

ANNUAL REPORT 2022

RHODES UNIVERSITY

WHERE LEADERS LEARN

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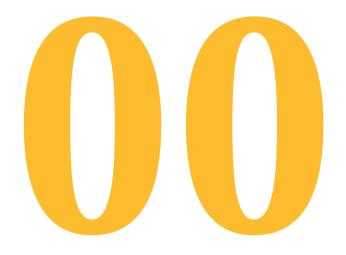
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ACRONYMS AND TERMS

ACRONYM/TERM	DEFINITION
APP	Annual Performance Plan
BBBEE	Broad Based Black Economic Empowerment
CATALyst	Conversations About Teaching, Assessment and Learning
CBPR	Community Based Participatory Research
CE	Community Engagement
CHE	Council on Higher Education
CFO	Chief Financial Officer
CHERTL	Centre for Higher Education Research, Teaching & Learning
CPGS	Centre for Postgraduate Studies
CSD	Centre for Social Development
DHET	Department of Higher Education and Training
DVC: A & SA	Deputy Vice-Chancellor Academic & Student Affairs
DVC: R&I	Deputy Vice-Chancellor Research and Innovation
DVC: RISP	Deputy Vice-Chancellor: Research, Innovation and Strategic Partnerships
ELRC	Environmental Learning Research Centre
ETDPSETA	Education Training Development Practices – Sector Education and Training Authority
FinCore	Oracle Cloud Financials system
F&GP	Finance and General Purposes
FSTT	Financial Sustainability Task Team
FTE	Full-Time Equivalent
FY	Financial Year
GADRA	Education NGO in Makhanda
GRADUATION RATE	The number of students who graduated within a year in relation to the number of enrolled students within the same year (including cancellations).
	Graduated (Year n)/Enrolled (Year n) x 100
HOD	Head of Department
HR	Human Resources
ICT	Information and Communication Technology
IEF	Infrastructure & Efficiency Funding
IF	Institutional Forum
ISEA	Institute for the Study of the Englishes of Africa
IT	Information Technology
ITP	Institutional Transformation Plan
I&TS	Information and Technology Services
I/R STAFF	Instructional/Research Staff
IRPQP	Institutional Research, Planning and Quality Promotion
IWR	Institute for Water Research

ACRONYM/TERM	DEFINITION
KPI	Key Performance Indicator
nGAP	New Generation of Academics Programme
NQF	National Qualifications Framework
NRF	National Research Foundation
NSFAS	National Student Financial Aid Scheme
PC	Personal Computer
PG	Postgraduate
PHD	Doctor of Philosophy
PGDIP	Postgraduate Diploma
RU	Rhodes University
RUCE	Rhodes University Community Engagement
RUMEP	Rhodes University Mathematics Education Project
SARCHI	The South African Research Chairs Initiative
SDG	Sustainable Development Goals
SET	Science, Engineering & Technology
SUCCESS RATE	FTE credited / FTE enrolled (Incl. cancellations) x 100
TART	Transient Array Radio Telescope
UCDP	University Capacity Development Programme
UCDG	University Capacity Development Grant
UG	Undergraduate
USAf	Universities South Africa
USSA	University Sports South Africa
VC	Vice-Chancellor





INSTITUTIONAL GOVERNANCE & MANAGEMENT INFORMATION

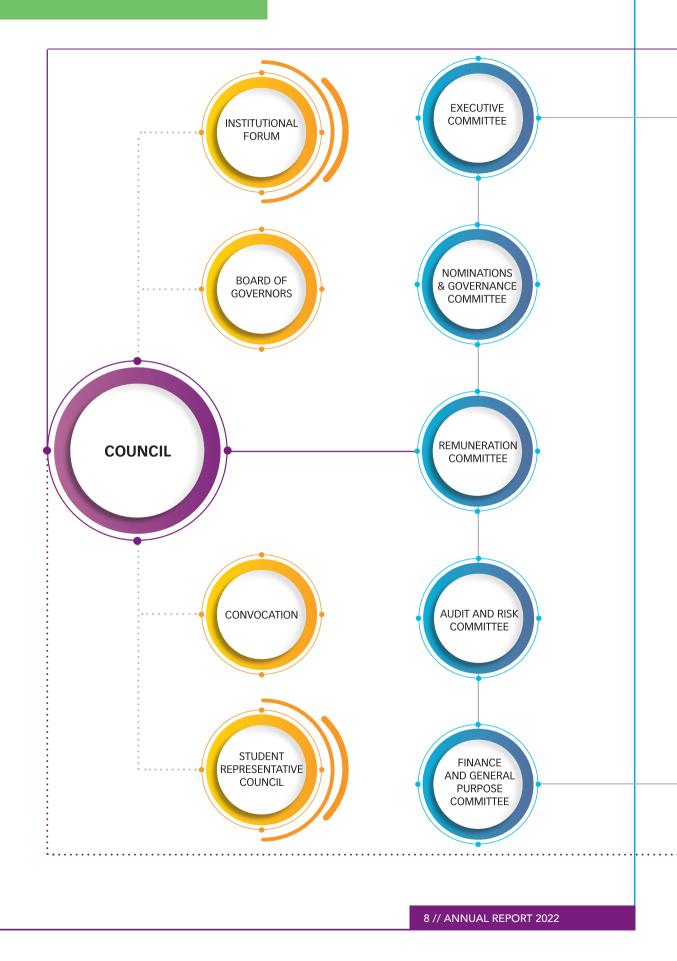


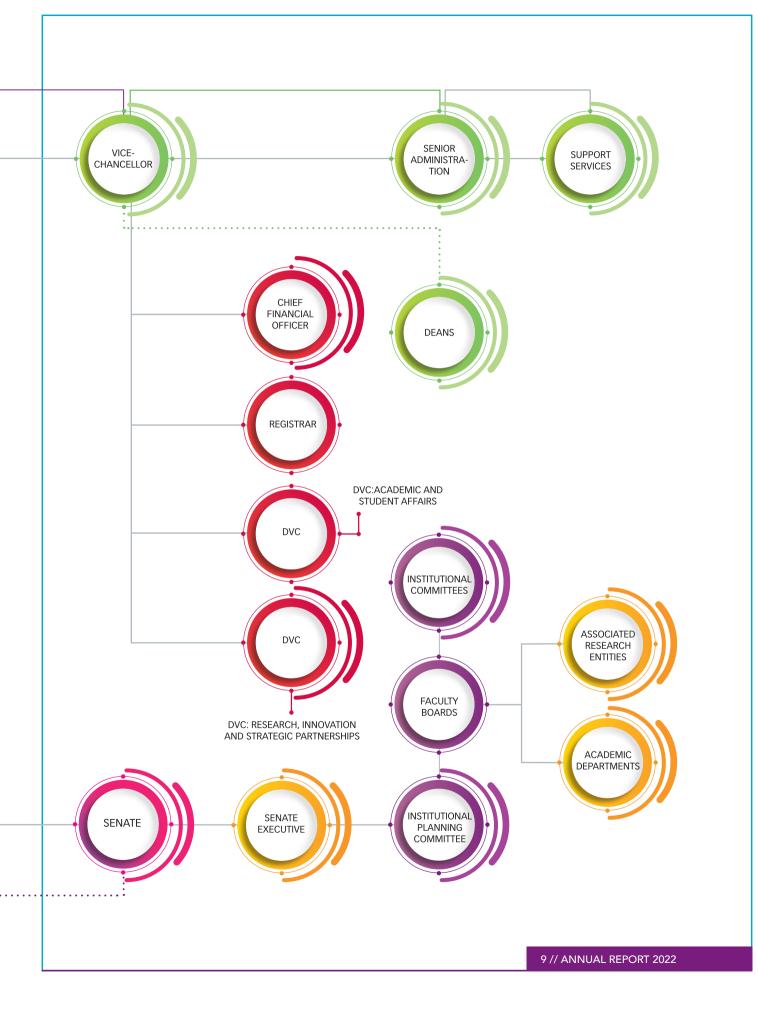
The Chancellor is the titular head of the University and is empowered, in the name of the University, to confer all degrees and award all diplomas and certificates. The Vice-Chancellor and Principal is the chief academic and administrative officer of the University. The University Executive comprises the Vice-Chancellor and Principal, the Deputy Vice-Chancellor (Academic and Student Affairs), the Deputy Vice-Chancellor (Research, Innovation and Strategic Partnerships), the Registrar and the Chief Financial Officer.

The academic structure of Rhodes University is organised around six faculties: Humanities, Science, Commerce, Pharmacy, Law, and Education. Each academic faculty is led by a Dean. There are 35 academic departments within the six faculties. These provide an extensive range of undergraduate and postgraduate degrees, diplomas and certificates and research interests for students and academics. Each academic department is led by the Head of Department (HoD). Rhodes University also has Schools, which are headed by a Head of the School, several research units, institutes and centres.

Rhodes University's administrative and support divisions provide support for the operations of the University and contribute to the attainment of strategic goals of the University. The administrative and support divisions are: Registrar's Division, Student Affairs, People and Culture, Finance, Library Services, Institutional Research, Planning and Quality Promotion (IRPQP), Global Engagements/International Office, Communications and Advancement, Community Engagement (CE), Equity and Institutional Culture, Research and Innovation, Information and Technology Services, Residential Operations, Infrastructure and Facilities. The administrative and support divisions are led by their respective Directors.

The Rhodes University's institutional statute is currently being updated and will be finalised in 2024.





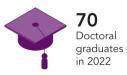


ANNUAL PERFORMANCE ASSESSMENT REPORT OF THE APP

Rhodes is a relatively small university (with just over 8000 students) but it enjoys the distinction of having among the best undergraduate success and graduation rates in South Africa. This is testimony to the quality of students that the Institution attracts, to the academic provision made for them, and to the commitment of Rhodes University staff to student development and success.

Table 1 presents a detailed set of indicators of enrolment, access, success, efficiency, and research. These indicators include the University's ministerially approved enrolment targets for 2022 in the current enrolment cycle (2020 to 2025).

Each key performance indicator (KPI) in Table 1 is associated with the actual score for the previous years 2020 and 2021, the target for the reporting year (2022) and the actual score for the reporting year.



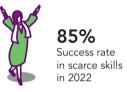


Table 1: 2022 APP KPIs



ASSESSMENT REPORT OF THE APP

ENROLMENT KPI	2020 ACTUAL	2021 ACTUAL	2022 TARGET	2022 ACTUAL	STRATEGIES/PROJECTS/ACTIVITIES
A. ACCESS					
Headcount totals	8594	8477	8778	8349	The 2022 target of headcount enrolment was not achieved. The University plans to implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of students both at undergraduate (UG) and postgraduate (PG) levels.
First-time entering undergraduates	1608	1348	1434	1549	Increase visibility and marketing through open days and establish long-term partnerships with local schools. Draw on the academic value proposition in the Institutional Development Plan (IDP) and student recruitment booklet and the unique institutional strengths for marketing, recruitment and retention. Develop and implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of UG students.
Headcount enrolments (Foundation Provisioning)	148	137	179	159	Development and extension of 'flexible curriculum' using extended, augmenting, and fully foundational courses using University Capacity Development Grant (UCDG). Review the academic development support for UG students, provide and strengthen academic development and support programmes, as well as bridging programmes.
Headcount enrolments total UG	6339	6137	6446	6417	Increase visibility and marketing through open days and partnerships with local schools. Draw on the academic value proposition in the IDP and the student recruitment booklet and the unique institutional strengths for marketing, recruitment, and retention.
Headcount enrolments total PG	2255	2340	2392	1932	Targeted marketing of postgraduate programmes. Marketing of activities of the Centre for Postgraduate Studies (CPGS).
Science, engineering, technology	2596	2518	2575	2463	Develop and implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of UG students. Targeted marketing and recruitment approach for Science programmes. Increase visibility and marketing through open days and
Business/ management	1302	1280	1300	1212	establish long-term partnerships with schools. Develop and implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of UG students. Targeted marketing and recruitment approach for Science programmes business/management and commerce programmes. Increase visibility and marketing through open days and establish long-term partnerships with schools.

