be entitled to representation (ref 5.2.3 below), to call and question any witnesses, and, to present argument in their favour.
- 5.2.2.3 After all the *evidence* has been heard, the *Head of Section/Department* will consider it and decide whether any *disciplinary action* is required. Where such action is necessary, and according to the gravity of the offence, they will take one of the following two courses:

### **OPTION 1**

5.2.2.3.1 Taking into account the guiding principles in Section 4, issue the offending person with a *warning / final warning letter* on the prescribed form.

If a letter is issued, the nature of the *employee*'s misconduct must be clearly recorded and the letter signed by the *Head of Section* / **Department** concerned.

Unless good cause is shown, the letter must be issued to the *employee* within five (5) *days* of the completion of the disciplinary inquiry, and, shall also indicate what action must be taken by the *employee* to avoid further *disciplinary action*.

The *Head of Section* / Department shall further counsel (see 5.2.3 above) the *employee* in order to induce behaviour or work performance that would avoid any further *disciplinary action*.

The *employee* will be expected to sign the *warning / final written warning* and be given a copy. The original of the *warning* letter must be sent to the HR Division. Should the *employee* refuse to sign the *warning / final warning letter*, two witnesses should verify that the *warning* was issued by signing the form.

### **OPTION 2**

5.2.2.3.2 If the *Head of Section* is of the opinion that action other than issuing of a *warning / final warning letter* is warranted, they shall forward the *evidence* to the *Head of Department* together with their recommendation that one of the following penalties be considered:

- Suspension
- Dismissal
- Summary dismissal.

At the same time the *Head of Section* shall inform the *employee* concerned, in writing, that their case has been referred to a higher authority.

### Action by Head of Department

5.2.2.4 The *Head of Department*, on receipt of the recommendation from the *Head of Section*, shall consider the *evidence*. If deemed necessary, they may interview the *employee* alleged to have offended, re-interview any person who has given *evidence* in the matter or interview any other person who may be able to shed further light on the matter, recording such *evidence* in writing.

In the light of the evidence, the Head of Department shall either:

- Dismiss the case
- Concur with the recommendation, or
- Recommend a lesser penalty
- 5.2.2.5 Where the *Head of Department* decides that the case should be dismissed, or, recommends a lesser penalty, they shall inform the *Head of Section* and the *employee* accordingly.
- 5.2.2.6 Where the *Head of Department* decides that the case should be referred to higher authority, they shall:
  - inform the employee accordingly, in writing; and,
  - forward the documentation to the HR Division.
- 5.2.2.7 Where the *Head of Department* decides to issue a *warning / final warning letter*, they shall sign the letter/ form which shall clearly state the nature of the *employee*'s misconduct.

Unless good cause is shown, the warning / final warning letter must be issued within five (5) days of the Head of Department considering the matter, and, shall also indicate what actions must be taken by the employee to avoid further disciplinary action.

The *Head of Department* shall further counsel (see 5.2.3 above) the *employee* in order to induce behaviour or work performance that would avoid any further *disciplinary action*.

The *employee* will be expected to sign the *warning / final warning letter* and be given a copy. The original of the *warning / final warning letter* must be sent to the Employee Relations Manager. Should the *employee* refuse to sign the *warning / final warning letter*, two witnesses shall verify that the warning was issued by signing the form.

### 5.2.3 REPRESENTATION AT PROCEEDINGS IN TERMS OF 5.2.1 AND 5.2.2 ABOVE

An *employee* may, should they so wish, be accompanied by the full-time shop steward, or, a union *representative*, of the constituency concerned, or, any other *staff* member at proceedings instituted in terms of 5.2.1 and 5.2.2 (Levels 1 and 2).

At the request of either party, a member of Human Resources Division shall attend these proceedings in an advisory capacity and to monitor proceedings.

### 5.2.4 LEVEL THREE (3) - Disciplinary Board

Suspension without pay (as alternative to dismissal), Dismissal or Summary Dismissal

Where the *Head of Section* or *Head of Department* decides to recommend a penalty more severe than the issue of a *final warning letter*, they shall forward the recommendation and all supporting documentation to the Human Resources Division who will arrange for a *Disciplinary Board*, of up to five (5) persons, to be convened under a Chairperson appointed by the Vice-Chancellor or Deputy Vice-Chancellor: Academic and Student Affairs in the case of academic staff and the Registrar: Finance and Operations in the case of support staff.

The *Disciplinary Board* should be held within twenty (20) *days* of the matter being heard by the *Head of Section* or considered by the *Head of Department* save that this period may be extended by the Chairperson if unavoidable practical reasons exist.

The following may attend:

- the employee
- the employee's representative
- a person to present the University's case i.e. the University's representative
- any other person, at the discretion of the Chairperson (eg. a representative from an earlier proceeding)
- an interpreter if necessary
- a representative from the Human Resources Division.

The University's representative and the employee may call such witnesses as are required and be entitled to cross-examine each others' witnesses.

The Board shall decide whether the *employee* is guilty or not and inform them of its decision within fifteen (15) *days*. If the *employee* is found guilty, the Board shall consider all mitigating and aggravating facts before deciding on what *disciplinary action* should be imposed, if any, in terms of *the University's* Disciplinary Code.

Any penalty decided upon by the Board must be conveyed, in writing, to the *employee* by the Human Resources Division. In the case of dismissal or summary dismissal the letter must contain the reasons for the dismissal or summary dismissal.