ENROLMENT KPI	2020 ACTUAL	2021 ACTUAL	2022 TARGET	2022 ACTUAL	STRATEGIES/PROJECTS/ACTIVITIES
B. SUCCESS					
Education	1217	1114	1240	1213	Develop and implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of UG students. Targeted marketing and recruitment approach for education programmes.
					Increase visibility and marketing through open days and establish long-term partnerships with schools.
Other humanities	3479	3565	3663	3461	Develop and implement an integrated, coherent, and better coordinated strategy for student recruitment that will entail diverse recruitment and academic interventions for retention and academic progression of UG students. Increase visibility and marketing through open days and establish long term partnerships with schools.
Graduates UG	1316	1227	1254	1305	 Development of 'flexible curriculum' using extended, augmenting and fully foundational courses. Embedding of support for disciplinary academic literacies, language/reading/writing in the curriculum. Extended Orientation Programme, Tutorial System, Student Peer Mentoring Programme, as well as Deans' curriculum advising. All activities funded by the UCDG and other academic development and support initiatives for lecturing staff. Develop appropriate tools, including data analytics, to monitor student academic engagement and to identify at-risk students for effective and timely intervention. Continue to support academic staff through the Conversations about Teaching, Assessment and Learning (CATALyst) course and the PGDip in Higher Education and other programmes. Strengthen research in the scholarship of teaching and learning for research-informed pedagogies for student success. Develop and strengthen academic staff's digital pedagogical capability and capacity to design and implement blended (online and face-to-face) teaching and learning.
Graduates PG	963	1042	1058	922	Our postgraduate students are supported through the activities of the CPGS and the Centre for Higher Education Research, Teaching and Learning (CHERTL): Support for writing, research design, supervisor development courses.
Success rate	80%	82%	81%	79%	In 2022, Rhodes University's success rate dropped below the 80% mark. The system is yet to fully recover from the impact of COVID-19. To address this decline, the University plans to enhance student-centred academic interventions to reverse the negative trend.

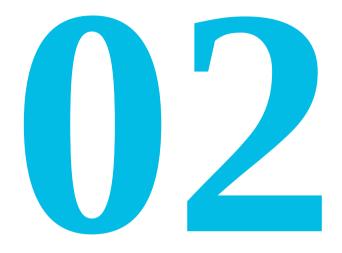
ASSESSMENT REPORT OF THE APP

ENROLMENT KPI	2020 ACTUAL	2021 ACTUAL	2022 TARGET	2022 ACTUAL	STRATEGIES/PROJECTS/ACTIVITIES
B. SUCCESS					
Engineering graduates	0	0	0	0	
Life and physical sciences graduates	116	144	145	104	Embedding of support for disciplinary academic literacies, language/reading/writing in the curriculum. Orientation Week and the Extended Orientation Programme. Online course, 'RULearning', developed and in place for our students. Tutorial System, Student Peer Mentoring Programme, Course participation supported by activities in residence. Residences utilised as living and learning spaces and hall wardens to play the role of student development practitioners in the residences.
Animal and human health graduates	159	183	184	166	Embedding of support for disciplinary academic literacies, language/reading/writing in the curriculum. The O-Week and the Extended Orientation Programme. Online course 'RULearning' developed and in place for our students. Tutorial System, Student Peer Mentoring Programme, Course participation supported by activities in residence. Residences utilised as living and learning spaces and hall wardens to play the role of student development
					practitioners in the residences.
Teacher education graduates	446	303	302	223	Embedding of support for disciplinary academic literacies, language/reading/writing in the curriculum. The O-Week and the Extended Orientation Programme. Online course 'RULearning' developed and in place for our students. Tutorial System, Student Peer Mentoring Programme, Course participation supported by activities in residence. Residences utilised as living and learning spaces and
					hall wardens to play the role of student development practitioners in the residences.
Success rate in scarce skills	92%	87%	89%	85%	Embedding of support for disciplinary academic literacies, language/reading/writing in the curriculum. The O-Week and the Extended Orientation Programme. Online course 'RULearning' developed and in place for our students. Tutorial System, Student Peer Mentoring Programme, Course participation supported by activities in residence. Residences utilised as living and learning spaces and
					hall wardens to play the role of student development practitioners in the residences.

ENROLMENT KPI	2020 ACTUAL	2021 ACTUAL	2022 TARGET	2022 ACTUAL	STRATEGIES/PROJECTS/ACTIVITIES
C. EFFICIENCY					
Headcount of permanent I/R staff	358	359	359	368	Rhodes University recognises the scarcity of qualified academics in the country. To this end, several initiatives have been articulated in the Human Resources plan to ensure attraction and retention of qualified staff in addition to Department of Higher Education and Training (DHET) efforts and support through the New Generation of Academics Programme (nGAP) and Nurturing Emerging Scholars Programme (NESP) and other UCDG programmes.
					Recognition of staff (both academic and support) excellence by the Vice-Chancellor.
% Staff with doctoral degrees	60%	63%	64%	62%	There is a strong focus on improving staff doctoral qualifications. Sabbatical Grants are granted to complete PhDs. UK/RSA funding to develop proposals for projects to support academics in attaining PhDs in collaboration with University of Venda and University of Lancaster. nGAP programme funded by DHET.
Number of nGAP staff	20	24	26	23	In 2022, the University reached the nGAP target of 26. Three students were not able to carry on with their studies for the following reasons: 1) One student was medically boarded, 2) One student passed away during their studies, and 3) One student did not meet the requirements of the University vaccine mandate.
Ratio of FTE students to FTE instructional/ research staff	14.8	15.2	15.5	15.3	The student to Instructional/Research Staff (I/R staff) ratio at Rhodes University is carefully planned to ensure meaningful learning experiences for our students. Each student receives personal attention for authentic learning experience.
D. RESEARCH					
Total research output units	998	1011	1206	893	Maintain and strengthen Rhodes University's standing as a research-intensive university by providing resources and
Publication units per I/R staff	2.8	2.8	3.36	2.4	"facilities for research and promoting collaboration and mobility. The University also recognises the importance of efficient mentorship and support programmes for emerging researchers.
					The research administration division provided necessary support to researchers at Rhodes University. The University is grateful for the funding support of DHET- UCDG for research capacity development.
Research masters graduates	168	195	241	123	Activities of the CPGS: Support for writing, research design, supervisor development courses.
Doctoral graduates	92	85	86	80	Activities of the CPGS: Support for writing, research design, supervisor development courses.

¹Table 1: 2022 APP KPIs

REPORT BY THE CHAIRPERSON OF COUNCIL



REPORT BY THE CHAIRPERSON OF COUNCIL



The 2022 academic year saw the full return of students and staff to campus. Although we were still presented with challenges imposed mainly by the COVID-19 pandemic, health and safety protocols were put in place to ensure the safe return of students and staff to campus.

In 2022, Rhodes University underwent a review of its Institutional Development Plan (IDP) for the period of 2023-2028. The plan has been hailed as the blueprint for achieving academic excellence and ensuring long-term sustainability at the University. Council is pleased with this milestone and eagerly anticipates the effective execution of the IDP's strategic objectives.

Council performed its fiduciary duties with dedication and commitment in 2022. This is testimony to the fact that all the meetings of Council were held as scheduled despite the hybrid mode that was adopted in 2022. There was a 77,3% average attendance rate of meetings of Council; a slight increase from 2021's 73%. Members of Council of Rhodes University receive no session allowances/remuneration for their immense contribution to the governance oversight of the University. I commend the members of Council for their selfless commitment to the advancement of the University in its quest for the common public good. I also commend the management, staff, and students on their achievements in 2022.

It is evident from the enrolment KPIs in Table 1 that in 2022 Rhodes University excelled in the core mandates of teaching, learning, and research despite the many challenges the University faced. With 1254 graduates at undergraduate level, the University exceeded its graduate target by 51. This is an impressive accomplishment considering it was achieved in the year just after the lifting of COVID-19 pandemic restrictions. Council has noted the marginal decrease in the undergraduate success rate from 81% in 2021 to 79% in 2022. The University is committed to reversing the decreasing trend of success rate at undergraduate level. The University is punching above its weight in the sector, particularly in terms of research output per capita. The overall academic success is underpinned by the research-teaching-community engagement nexus, which enables our students to access powerful knowledge.

Rhodes University continues to implement cost management initiatives and perform active cash management as part of their financial sustainability strategy. The University has achieved these notwithstanding the continued challenges within the local municipality, national financial budget cuts, and other challenges within the sector and those affecting the entire country broadly. The University has once again succeeded in ending the year in a sound financial position, as evidenced by the improvement in our Council unrestricted funds.

Mr Gerald H Bloem Chairperson of Council Date:16/06/2023



COUNCIL STATEMENT ON GOVERNANCE



COUNCIL STATEMENT ON GOVERNANCE



Rhodes University subscribes to the founding principles of the constitution of the Republic of South Africa. The University, in line with the Higher Education Act 101 (1997 as amended), embraces and promotes the principles of cooperative governance at all levels and in all its committees. In the spirit of cooperative compliance, Rhodes University has also adopted the King IV principles. The University works cooperatively with government and with constituencies of civil society as well as those within the Institution.

In this regard, the National Commission on Higher Education's proposed model of cooperative governance is supported and applied by Rhodes University. There is shared power, accountability, and responsibility from all participants within the Institution. The model of cooperative governance includes the responsibility of Council, as provided for by the National Commission on Higher Education. Cooperative governance at Rhodes University respects the spirit of the Higher Education White Paper 3 of 1997 (A Programme for the Transformation of Higher Education): this not only assumes a cooperative relationship between the State and the University, but also recognises that institutional autonomy is to be exercised in tandem with public accountability.

Directly inherent in the discharge of the mandate of the University is the observance of regulations/policies that govern the operations of public higher education institutions. These include but are not limited to the listed regulations/policies:

- Higher Education Act 101 of 1997 as amended;
- National Qualifications Framework Act 67 of 2008;
- Higher Education Qualifications Sub-Framework (HEQSF-2013);
- Labour Relations Act 66 of 1995;
- Basic Conditions of Employment Act 75 of 1997;
- Employment Equity Act 55 of 1998;
- The Intellectual Property Rights from Publicly Financed Research and Development Act (Act No. 51, 2008);
- White Paper on Post-School Education and Training (2014);
- Education White Paper 3 of 1997 (A Programme for the Transformation of Higher Education); and the
- National Plan for Higher Education (2001)



COMPOSITION OF COUNCIL

The Council of Rhodes University, which elects its own Chairperson, is the governing body of the University. It administers the University's affairs and property, and is empowered to frame statutes and rules governing the general conduct and organisation of the University, and to make all appointments to the staff.

The composition of the Council Rhodes University is presented in Table 2.

CONSTITUENCY	N	UMBER OF REPRESENTATIVES
Ministerial Appointees		5
Executive Management		3
Senate Representatives		4
Board of Governors		1
Student Representative Council		2
Administrative Staff representatives		2
Academic Staff representative		1
Makana Municipality representatives		2
Appointed by Council		7
Co-opted Members		3
TOTAL	Members	30
	In attendance members (Ir the Registrar as Secretary)	
	Grand Total	40

* Table 2: Composition of Council of Rhodes University

Summary of Attendance at Meetings of Council and Committees of Council

COUNCIL 2022 --- 30 MEMBERS

21 Apr 2022	15 Jun 2022	29 June 2022 (Special Meeting)	15 Sep 2022	01 Dec 2022	
24	24	24	24	20	
80%	80%	80%	80%	66%	77.32%
FINANCE AN	ID GENERAL F	PURPOSES COM	MITTEE (F&GP) 2	2022 10 MEMBERS	
17 Feb 2022	19 May 2022	18 Aug 2022	10 Nov 2022		
9	9	8	7		82.5%
90%	90%	80%	70%		
AUDIT AND	RISK COMMIT	TEE 2022 5 M	IEMBERS		
17 Feb 2022	19 May 2022	18 Aug 2022	11 Nov 2022		
2	3	5	2		60%
40%	60%	100%	40%		

* Table 3: Summary of Attendance at Meetings of Council and Committees of Council

MAJOR STATEMENTS AND DECISIONS OF COUNCIL

Council approved the following proposals, policies, plans and reports at its meetings in 2022

- Council approved the Institutional Development Plan 2023-2028;
- Council considered and approved the mid-year report for 2022;
- Council approved the Rhodes University Self-Evaluation Report for the Council on Higher Education (CHE) Institutional Audit;
- Council approved the Mid-Term Review of RU-DHET Enrolment Plan 2020-2025;
- Council considered and approved the Annual Performance Plan for 2023;
- Council considered and approved the Employment Equity Plan;
- Council considered and approved the Income Differential Report;
- Council approved the updated Web Policy;
- Council approved the Leave of Absence Policy for Students;
- Council approved the amendments to the Rhodes University Grievance Procedure;
- Council approved the Pregnancy Protocol;
- Council approved an extension of 12 months of the period of validity of the Sexual Offences Policy, which expired on 31 December 2022;
- Council approved the Rhodes University Fee Booklet for 2023;
- Council approved the Academic Requirements for the Postgraduate Diploma in Sustainability Learning;
- Council approved the new programme, PGDip (Higher Education Community Engagement);
- Council considered and approved the COVID-19 Risk Assessment report to suspend the vaccine mandate implementation;
- Council approved the Rhodes University Governance Indicators Scorecard for Councils of South African Public Higher Education Institutions;
- Council approved the University Budgetary Control Statement Commentary for the year ended 31 December 2021;
- Council approved the University Budgetary Control Statement for the year ended 31 December 2021;
- Council approved the Residence Operations Budgetary Control Statement Commentary for the year ended 31 December 2021;
- Council approved the Residence Operations Budgetary Control Statement for the year ended 31 December 2021;
- Council approved the University Budget 2022 including forecast;
- Council approved the report of the meeting of the Audit and Risk Committee;
- Council approved the report of the meeting of the Remuneration Committee of Council and approved a 4.5% increase on a cost-to company basis for all Grades 18+ and Deans;
- Council approved the University Budgetary Statement for the nine months which ended on 30 September 2022;
- Council approved the Residence Operations Budgetary Control Statement for the nine months which ended on 30 September 2022;
- Council approved the University Budget 2023 and Forecast FY22;
- Council approved the Residence Operation Budget 2023 and Forecast FY22;

- Council considered and approved the Delegation of Authority: Verification of Employee Information by Council;
- Council considered and approved the Audit and Risk Charter; and
- Council considered and approved the appointment of External Auditors.

Council approved the following appointments at its meetings in 2022

- Council approved Judge Gerald Bloem to Council for another term as chair of Council for the period 01 July 2022 to 30 June 2024;
- Council approved the appointment of Ms Andiswa Zinja as a member of Council for the period 01 October 2022 to 22 April 2025;
- Council approved the appointment of Mr Steve Tredoux as Chair of the Finance and General Purposes Committee (F&GP) for the period 01 March 2023 to 29 February 2028;
- Council approved the appointment of Mr Tredoux for another term as member of Council from 01 March 2023 to 29 February 2028;
- Council approved the appointment of Mr Mokgoantle as a member of the F&GP Committee for the period 01 October 2022 to 30 September 2027;
- Council approved Mr Mandisi Rusa as Chair of the Nominations and Governance Committee from 01 June 2021 to 31 May 2025;
- Council approved Professor Heila Lotz-Sisitka as a member of Council elected to Council by Senate for the F&GP Committee from 01 April 2019 to 31 March 2023;
- Council approved Ms Gugu Ndebele as the Vice-Chair of Council from 01 April 2022 to 31 March 2024;
- Council approved Ms Roshni Gajjar as the Chair of the Audit and Risk Committee of Council for the period 01 July 2022 to 31 December 2023;
- Council approved Professor Graham Glover as a Director on the Dictionary of South Africa English Board from 15 June 2022 to 14 June 2025;
- Council approved the appointment of Advocate Shuaib Rahim as Employer Representative Trustee of the Rhodes University Pension Fund from 01 July 2022 to 30 June 2025;
- Council approved Mr Andile Sangqu as a member of Council elected to Council by Senate for the F&GP Committee from 01 Mach 2022 to 28 February 2026;
- Council approved two members of Council to serve on Senate:
 - o Dr Nomathamsanqa Tisani, from 08 May 2022 to 07 May 2026
 - o Mr Sivu Ntlabezo, from 01 September 2022 to 31 August 2026
- Council approved the following nominees to Council to consider for the two positions:

o Mr Lwazi Koyana (Council and the Audit and Risk Committee) from 01 July 2022 to 30 June 2026

o Ms Andiswa Zinja (Audit and Risk Committee), from 01 October 2022 to 22 April 2025

- Council approved the appointment of Professor Helena van Coller as Employer Representative Trustee of the Rhodes University Provident Fund from 1 July 2022 to 30 June 2025;
- Council noted the approvals via Chairs Circulars of the following:
 Appointment of Dr Margaret Blackie as Associate Professor in CHERTL from 01 April 2022; and the

o Appointment of Dr Fortunate Gunzo as Director of the Centre for Social Development (CSD) with effect from the 01 May 2022

- Council approved the appointment of Associate Professor Nelson Odume as Acting Director of the Institute for Water Research (IWR) from 01 April 2022 to 31 December 2022 or until a new incumbent is appointed;
- Council approved the appointment of Mr Geoff Erasmus for the position of Director of Finance with effect from 01 July 2022;
- Council approved the appointment of Ms Fezeka Nobongoza-Mkhwane for the position of Director of the Rhodes University Mathematics Education Project (RUMEP) with effect from 01 June 2022 or as soon as possible thereafter;
- Council approved the following academic appointments:
 Professor Meshach Aziakpono as Professor in Economics from 01 January 2023; and
 - o Professor Linda Kwatsha as Associate Professor in the School of Languages and Literatures (African Languages Section) from 01 September 2022
- Council approved the appointment of Associate Professor Karen Bradshaw for the appointment of Professor: Computer Science;
- Council approved the appointment of Professor Nichola Bidwell as a Professor in the Department of Information Systems from 01 June 2023;
- Council approved the personal promotion of the following staff member effective 01 May 2022: Senior Lecturer to Associate Professor
 - o Dr W Bennett
- Council approved the following HoD and Acting HoD appointments
 - Dr Amanda Hlengwa as Acting HoD: CHERTL from 21 March 2022 to 28 February 2023;
 - o Dr Lise Westaway as HoD of the Department of Primary and Early Childhood Education from 21 January 2022 to 20 January 2023;
 - o Dr Kavish Jawahar as HoD of the Department of Secondary, Post-School Education from 21 January 2022 to 20 January 2025;
 - o Professor Mark de Vos as HoD of the Department of Linguistics and Applied Language Studies from 01 July 2022 to 30 June 2025;
 - Dr Bulelwa Nosilela as Head of School of Languages and Literatures from 01 July 2022 to 30 June 2025;
 - o Professor Gilton Klerck as HoD of Sociology from 01 July 2022 to 30 June 2025;
 - Professor Makaiko Chithambo as HoD of Physics and Electronics from 01 July 2022 to 30 June 2025;
 - o Professor Craig Peter as HoD of Botany from 01 July 2022 to 30 June 2025;
 - Professor Michael Drewett as Acting HoD for Sociology from 01 July 2022 to 30 June 2023;
 - o Dr Jeanne du Toit as the Acting Head of School of Journalism and Media Studies from 01 July 2022 to 31 December 2022; and
 - o Dr Priscilla Boshoff as acting Deputy Head of School of Journalism and Media Studies from 01 July 2022 to 31 December 2022.
- Council approved the following appointments of Deputy-Deans:
 - o Dr Carmen Oltmann as the Deputy Dean of the Faculty of Pharmacy for the period 01 July 2022 to 31 December 2024; and
 - o Professor Joanna Dames as the Deputy Dean of the Faculty of Science for the period 01 May 2022 to 31 October 2024.

New honorary appointment nominations for 2022

NOMINEE	HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Dr GF Matcher	Research Associate	Biochemistry & Microbiology
Mrs SL Abraham	Research Associate	Botany
Dr BT Mengistie	Visiting Fellow	Business School
Dr AT Demekssa	Visiting Fellow	Business School
Dr EF Nabutanyi	Senior Research Associate	Literary Studies in English
Prof AM Harris	Honorary Professor	Literary Studies in English
Dr T Venturi	Visiting Professor	Physics and Electronics

* Table 4: Honorary Appointment Nominations for 2022

STATEMENT ON IT GOVERNANCE

IT governance framework

The University does not comply with either COBIT5 or ITL V3 frameworks. Aspects of each are applied for governance controls. Adoption of either of these standards is costly There is collaboration and training within the sector regarding these frameworks, and staff attend workshops to understand the frameworks and apply appropriate aspects thereof.

Management and monitoring of IT assets

Information Technology (IT) assets are placed on the University's central asset register. The new Oracle Cloud Financials systems (FinCore) adds greater control than before, and all IT assets route to a Manager or Director for approval before being purchased. This has added controls to standards and the ability to support and honour warranties of all IT equipment. Network infrastructure assets are replaced according to a cycle, and the Divisional annual running grant is divided into pockets of money to be used for specific purposes e.g., upgrading servers. Assets such as laptops and desktop personal computers (PCs) are managed through an upgrade process. Since 2020 an additional R1.3m per annum was allocated for academic laptops and is not reported as part of the IT budget. In 2022, an approval was given to increase this budget significantly to cater for all support staff and academic staff to receive laptops over a three-year period. IT laboratory equipment is replaced cyclically with at least one laboratory being replaced each year. When new PCs are purchased for the laboratory in line for the refurbishment, a second laboratory in the hierarchy receives the PCs taken out of the refurbished laboratory, and staff receive the PCs no longer in use in the labs. The new laptop initiative is intended to reduce the reliance on desktops and decrease the financial costs of running the laboratories. Audio Visual Equipment is also allocated R1.2m per annum and not reported as part of the IT budget.