### 5.2.5 REVIEW AND APPEAL PROCEDURE

Within two (2) *days* of receipt of a *written warning letter*, the *employee* may request the Human Resources Division, in writing, to have the letter reviewed by an impartial person appointed by the Vice-Chancellor or Deputy Vice-Chancellor: Academic and Student Affairs in the case of academic staff and the Registrar: Finance and Operations in the case of support staff. The grounds for the request must be set out in writing.

The person so appointed shall consider the reasons for the issuing of the letter, the objections thereto, and may at their own discretion, or, where so requested by either party, interview the *employee* and / or their *representative* and the *Head of Department* and / or Section or *Supervisor* concerned.

The *employee* shall be informed in writing within twenty-five (25) *days* of the decision which shall either be to reject or confirm the *warning letter*. The decision shall be final.

Should an *employee*, who has been dismissed or summarily dismissed (ref 5.2.4), wish to challenge the outcome of the *Disciplinary Board*, they may refer the matter to the Commission for Conciliation, Mediation and Arbitration via the Department of Labour within the time period as laid down in the Labour Relations Act No 66 of 1995 and its regulations as amended.

## 6. DISCIPLINARY PROCEDURES DEALING WITH INCIDENTS OF UNFAIR DISCRIMINATION AND/OR HARASSMENT

### **6.1 PRINCIPLES**

- 6.1.1 This procedure must be read in conjunction with the Policy on Eradicating Unfair Discrimination and Harassment which outlines the role of the Fairness Forum. In terms of this policy, this Forum, chaired by the University Representative is charged with considering the evidence of harassment and/or unfair discrimination. Should there be prima facie evidence of the incident, the matter will then proceed in terms of these disciplinary processes. The Forum does not make a judgement as regards the incident.
- 6.1.2 The same principles as outlined in section 5.1 shall apply except for sections 5.1.4 and 5.1.11 which shall read as follows for the purpose of this section:
- 6.1.3 The right of a party to choose a *representative* at a disciplinary proceeding is recognised. The defendant shall have the right to:
  - be represented by a union official / member, or any other employee or representative of their choice;
  - prompt, fair and consistent treatment, without regard to rank or status;
  - prior knowledge of their unacceptable behaviour;
  - prior knowledge of any documentary evidence to be presented against them;
  - call any witnesses and cross-examine the complainant and / or any witnesses called by the complainant or the University;
  - in addition, the relevant staff of the HR Division will assist in calling any witnesses, as necessary, to attend.
- 6.1.4 Suspension from duty: If the University Representative believes that the alleged transgressor's misconduct is sufficiently serious to warrant immediate dismissal, they may, in consultation with the Director: Human Resources or his/her delegate, suspend the *employee* from the performance of their duties pending a final decision on the matter by the Chairperson of the disciplinary hearing. Under these circumstances, the *employee* shall receive full pay while under suspension.

### 6.2. PROCEDURE DEALING WITH INCIDENTS OF UNFAIR DISCRIMINATION AND/OR HARASSMENT

Irrespective of the severity of the incident of unfair discrimination and harassment, the same procedure shall be followed:

6.2.1 A *disciplinary Board* should be held within twenty (20) *days* of the matter being heard by the *Fairness Forum* save that this period may be extended by the Chairperson if unavoidable practical reasons exist.

The following may attend:

- the employee
- the employee's representative
- the University Representative
- an interpreter if necessary
- a representative from the Human Resources Division.

The University's representative and the employee may call such witnesses as are required and be entitled to cross-examine each others' witnesses.

The Chairperson shall decide whether the *employee* is guilty or not and inform them of its decision within fifteen (15) *days*. If the *employee* is found guilty, the Chairperson shall consider all mitigating and aggravating facts before deciding on what *disciplinary action* should be imposed, if any, in terms of *the University*'s Staff Disciplinary Code.

Any penalty decided upon by the Chairperson must be conveyed, in writing, to the *employee* by the Human Resources Division. In the case of dismissal or summary dismissal the letter must contain the reasons for the dismissal or summary dismissal.

### 6.2.2 REVIEW AND APPEAL PROCEDURE

Where the Disciplinary Board has recommended a penalty other than dismissal, the employee may request, in writing, a review of the disciplinary outcome outlining the grounds for the request. This must be done within two (2) days of receipt of a written warning letter, the employee forwards this request to the Human Resources Division. An impartial person will be appointed by the Vice-Chancellor or Deputy Vice-Chancellor: Academic and Student Affairs in the case of academic staff and the Registrar: Finance and Operations in the case of support staff.

The person so appointed shall consider the reasons for the issuing of the letter, the objections thereto, and may at their own discretion, or, where so requested by either party, interview the *employee* and / or their *representative*.

The employee shall be informed in writing within twenty-five (25) days of the decision which shall either be to reject or confirm the warning letter. The decision shall be final.

Should an employee, who has been dismissed or summarily dismissed wish to challenge the outcome of the Disciplinary Board, they may refer the matter to the Commission for Conciliation, Mediation and Arbitration via the Department of Labour within the time period as laid down in the Labour Relations Act No 66 of 1995 and its regulations as amended.

Signed:

**NEHAWU Full-time Shop Steward** 

RHODES representative

20/10/2011 Date 20/10/20(1

This replaces Annexure A of the recognition agreement between NTEU and Rhodes University.

This replaces of Annexure B of the recognition agreement between NEHAWU and Rhodes University.