Significant IT investment

The Running Grant of the Information Technology division for 2022 was divided into:

GRANT AREA	AMOUNT
Internet Cost	R 3.166.476
Software Licenses	R 15.000.000
Capital Equipment and Renewal	R 5.876.724
Running Grant	R 673.800
TOTAL	R 24.717.000

* Table 5: IT Division's Running Grant for 2022

Capital Equipment and Renewal includes investment in renewing systems for telephones, HR and Payroll, Infrastructure Management and Finance systems. System purchases once in use are depreciated over four years. Investment for the refurbishment of the student laboratories is not allocated directly to the Division but is accounted for as a centralised University expense. Costs of telephone charges are managed by the IT Division but reported as a central cost.

The University did not purchase additional laptops or data bundles for students in 2022. The remainder of the laptops purchased in 2021 were distributed to National Student Financial Aid Scheme (NSFAS) students. All students were back on campus, so no data was provisioned.

IT-related policies and committees

The University has an Information and Technology Steering Committee, which is a sub-committee of Senate. Strategic inputs from major technology-driven Divisions are tabled at the committee. The committee has representation from Information and Technology Services (I&TS), Teaching and Learning, Library Services, Communication and Advancement, Finance as well as Academic Departments such as Computer Science and Information Systems.. This committee discusses IT-related strategy and receives operating reports from Information and Technology Services, Library Services, Web Unit and the Computer Laboratory Sub-Committee. This committee approves and signs off the Governance controls regarding central financial systems and servers.

An annual IT General Controls review was performed by the external auditor PricewaterhouseCoopers Inc. and tabled at the Audit and Risk Committee. The 2022 process is linked to the Financial audit and will be done in the first quarter of 2023.

In 2022, a Cyber Maturity Assessment was performed by Ernst & Young. The University did not expect a perfect score because cyber maturity is a new concept and in the early stages of development. The report highlighted that network security is at a high level of maturity and with some interventions in 2023, other aspects can be improved through training and phishing exercises, as well as improvements in some policies.

Mr Gerald H Bloem Chairperson of Council Date: 14/06/2023 COUNCIL STATEMENT ON SUSTAINABILITY



COUNCIL STATEMENT ON SUSTAINABILITY



According to the 2014 amendment to the Higher Education Act pertaining to the regulations for reporting by public higher education institutions, universities are required to submit a sustainability report as part of the annual report. The guidelines provided in the implementation manual that forms part of the amended legislation indicate that universities are required to move towards triple-bottomline reporting. However, detailed guidelines for such reporting have yet to be provided to the sector. This report therefore is a brief overview in line with the guidance provided.

The definition and understanding of sustainability used as the basis or foundation for this report are as articulated by the Brundtland Commission, formally the United Nation's World Commission on Environment and Development:

"Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs."

The IDP has deliberately and purposefully been aligned to:

- The National Development Plan 2030;
- The African Union's Agenda 2063: the Africa we Want; and
- The United Nations 2030 Agenda for Sustainable Development

We have committed to advance our efforts in Economic, Social and Governance matters that ensure societal change, as well as financial and environmental sustainability.

IMPACT ON THE LOCAL ECONOMY

The University's Department of Economics and Economic History has established that Rhodes University is a major contributor to the GDP of the Makana Municipality. Some of the key factors contributing to this high contribution are:

- Rhodes University paid R40.3m (2021: R31.3m) for municipal services in 2022; and R18.7m (2021: R17.4m) in municipal rates and taxes.
- The University is by far the largest employer in the region. This is underpinned by the University's commitment to "in-sourcing" support services such as cleaning, catering, and facilities maintenance for reasons of social justice – the local economy would be crippled should the University outsource these services. Where possible local small, medium, and micro enterprises (SMMEs) are considered for outsourced work at the University.
- In its procurement policy, the University committed itself to striving to procure goods and services locally.

SOCIAL IMPACT AND TRANSFORMATION

In his inauguration address, the Vice-Chancellor stated that Rhodes University must actively and purposively contribute to and participate in building a vibrant and sustainable community in Makana. The University recognises and affirms that its future and success are inextricably linked to those of the greater Makana community, to which it is deeply and intimately connected. Rhodes University declares unequivocally that the Institution is not just in Makana but is also of and for Makana. To this end, the Vice-Chancellor has committed Rhodes University to:

- Work with and alongside all levels of government to support the Municipality to fulfil its constitutional mandate for the benefit of all citizens of Makana;
- Establish and foster partnerships with stakeholders to address the enormous discrepancies in basic education schooling standards encountered in Makana; and
- Establish Makhanda as a wireless city in order to make the information and resources of the internet available to as many of the citizens of Makana as possible.

FINANCIAL SUSTAINABILITY

In 2022, the University council approved the IDP 2023-2028 which will steer the University in a more focussed financial and environmental path.

The Financial Sustainability Task Team

The Vice-Chancellor appointed a Financial Sustainability Task Team (FSTT) under the leadership of the CFO. The FSTT has considered various financial scenarios/models, including cash-flow plans and cash preservation. Given the fluidity of both the higher education sector in general, and the University's financial situation, the FSTT updates operating budgets and forecasts regularly. The FSTT regularly updates the Finance and General Purposes Committee (F&GP) and Council on material developments and changes to the University's financial position.

The principles on which the forecasting and scenario planning models have been based are:

- Successful continuation of the academic project;
- Social justice: no student should be left behind;
- Financial sustainability of the University;
- Cash preservation; and
- Preserving the employment of current staff as far as possible

STUDENT NUMBERS

Detailed student statistics are provided elsewhere in this Report. In its commitment to make the University accessible to students from poor and working-class backgrounds, the University has over the past decade provided more than R200m of its funds (in addition to the NSFAS allocation) to students requiring financial assistance. The recovery rate of these funds through NSFAS acting as an agency has not been successful. This has caused the University to engage the services of an external agency specialising in student debt.

ACADEMIC STAFF

The higher education sector in South Africa is experiencing a shortage of academics, particularly in the scarce skills study areas. There is high demand and competing for qualified academics. Arising from its own experiences of difficulty in appointing and retaining academic staff in certain disciplines, Rhodes University developed a Staff Accelerated Development Programme using Mellon and Kresge funding to "grow its own timber". This model formed the basis of the national nGAP developed by the DHET to address this issue nationally.

ENVIRONMENTAL SUSTAINABILITY

Rhodes University is one of five South African universities to sign the Talloires Declaration in 1996, which commits the University to practise and promote environmental literacy. The University's Environmental Sustainability Policy of 1998, currently under review, aims to promote environmental sustainability best practices within the ambit of the University's resource constraints. The University also established a Green Fund to support learning and practice regarding water usage, energy, waste, carbon footprint, biodiversity, green buildings, responsible purchasing, sustainable travel, and sustainability education. New buildings on campus are designed to be as 'green" as possible (through the use of rainwater harvesting, heat pumps, natural lighting and temperature control as well as motion sensors) within the budget constraints.

The Vice-Chancellor directed that as one of the foundational principles of the IDP, such sustainability be incorporated in all areas and activities of the University. Rhodes University is committed to resolutely pursuing knowledge, understanding, critique and reason; to steadfastly continue to promote human dignity, equality, non-sexism and non-racialism; critical citizenship and all aspects of human rights and freedoms that are proclaimed in the Constitution of our country; and to courageously and boldly protect and assert the core values and purposes of a University; including advancing the public good, academic freedom, institutional autonomy and public accountability in ways that are sustainable, responsible, and planned.

Mr Gerald H Bloem Chairperson of Council Date:14/06/2023

COUNCIL STATEMENT ON TRANSFORMATION



COUNCIL STATEMENT ON TRANSFORMATION



Rhodes University drives the transformation agenda through addressing key focus areas aimed at driving the University towards being an institution whose staff and students' practices are demonstrably informed by a deep appreciation of equity, social justice, and redress.

TRANSFORMATION STRATEGY

The Institutional Transformation Implementation Plan Report was produced in December 2022 and contains 35 articles from various units within the Institution. This report documents the remarkable work undertaken by departments, divisions, and some of the personal experiences and individual efforts to advance the Institution's transformation imperatives. The report will be circulated to our external stakeholders; Transformation Manager's Forum, Community of Practice for the Teaching and Learning of African Languages and DHET Online Resources. The next phase of the Institutional Transformation Plan (ITP) is to convene a Forum that will facilitate reporting back on the ITP. This forum will also work as a space at which the report will be launched in partnership with divisions within the university. These conversations will be initiated by the Equity and Institutional Culture office.

TRANSFORMATION-RELATED POLICIES AND PROTOCOLS

The Sexual Offences Policy for Students has been extended for 12 months as per the Senate's recommendation for approval by Council. The task team to review the policy was established in 2022. The policy will be translated to IsiXhosa and Afrikaans once the review process is finalised. The updated policy will be facilitated in the form of presentation workshops in partnership with the Division of Students Affairs to educate students and staff on the new Sexual Offences Policy for Students in various student residences, academic departments, and support divisions.

AWARENESS RAISING AND ADVOCACY

The Equity and Institutional Culture office used the awareness raising work to activate the office and its services to the student body through partnership on several campaigns in collaboration with the Division of Student Affairs and the Student Representative Council (SRC). The Office partnered with these entities to:

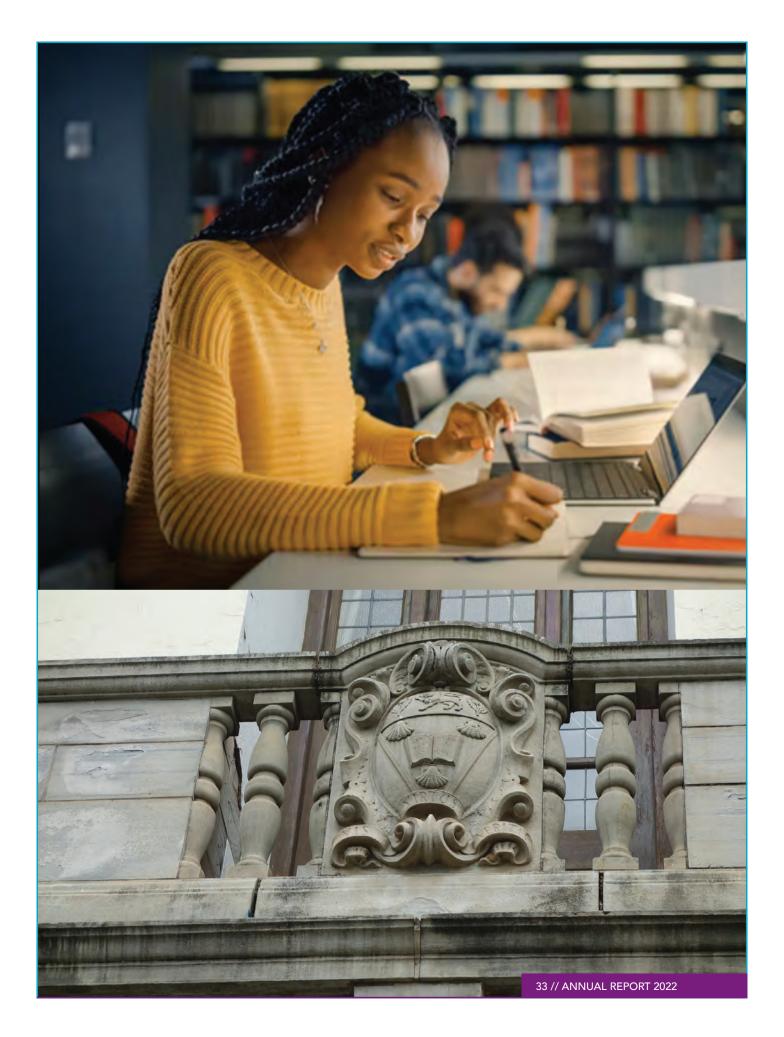
- Train 56 Transformation Representatives from different Residences and the Oppidan Hall;
- Facilitate seven talks on gender-based violence, sexual violence and consent with Residences and Halls;
- Host a two-day colloquium on the New Language Policy Framework in collaboration with CHERTL and the Language Committee;
- Host a Seminar on Invisible Disabilities in partnership with the Division of Student Affairs and the Disability Committee;
- Host the first RU Pride Walk in collaboration with the SRC and Nkoli-Fassie to bring awareness to the LGBTQIA++ community; and
- Publish three issues of the Inguquko Newsletter.

EXTERNAL PARTNERSHIPS

The theme for 2022 was Transforming Spaces. Various collaborative projects were held with internal and external partners. To celebrate Women's Month, the Institution hosted a webinar "Rethinking Gender: Building a Social Fabric of the Eastern Cape Universities". The webinar was also used as a platform to launch a Community of Practice called "Collaboration on the Eastern Cape Corridors". This is a new project established in 2022 by the Equity and Institutional Culture office and GENACT with the aim of working with the other three Eastern Cape universities (Nelson Mandela University, the University of Fort Hare, and Walter Sisulu University) to share best practices on gender-based violence and femicide gender work being undertaken by the different Gender Equity units, awareness raising and advocacy work, and knowledge sharing.

There is a need for collective impact and for all four universities to develop an understanding of what work has been done in each institution towards gender transformation, what they can learn from each other, and how each institution can benefit from these collaborative projects moving forward.

Through the Equity and Institutional Culture office, Rhodes University officially joined the National Community of Practice with all South African universities, a space for Transformation and Gender Equity officers to share best practices.





THE REPORT OF COUNCIL ON RISK ASSESSMENT AND MANAGEMENT OF RISK



The objectives of risk management at Rhodes University are to support the University in attaining its eight strategic goals as outlined in the Institutional Development Plan (IDP). Council, through the Audit and Risk Committee, is ultimately responsible for the governance of risk. Risk management is largely embedded into the day-to-day decision-making at Rhodes University through a system of internal controls and risk monitoring processes. Risk management is administered by Ernst & Young , under the CFO's direction. Risk management is an evolving discipline at Rhodes University and receiving due focus.

The risk assessment process, which includes the leadership of the University, informs the Strategic Risk Register which comprises the Top Risks to the University. The Enterprise Risk Management Committee, chaired by the Vice-Chancellor and comprising the executive and senior management is responsible for the implementation of a system of risk identification, risk assessment, and risk management. The Audit and Risk Committee and Council review the progress of risk mitigation plans to ensure alignment with the University's strategic goals and to ensure that there is proper preparedness to manage disruptive events and ensure continuity of key functions and activities, both academic and administrative. The University works continually at improving and enhancing its risk management processes. These processes include holding a risk management workshop where the risks are refined and aligned to the strategic plan (IDP).

The Top Five risks for Rhodes University are:

- Water Crisis (unreliable water supply from the Makana Municipality);
- Electricity outages/loadshedding;
- Cyber security;
- Inability to meet student enrolment targets; and
- Lack of adequate financial resources.

Risks in other areas of the University's many and varied activities all continue to receive attention including; health and safety, human capital management, transformation, and campus security. However, notwithstanding the University's best efforts to reduce its risk exposure, certain risks cannot be eliminated completely.



One of the Top Five Risks for Rhodes University.

Disruptive events, including health and civil events, are becoming more prevalent in the higher education sector. University leadership have put in place many measures, protocols, and processes to ensure the health and safety of students and staff, and to ensure that the academic programme continues. Steps have also been taken to protect the University's financial position, both in the short and long term. The effective management of the impact of the University's ability to respond effectively to unexpected and potentially disruptive events and crises was evident in the business continuity plan put in place during the COVID-19 pandemic.

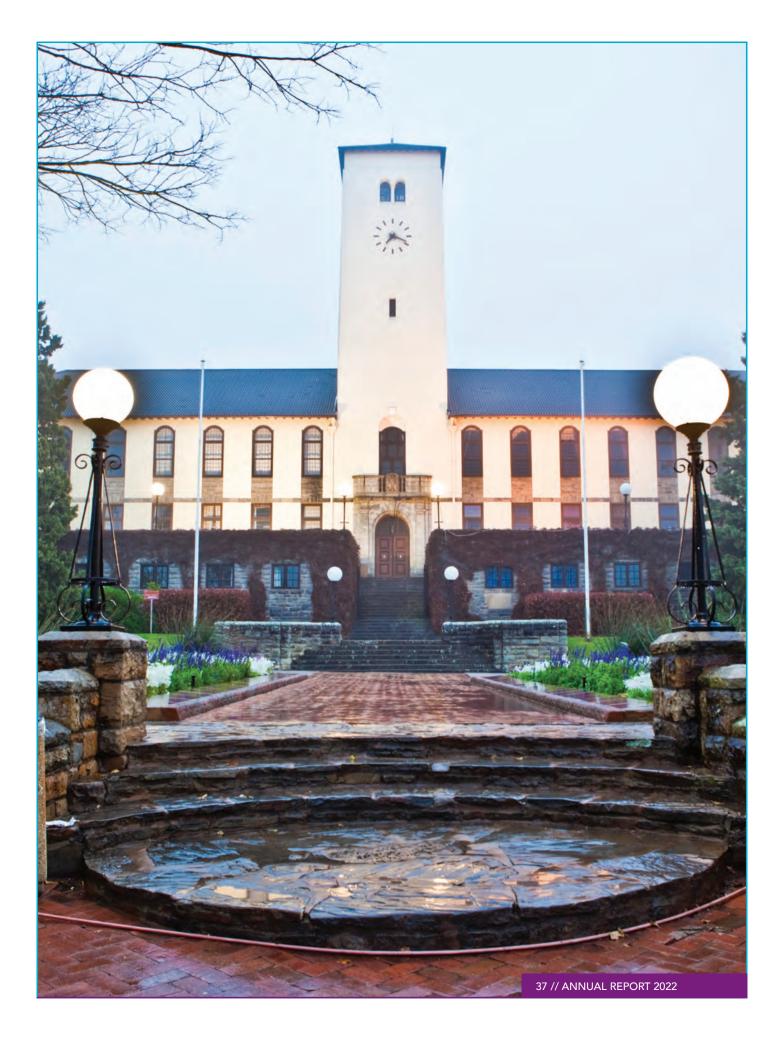
The University takes all allegations of theft, fraud, impropriety, or unethical behaviour very seriously. All instances of theft, fraud, impropriety, or unethical behaviour are carefully considered and investigated as appropriate, either by the Ombud, or internally, or by independent auditors or specialists. Where there were cases of impropriety, appropriate action was taken against the individuals and enhancements to the controls were made. The University also embarked on a "Fraud Risk Awareness" training programme for all levels of University leadership. Fraud awareness will receive ongoing focus, given the inherently high risk of fraud and commercial crime.

Rhodes University is committed to continuous, systematic, and integrated processes of University-wide risk management that enable the Council to assure stakeholders that risks within and to the University are managed in a diligent, methodical and substantive manner. The Oracle Cloud Financials system (FinCore) went "live" in January 2022. FinCore will further enhance and strengthen the financial control environment at Rhodes University. Further steps are being taken develop and enhance the existing risk management framework and embed it at all operational levels of the University.

At year-end, the Audit and Risk Committee was satisfied with the University's risk management processes applied to identify, evaluate, and respond to material risks impacting the University's operations, finances, and sustainability.

Ms Roshni Gajjar // Chairperson of Audit & Risk Committee Date:14/06/2023

Prof Sizwe Mabizeta Chairperson of Enterprise Risk Management Committee Date: 14/06/2023





REPORT ON INTERNAL ADMINISTRATIVE / OPERATIONAL STRUCTURES AND CONTROLS



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Rhodes University has adopted an institution-wide risk management process. This process involves the management of risk through the identification, mitigation, and ongoing monitoring of strategic and operational risks. Management is responsible for risk and has outsourced this function to Ernst & Young until an internal appointment is made. The Audit and Risk Committee is responsible for the governance of risk.

External and internal audit plans are presented to the Audit and Risk Committee for approval based on the risks identified in this process. This committee monitors the progress of planned audits and ensures that the reported controls deficiencies are appropriately and timeously addressed by management.

Rhodes University maintains a system of internal controls that governs business processes, using Information and Communication Technology (ICT) where appropriate. These systems are designed to support the responsible pursuit of the University's strategic goals in an efficient, effective, and compliant manner.

These internal controls are to provide reasonable assurance to the University, the Council, and other stakeholders that an operational environment exists that ensures the safeguarding of the assets and that the reported financial information is accurate, valid, and complete.

Council, through the committee, is responsible for the governance and oversight of systems of controls in respect to the University's financial and non-financial processes. Management is responsible for the implementation of a system of effective internal controls.

The annual statutory, compliance, and required specialist audits are outsourced to third parties. An independent external party that is accountable to the committee performs internal audits. A Rhodes University Internal Audit Charter is in place and reviewed regularly.

INTERNAL STRUCTURES & CONTROLS

During 2021, the University renewed the appointment of Ernst & Young as internal auditors to December 2024. An internal audit plan for 2022 was presented to the committee for consideration and approval. The revised internal audit plan focuses on specific key risk areas and was approved by the committee. The scope and coverage, as well as any findings of internal audit activities, are standing agenda matters for the committee.

Based on reports presented by assurance providers on the assessment of financial and non-financial controls, the committee is satisfied with controls and mitigation plans put in place by management to address identified internal controls weaknesses. Monitoring controls are in place to ensure continued effectiveness of internal controls and related policies.

FinCore went "live" in January 2022, and though there were implementation challenges due to its complexity, the University overcame these. The implementation of FinCore will further enhance the operational and administrative processes and controls, as many manual processes are now systematic. The 2022 annual financial statements are the first to be produced from FinCore.

Like most institutions, the University has realised the need to integrate cyber security into their broader strategies to ensure the protection of their data, customers, and employees. A Cyber Security Current State Assessment Report was done, and the recommendations therefrom are receiving the required attention.

As part of the University's ongoing modernisation initiatives, we have prioritised projects to upgrade our network backbone, to improve the digital technology of the teaching and learning model and enhance the University's surveillance system to improve the safety and security of students and staff, and safeguard the University's assets.

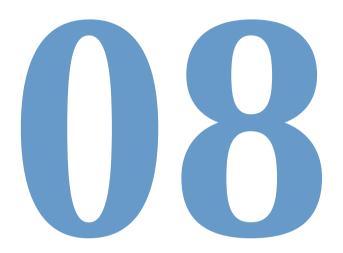
İyber Sécurity is being integrated into the broader strategy

Risk Assesement and Management

Ms Roshni Gajjar / Chairperson of Audit & Risk Committee Date:14/06/2023

Mr Kamlesh M Riga Chief Financial Officer Date: 14/06/2023





VICE-CHANCELLOR'S REPORT ON MANAGEMENT & ADMINISTRATION



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Our University celebrated many significant achievements in the 2022 academic year. We started the academic year under the amended COVID-19 alert Level 1 national restrictions. The country had just exited the fourth wave of the COVID-19 pandemic which proved to be relatively milder than the previous waves. With the significantly improved conditions, President Cyril Ramaphosa lifted the National State of Disaster with effect from 05 April 2022.

INSTITUTIONAL DEVELOPMENT PLAN 2023-2028: RHODES UNIVERSITY'S ROADMAP TO ACADEMIC EXCELLENCE AND SUSTAINABILITY

One of the most significant achievements of 2022 was the successful completion of the review, refreshing, and updating of the Institution's important and strategic navigational policy document, the Institutional Development Plan (IDP). The process, which was inclusive, extensively consultative, and participatory; was initiated at the start of the 2022 academic year.

We made a commitment that the new IDP (Umkhombandlela) would articulate a bold and ambitious vision of how we would continue to advance strategically from our current position of strength and achievement to one of a leading national research-intensive university able to enhance its impactful contribution for the betterment of humanity and sustainable development. We ensured that the IDP incorporated the important lessons we had learnt over the previous five years, including those that reflected our experience with the COVID-19 pandemic. Among these was the use of digital technology to support our intellectual endeavour and the University's operations. We wanted the new IDP (Umkhombandlela) to ensure that Rhodes University remained a strong, intellectually vibrant, resilient, sustainable institution, and a place of opportunity for all. The Review of the IDP was framed using three important documents: The National Development Plan (2030); the African Union's Agenda 2063: the Africa we want; and the United Nations 2030 Agenda for Sustainable Development. We also identified five cross-cutting themes which we wanted to weave throughout the new IDP (Umkhombandlela) to hold the whole document together. These are: sustainability, quality, impact, equity and transformation, and digital innovation.

We crafted new vision and mission statements for our University. In our vision statement we boldly and unequivocally declare our aspiration to be:

"Foremost in the generation and advancement of locally responsive and globally engaged knowledge that seeks to create a just and sustainable society."

Our three-pronged mission statement commits us to providing transformative education, rigorous scholarship, and research that:

- Seeks to produce knowledge that advances the frontiers of science, human understanding, and wisdom;
- Cultivates knowledgeable and skilled graduates; innovative and critical problem solvers; caring and engaged citizens; responsible, courageous, and ethical leaders; and
- Enables and drives environmental sustainability, equitable and inclusive social and economic development based on respectful and mutually beneficial partnerships with diverse communities.

We are pleased that the important institution-wide, inclusive, and transparent process of formulating our new IDP (Umkhombandlela) was successfully concluded, and the revised and refreshed IDP (Umkhombandlela), was approved by Council in December 2022.

RHODES UNIVERSITY'S FINANCIAL POSITION

The University's financial position remained healthy and strong in 2022. This is reflected in our audited annual financial statements which show a net positive financial position of R128.7m in our central operations budget and a net positive financial position of R6.6m in our residential operations budget at the end of the 2022 financial year.

The University received its Block Grant Subsidy allocation amounting to R572.8m from the DHET. This was R17m more than the budgeted amount. The student tuition fee income raised amounted to R373.9m. Including other non-recurrent income and interest earned, the total University income in 2022 was R1.281 billion.

At the beginning of the 2022 academic year, we launched our new FinCore finance system. While its implementation progressed reasonably well, staff experienced significant challenges. Issues such as the setting up of accounts and users which were outstanding on the system, and the further training of users, received urgent attention. Some aspects, such as the increased load of approvals are things that we have to get used to working into our lives. These are due to the much-heightened requirements that come from our funding sources for greater financial compliance, and to deal with the opportunities that existed in the past for some real cases of fraud to be perpetrated on our campus.

The Report of the F&GP Committee will show that the University's financial position remained strong in 2022 and that we were able meet all our financial obligations.

We are pleased to report that our University was allocated an amount of R108m by the Department of Higher Education, Science, and Innovation from the sixth Infrastructure and Efficiency Grant budget for 2022/23 to 2023/24. Of this amount, R78m was for the Institute for Nanotechnology Innovation Building; R2.3m for fibre optic network and equipment; R13.5m for online teaching (new learning systems, modernisation of learning and content creation laboratories); R9m for high voltage redundancy cable; and R5m was for work-integrated learning.

INFRASTRUCTURE REFURBISHMENT, UPGRADE, AND DEVELOPMENT

- The construction of the Institute for Nanotechnology Innovation building between the Chemical and Pharmaceuticals (Chem-Pharm) and Biological Sciences buildings commenced with a sod turning ceremony on 2 August 2022. The construction of this facility will continue into 2023. The estimated cost of this project is R86.7m.
- Planning for the major renovation of the Chem-Pharm building was completed in 2022 for execution in 2023. The estimated cost of this renovation is R219.8m.
- The refurbishment of College House was completed, and renovation work turned to a major renovation of Salisbury House on the St Peter's Campus.
- A new undergraduate female residence was completed. This was a R44m project.
- Phase 4 of a five-phase Electrical CoC project has been completed. This was a R33m project.
- Phase 4 of a five-phase Electrical MV project has been completed. This was a R30m project.

AN ENHANCED STUDENT EXPERIENCE

First year orientation

- The 2022 First Year Orientation programme was held in a hybrid format, with some aspects of it held face-to-face and others online. The Orientation Week and the extended Orientation programme in the first semester included Academic Orientation and "Being Well and Aware" components. The first component, the Academic Orientation Programme, included panel discussions, Deans' talks and curriculum approval, introduction to university culture, transition from high school to university, academic writing and plagiarism sensitisation.
- The second component, "Being Well and Aware" consisted of dialogues on harassment and gender-based violence, support services, mental health, sports activities, health, and safety.
- In the spirit of continuous improvement, the Division of Student Affairs conducted a survey on the Orientation Week programme. The response of the undergraduate firstyear survey participants showed that the Deans' talks and mental health talks were highly appreciated.

Mental health support

- The Counselling Centre coordinated assistance for students seeking short-term and crisis counselling and long-term counselling services throughout the year.
- Group counselling sessions and workshops on Student Mental and Social Health were coordinated in the residence system and for Oppidan students throughout the year as part of an ongoing student wellness programme.
- In 2022, the Counselling Centre experienced an increase in the number of students seeking counselling. A total of 28 students were granted extended leave of absence owing to mental health difficulties, a number that is significantly high compared to the previous years (2019:4; 2020 :9; 2021:14).
- An integrated holistic approach to mental health was launched during term three. The Division of Student Affairs, in partnership with the SRC, hosted a successful mental health week in October 2022.

Disability support

- The Division of Student Affairs, through its Disability Support Services, continued to actively provide support for registered students living with a range of disabilities. For the academic year of 2022, 114 students had declared a disability of one form or another on their registration application form.
- The Disability Service Unit in the Library, which offers a range of assistive technology devices for students with disabilities, was launched.
- The Division of Student Affairs, in partnership with the Equity and Institutional Culture Office and the Disability Committee, hosted the first seminar on invisible disabilities. The seminar entailed hosting specialists from Nelson Mandela University, the University of Fort Hare, the University of the Western Cape, and the South African Library for the Blind. Gratitude goes to the Fuchs Foundation for sponsoring the event.

Support for Oppidan students

- In a quest to support students that live off-campus the Oppidan Office provided support to the students of the Hall from orientation up to the end of the year examinations.
- Various programmes targeted for this group were discharged in 2022 such as Oppidan Academic and Mentorship Support, Transport for Oppidans, Safety Campaigns, Budgeting Skills, and Education on Lease Agreements.
- One of the greatest achievements of the Hall was winning the 2022 Community Engagement Hall of the Year award.

Sports administration

- The 2022 Sports Awards ceremony was held on 7 November 2022. Mr. Barry Hendricks, the President of South African Sports Confederation and Olympic Committee, delivered the keynote address at the ceremony.
- Various sports clubs performed well in 2022: Basketball won three championships; Netball 1st Team won the District National Championships with the male team making it to No 3; Rowing A crews came fourth in their respective races at the University Sports South Africa (USSA) Rowing Boat Race; Chess won both the USSA and Eastern Cape leagues.
- Two athletes participated at International level with another two participating at National level and eight participating at Provincial level.
- The refurbishment of the swimming pool was finalised and the pool was officially opened on 05 August 2022.

Men's Dialogue

- The Peer Educators held talks at various residences which covered reproductive health and gender-based violence. They used the Higher Health screening tool to refer students to the relevant offices.
- The Student Wellness Office coordinated a Men's Dialogue in collaboration with Higher Health. This entailed engagement of a panel of specialists about how institutions of higher education and learning can move from toxic masculinity to positive masculinity. Matters of gender-based violence were canvassed.

Student governance

- Leadership training was undertaken in the beginning of the year to build capacity and strengthen student leadership development for the effective and ethical running of student governance.
- The first round of the SRC elections was declared null and void as it was discovered that some candidates were not eligible to stand for elections. The second round was successful with no major glitches; as a result the 2023 SRC Inauguration was held on 23 September 2022.
- The Division of Student Affairs successfully hosted the annual Rhodes University Top 100 awards. These awards recognise student achievement in a range of categories and reward student participation and leadership in all its forms. The ceremony was held on 06 October 2022 recognising exemplary leadership in Academic Excellence; General Excellence; Student Leadership; Community Engagement; Sports; Arts, Culture and Society; Ubuntu; and Health and Wellness.

Oppidan Students Won the 2022 Community Engagement Hall of the Year award

Support for Oppidan students

Residences as living and learning spaces

- In 2022 the Division of Student Affairs in collaboration with the Residential Operations Division and I&TS Division assisted with the procurement of Smart TVs for the residence system. Smart TVs for learning purposes have been rolled out to all residences.
- The Division of Student Affairs in partnership with CHERTL ran a very successful mentorship programme that supports both residence and Oppidan Students. A total of 427 Mentors supported 1023 Mentees (first-year students).

Dignity projects

- The Division of Student Affairs continued with its pocket money fund project. The Division assisted 20 students in need of financial assistance, with each student receiving R500 a month pocket money.
- Students in need also received toiletries and sanitary towels. The toiletries were purchased with funds from the GIVE 5 Dignity Drive, a fundraiser that has always been student-led.

Graduate employability

- As part of the Graduate Recruitment Programme, the Career Centre successfully hosted three career fairs to facilitate networking opportunities for students and prospective employers.
- The Computer Science and Information Systems Career Fair was held on 18 May 2022.
- The Accounting Career Fair was held on 12 August 2022.
- A General Career Fair was hosted on 15 August 2022. All these were held face-to-face on campus.
- The Career Centre also facilitated a monthly #Askaprofessional webinar series. This has given an opportunity for students to gain insights and guidance from University alumni members in industry. It serves as a mentorship platform connecting students to the practicalities of the world of work. Efforts are ongoing to enable student employability, entrepreneurship, career mentorship, and career planning services.
- The DHL GradStar Awards recognise the most employable students in the country. University students in the country get to apply and get selected based on the Top 500 most employable students in South Africa. We are immensely proud that in 2022, 17 students from Rhodes University made it to the Top 100 students recognised in South Africa.

RESEARCH AND CREATIVE ENDEAVOURS

The Research Office encompasses a wide range of functions to support the University. These include: research management of the Council budget of R25m which, amongst other support, provides for Research Committee grants and Conference attendance funding; the National Research Foundation (NRF); Postgraduate funding; the annual Publication Count (which now includes Creative Outputs); publication of the annual Rhodes University Research Report; application for and management of patents; technology transfer; registration and management of all postdoctoral research fellows; and many other areas of research and related support such as the UCDG and large grants from the Andrew W. Mellon Foundation.

 The following South African Research Chairs Initiative (SARChI) chairs were reviewed and renewed:

o Professor Charlie Shackleton, Interdisciplinary Science in Land and Natural Resource Use for Sustainable Livelihoods, Tier level 1, renewed from 01 January 2023;

o Professor Dion Nkomo, Intellectualisation of African Languages, Multilingualism and Education, Tier level 1, renewed from 01 January 2023; and

o Professor Oleg Smirnov, Radio Astronomy Techniques and Technologies, Tier level 1, renewed from 01 June 2022.

- In 2022, there were 92 Postdoctoral fellows, disaggregated across faculties as follows: o Sixty-nine from the Faculty of Science;
 - o Twelve from the Faculty of Humanities;
 - o Seven from the Faculty of Education;
 - o Three from the Faculty of Pharmacy; and
 - o One from the Faculty of Commerce.

- Technology Transfer continued to run entirely on external funding provided through two National Intellectual Property Management Organisation grants. This funding has fully covered the posts of a Technology Transfer Manager, a Technology Transfer Officer, and an IP Administrator. Additionally, the Technology Innovation Agency has provided SEED grants worth over R3m to specific projects of technology development.
- In Botany, the biggest event in 2022 was "The Harvest" which saw the culmination of a three-year long set of experiments being "harvested" to capture the data and make final measurements. This is a collaboration between local and UK researchers. Since 2019, an experiment at the Rhodes University Elevated CO2 Facility (RUECF) has looked at the effects of elevated atmospheric CO2 on the growth and competitive ability of 12 savanna tree seedlings. This included both invasive and non-invasive species. Treatments determined not only the effects of elevated CO2 but also how this interacts with drought and grass competition. The experiment is funded by the National Ecological Research Council (UK) and between October and November 2022, more than 600 pots were harvested. This required a large team of researchers and assistants. Collaborators from the University of Cape Town, the University of Edinburgh, and the University of Sheffield visited for the harvest. Multiple assessments are made on each plant measuring a suite of traits that will make this data set unique and invaluable to understanding why some species and locations are experiencing massive bush encroachment that jeopardises the future of savannas.
- The Rhodes University Transient Array Radio Telescope (TART) was launched on 30 June 2022 at the Waainek site in Makhanda. TART is a low-cost, open-source 24-element radio interferometer initially developed by Dr Tim Molteno and his group at the University of Otago. The building and deployment of TART at Rhodes University is a collaborative effort between Rhodes University, the University of Otago, and Stellenbosch University. Dr Stanley Kuja, as project lead engineer, oversaw the installation and testing of the TART with the assistance of two young graduates, Dr Human from Stellenbosch University and Dr Ghosh from the Raman Research Institute in India, who was an intern at Rhodes University. This initiative originated from early brainstorming in 2021 between SKA Research Chair in Radio Astronomy Techniques and Technologies Professor Smirnov, Dr Kuja, Rhodes University Mathematics Lecturer Dr Patrice Okouma, and University of Otago Senior Lecturer of Physics, Dr Molteno.
- Mr Mavuso, an nGAP lecturer, was co-Principal Investigator with Dr. Kathryn Ranhorn, of a research proposal entitled "Refining the Later Pleistocene Geoarchaeological Record of the Turkana Basin". The project is funded by the Turkana Basin Institute.

Research funding

- The number of funding programmes for Postgraduate students increased from 125 in 2010 to 228 in 2022. The Rand values have increased from R31.7m in 2010 to R76.8m. From 930 Postgraduate students supported in 2010, there are now 2097 supported through Postgraduate funding.
- In addition to the above amounts of funding, a proposal was written by the Research Director to the Andrew W. Mellon Foundation for the re-purposing of the accumulated interest earnings from the Humanities Unit grant. This provided an additional R6m for Humanities scholarships.
- Six Mellon grants were active in 2022. One of the largest of these is the R11m Early Career Scholars Programme run by the Research Office. Dr Janeke Thumbran was promoted in 2021 to Senior Lecturer as of January 2022, and two scholars on the Mellon programme (Dr Bongani Nyoka and Dr Thando Njovane) were promoted in 2022 to Senior Lecturer as of January 2023. The other Mellon grants (R8m to R10m each) support the School of Journalism & Media Studies; the School of Languages & Literatures including Creative Writing; and the Department of Literary Studies in English.
- The research development component of the DHET-funded University Capacity Development Programme (UCDP) was completed successfully in 2022. There are two main components: support for academic staff undertaking their PhDs, and support for research development post-PhD. While the research side of the UCDP is a relatively small amount of funding at just over R2m per year, the resources go a long way in supporting our younger academic staff.
- The Erasmus+ International Mobility Grant was awarded to Rhodes University

228 Increase The number of funding programmes for Postgraduate students increased from 125 to 228 within 12 years.

125 to

Research funding

and the University of Antwerp for 2023. The grant will allow staff and students to have exchange visits and programmes to enhance "translanguaging" in Science, Technology, Environment and Maths education.

- The Environmental Learning Research Centre (ELRC) in the Faculty of Education contributed to a successful bid to the Social Science and Humanities Research Council of Canada to run a six-year capacity-building programme titled Transdisciplinary Education Collaborations for Transforming Sustainability. The ELRC leads the South African collaboration with two Canadian universities, Germany, and several South African universities including Nelson Mandela University, the University of Mpumalanga, and the University of the Witwatersrand. The German Academic Exchange Service (DAAD) also contributes to mobility grants, and 12 South African students have attended field laboratories in Germany thus far.
- The ELRC is also a lead partner in the multi-year Global Challenges Research Fund Network Plus project titled Transforming Education for Sustainable Futures with partners in Rwanda, India, Somalia/Somaliland, the United Kingdom, and the Netherlands. The purpose of the Network Plus is to mobilise capacity to undertake Southern-led research into the role of education systems in supporting sustainable livelihoods, sustainable cities and communities and climate action. Several ELRC scholars participate in the programme and hosted the international partners conference in Cape Town in December.
- Professor Brett Pletschke was selected by the Council for Scientific and Industrial Research (CSIR)/Technology Innovation Agency/Department of Science Innovation to host one of five awarded national Nodes of the Industrial Biocatalysis Hub. There is initial funding of R3m over three years awarded to the Rhodes University node (one of three larger nodes). The title of the Council for Scientific and Industrial Research Node of the Industrial Biocatalysis Hub at Rhodes University is Enzyme-assisted extraction and bioprocessing of kelp bio-products.
- Professor Özlem Taştan Bishop received the Project Africa Genomic Research Approach for Diversity and Optimising Therapeutics (GRADIENT) award funded by GlaxoSmithKline and Novartis and administered by the South African Medical Research Council. The project started in June 2022, and the award is R3m over two years. The aim of Project Africa GRADIENT is to support research into genetic diversity in different African regions and its potential effect on the therapeutic.
- Professor Adrienne Edkins was awarded an African Research Leader grant from the United Kingdom Medical Research Council. This is a five-year £750,000 award starting in 2023. It will expand a new research theme on HIV-associated cancers and drug discovery at Rhodes. This is the first major initiative to develop a broad, fundamental, molecular virology programme on Kaposi's sarcoma-associated herpesvirus (KSHV) biology and its associated cancers. Professor Edkins received an NRF National Equipment Programme grant of R10m for a new confocal microscope.

NRF ratings

A number of Rhodes University researchers presented themselves for first-time rating or re-rating by the NRF. We offer our warmest congratulations to the following researchers whose applications were successful.

- Professor Oleg Smirnov was awarded an NRF A rating;
- Professor Sioux McKenna was awarded a B2, up from a C2 previous NRF rating;
- Dr Ingrid Schudel was awarded a C2 on her first NRF rating;
- Dr Kirstin Wilmot was awarded a Y1 on her first NRF rating;
- Dr lain Paterson was awarded C1, a re-rating from Y2;
- Dr Sibanisezwe Khumalo was awarded a Y2 on his first NRF rating;
- Professor Steven Prevec was awarded a C3 on his first NRF rating;
- Dr Sarah White was awarded a C2 on her first NRF rating;
- Dr Kenda Knowles was awarded a Y1 on her first NRF rating;
- Dr Duane Booysen was awarded a Y2 on his first NRF rating;
- Professor Lizanne Raubenheimer was awarded a C3, up from a Y2 previous NRF rating;
- Professor Rui Krause was awarded a C2, up from a C3 previous NRF rating;
- Dr Wilbert Kadye was awarded a C2, up from a Y2 previous NRF rating;
- Professor William Bennet was awarded a B3, up from a P previous NRF rating; and
- Professor Dion Nkomo was awarded a C1, up from a C2 previous NRF rating.

Support for postgraduate students

The Centre for Postgraduate Studies (CPGS) continued to provide various development opportunities for staff and students. The Centre ensures that all supervisors and postgraduate students find spaces for sharing their work with fellow researchers and equip themselves with the practices required to create and disseminate knowledge.

- The Centre offered 34 workshops in 2022. These were largely run in a blended format to allow part-time postgraduates to participate. The workshops were facilitated by experts in the field and included topics such as "How to manage your supervisor", "How to write a literature review", "Database searches", and "Designing an experiment". Several workshops tackled specific research methodologies.
- In 2022, the CPGS offered nine short courses, including "Developing a journal article from your thesis", "African Feminisms", and "Introduction to R".
- In 2022, 14 peer-led Writing Groups met weekly to support each other's research journeys and to provide critical commentary on each other's work.
- Postgraduates were offered three writing retreats in 2022. These were held at Assegai Trails and included critical readers from both the Natural Sciences and the Humanities and Social Sciences to offer support to participants.
- Rhodes University once again ran a three-minute thesis (#3MT) competition for postgraduate scholars to share their research in a brief format aimed at lay-people. Mary Ann Hood (Faculty of Education) and Chipo Mungenge (Department of Zoology and Entomology) represented the University in the national competition. The top 20 participants enjoyed a prize-giving ceremony on 17 November 2022.
- Ninety-six postgraduate students presented their research at the 2022 Annual Postgraduate Conference themed "Crossing the boundaries of knowledge." The conference was also attended by several guests from neighboring universities and from further afield, including Turkey (Bo aziçi University), Kenya (Maseno University), USA (Pennsylvania State University), and the UK (Lancaster University).
- Workshops aimed at academic career development were organised. These workshops include such topics as building Google Scholar and ORCid profiles, applying for NRF rating, and deliberations about publishing processes, including how to write for the popular press.
- The CPGS facilitated NRF rating mentorship through matching early career researchers who are preparing their applications for rating with those who already hold such ratings and who can therefore guide them through the process.

TEACHING AND LEARNING

The University places the utmost importance on developing academics as competent and capable teachers. As a research-intensive university, we also expect academics to engage in research and scholarly activities. This is in line with the scholar-teacher model and approach to teaching and learning. In this regard, CHERTL has invested resources and time to provide support to academics and students.

- In the April 2022 graduation season, 21 academics graduated with a PGDip (Higher Education) qualification. This is a postgraduate diploma qualification in higher education which equips academics with knowledge and skills of teaching at university level.
- Academic staff newly appointed at Rhodes University, who are within the three-year probation period, are encouraged to participate in the accredited short course; Conversations About Teaching, Assessment and Learning (CATALyst), which focuses on ensuring that staff members engage and interrogate the basis of assessment practices in higher education.

o Providing mentoring to students is one of the most important strategies to support students. The Extended Studies Unit offered these student mentoring programmes in the first semester of the 2022 academic year:

o Ncedana Student Programme: This programme focuses on mentoring first-year students and combines social and general academic support for these students across all faculties. The programme involved 91 senior students trained as peer mentors,



Support for postgraduate students

reaching 182 first-year mentees, with the assistance of faculty-based academics who volunteered their expertise to support the mentors.

o Trojan Academic Initiative Student Peer Mentoring Programme: This programme exclusively targets Extended Studies Programme students. This student peer mentoring programme partners each first-year Extended Studies Programme student with a former Extended Studies peer mentor in the same Faculty. In addition, all first-year Bachelor of Pharmacy students collaborate with a Pharmacy peer mentor as part of the initiative. There are 59 mentors and 45 faculty academics reaching 333 mentees weekly within the programme.

o Residence Mentoring Programme: This programme focuses on mentoring first-year students within the residence system, including those who are Oppidans (off-campus accommodation). This programme has 373 senior students, most of whom are House Committee representatives as well as other senior students. The mentors attended mentorship workshops provided by a member of CHERTL. The mentors meet a total of 740 students on a weekly basis, ranging from once-a-week to three-times-a-week, depending on the needs of the mentee that week.

- CHERTL hosted a webinar, Curriculum Transformation and Sustainability: Rhodes University in focus, as part of the Erasmus+ funded project on academic staff development for infusing sustainable development goals into the curriculum. It was held on 25 and 26 April, live-streamed via Zoom.
- The Centre for Social Development held a certification ceremony on 10 October to celebrate the awarding of the National Diploma in Early Childhood Education to educators in Makhanda and the surrounds. Representatives from the Education, Training and Development Practices-Sector Education and Training Authority (ETDPSETA) as well as the District Office of the Eastern Cape Department of Education were in attendance, and the Vice-Chancellor gave the keynote address. Of the 93 educators who received the Diploma between 2018 and 2022, 40 are now registered for the Bachelor of Education in Foundation Phase qualification at Rhodes University.

COMMUNITY ENGAGEMENT, SOCIAL RESPONSIBILITY AND ADVANCING THE PUBLIC GOOD

Community Engagement at Rhodes University forms a critical nexus between teaching, learning, and research. This nexus is manifested through the following key programmes of Rhodes University Community Engagement (RUCE) Division:

- Engaged Teaching and Learning implemented as Community Based Service Learning;
- Engaged Research in the form of Community Based Participatory Research; and
- Engaged Citizenry (Volunteerism) and Social Innovation.

These programmes serve to progressively embed Rhodes University as an anchor institution in the community of Makhanda by making visible the social responsibility purpose of the University through respectful, equitable, democratic, mutually beneficial and knowledge-based partnerships.

- Two Community Based Service Learning Webinars were organised in 2022 at the request of the University of Zululand, which were attended by 55 University of Zululand academics.
- A university grant of R500 000 to promote Community Based Service Learning contributes hugely towards achieving the aims of engaged teaching and learning.
- Participation in the RUCE's Accredited Short Courses in 2022 is highlighted below: o Community Based Service Learning taken by 17 academics from the University of Zululand and 15 from Rhodes University.

o Community Based Engaged Research involving 13 Rhodes University academics and 14 from the University of Zululand.

o Community Engagement Mentor Orientation taken by 104 students

o Digital storytelling for CE involving 63 Students and Academics.



Through the Residence Mentoring Programme, mentors meet an average of 740 students weekly.

Teaching and learning

- o CE Tutor Training Orientation involving 19 students.
- o CE Reading Club Orientation involving 12 Students.
- o Asset Based Project Management involving 52 students.

o Budding Q: Literacy Fundamentals and Social Justice involving 80 students and four KC students.

o University Social Responsibility and Student Social Responsibility involving 53 students.

o CE Orientation course for first years involving 350 students.

- o Budding Q: Literacy Advocacy and Leadership involving 25 students.
- The total number of beneficiaries from the short courses above was 112 academic staff and 972 students.
- The number of students who worked with the Makhanda community as volunteers in 2022 was 969, an increase of 107 students from 2021.
- RUCE has created student leadership opportunities as students assist in the day-to-day management of the programmes. There are 107 student leaders who were divided between the six programmes who were trained and mentored by RUCE staff. They, in turn, all managed a group of volunteers working in community organisations.
- Funded by the UCDP Grant, the Engaged Research short course for academics and postgraduate students was offered in 2022. Eight academic staff, two support staff, two postgraduate students and two community development practitioners successfully completed the course. In addition, 14 academics from the University of Zululand also completed the course.
- The first Community Based Participatory Research (CBPR) workshop for community partners and community members took place on 17 and 18 August 2022 in Makhanda. The workshop was designed as a guide for professionals and practitioners in the development sector. Twenty-six participants from government departments and nongovernmental organisations took part in the workshop. Partner organisations included Sophumelela Youth, Grahamstown Nurses Association, Centre for Social Development, Mfuzo B. Camp, CM Vellem Primary School, Lebone Centre, St. Mary's Development and Care Centre, Grahamstown Retired Association, Child Welfare, GRANA, and the Assumption Development Centre.
- The Rhodes University Community Engagement Week Imbizo successfully took place on 11 May 2022 at Amazwi South African Museum of Literature. The Imbizo provided a platform for community partners and students to reflect critically on their Community Engagement experiences. Eight community partners and eight students presented at the Imbizo.
- The Community Engagement Office organised five quality events which were well received.

o The first event was a panel discussion of previous winners of the Volunteer of the Year Award who engaged in a discussion around graduate attributes and the role community engagement played in their development personally and professionally.

o The Vice-Chancellor's Distinguished Community Engagement Award Lecture was presented by Professor Rod Walker who gave an inspiring lecture on his personal and professional journey.

o The Imbizo, held at the Amazwi South African Museum of Literature, attracted more than 70 participants including community partner organisations, lecturers, and students.

o A Digital Storytelling information session at the Social Innovation Hub introduced the Rhodes University community to digital storytelling and its value in the academic space.

o The last event was held with a student focus - the theme was "Unity Friday" and the camaraderie and support was good for the students before getting down to exam preparation.

- The Rhodes University Community Engagement Office launched a new scholarly journal, the African Journal for Community Engagement, with Dr Margie Maistry as the Founding Editor-in-Chief.
- Two key programmes have contributed to the increased access of local students to Rhodes University. These are the Nine-Tenths Mentoring Programme and the Bridging Programme, both partnerships between GADRA Education and Rhodes University.
 Nine-Tenths: The social capital of 128 well-trained Rhodes University students mentoring 200 Grade 12 pupils in local schools have yielded some outstanding results.

In 2022, there was an increase of 107 student volunteers who worked with the Makhanda community.

Teaching and learning

o The Bridging Programme allows Grade 12 pupils who received a Bachelor pass (with low marks) to redo a subject at GADRA and enrol for one or two courses at Rhodes University. They then carry their credits forward into the University degree qualification the following year upon admission at Rhodes University.

- The number of Bachelor-level passes from local disadvantaged schools has skyrocketed, with two out of every three of these coming from no-fee public schools. Nombulelo Secondary School, a no-fee school in Joza, had the highest number with 80 Bachelorlevel passes.
- Schools in the city have recorded significant improvements in matric pass rates. Eight years ago, the then Grahamstown district was one of four worst performing education districts in South Africa. For the past three years however, the city of Makhanda has outperformed every other city in the Eastern Cape province. An impressive 85% matric pass rate consolidated Makhanda's position as the leading city in education in the province. This is 8% higher than the Eastern Cape Province (77%) and 5% higher than the National pass rate of 80%.
- The Makhanda Circle of Unity, a Rhodes University driven initiative, has continued to build upon relationships fostered with key partners in Makhanda and worked towards playing an increasing role in facilitating collaborative efforts geared towards contributing to the improvement of conditions in the city of Makhanda.
- The One Ocean Hub team based in the ELRC in the Department of Secondary and Post-School Education, formed a Coastal Justice Network during the 2020-2021 COVID-19 pandemic, to help small-scale fisher communities stay in touch under the lockdown conditions, which saw many being deprived of livelihoods. In 2022 ELRC staff and students convened the largest ever gathering of small-scale fisher leaders in South Africa, for a meeting between civil society, lawyers, and scholar-activists regarding the extraction of oil and gas off the Wild Coast. The One Ocean Hub is funded by UK Research and Innovation (UKRI) through the Global Challenges Research Fund.
- The Institute for the Study of the Englishes in Africa (ISEA) launched both the 2022 edition of New Coin, one of South Africa's most established and influential poetry journals, and Shakespeare in Southern Africa, an accredited journal published by the Shakespeare Society of Southern Africa through the ISEA.

GLOBAL ENGAGEMENTS

Rhodes University academics and researchers maintained their collaborative engagements with their counterparts in different parts of the globe. Also, after the hiatus of COVID-19, the incoming and outgoing exchange students programme slowly started again.

• As one of the 16 founder members of the African Research-Intensive Universities Alliance, we continued to play our part in strengthening this important network. We hold the position of Vice-Chairperson for African Research-Intensive Universities Alliance, and we participated in the following noteworthy activities.

o The launch of the new African Research-Intensive Universities Alliance Strategic Plan (2021-2031) on 27 May 2022.

o The African Research-Intensive Universities Alliance held a joint meeting with the Guild of European Research-Intensive Universities (also known as the GUILD) in Cape Town on 3 and 4 November 2022 in order to strengthen their unique partnership and "develop new types of institutional partnerships that will build long-term research capacity in African universities." Among other initiatives, the two organisations will create "Clusters of Excellence" that will draw on research expertise from both organisations to tackle some of the challenges facing humanity.

- Through a new and exciting Memorandum of Understanding between the Rhodes University Business School and Bowie State University in the United States, seven students and two members of staff went on exchange to Bowie State University.
- Four Rhodes University Education students went to do teaching practice, as part of an Exchange programme with PH Bern and PH Luzern in Switzerland. Two students were accepted to travel to the University of Leicester on Erasmus+ programmes.



Rhodes University is part of the African Research-Intensive Universities Alliance

Global Engagement

- The Director of Internationalisation, Ms Orla Quinlan, was invited and fully funded to participate in a panel at a Strategic Risk Leadership Conversations on Higher Education conference, hosted by the University of Venda from 30 November 2022 to 2 December 2022.
- Following a rigorous independent evaluation to assess whether agreed performance benchmarks were met, the African Studies Centre, in August 2022, successfully renewed its funding agreement with the German Research Foundation in August 2022. This renewed agreement means that the Centre continues with its research partnership/cooperation agreement with the University of Bayreuth; University of Lagos; the University of Joseph Ki-Zerbo of Burkina Faso; and the Moi University of Kenya up to the end of 2025.
- The African Studies Centre funded four PhD students and three Postdoctoral fellows. Five PhD students who graduated in 2022 (four in Humanities and one in the Faculty of Science's Institute for Water Research) were beneficiaries of funding from the African Studies Centre.
- The African Studies Centre funded and hosted two Visiting Fellows, Professor John Ayotunde Bewaji, a philosopher, and Professor Ernest Onyishi, a psychologist. They both presented well-attended seminars on the dire state of humanity and how that impacts on Africa, and on African perceptions of time, respectively.
- The Director of the African Studies Centre, Professor Enocent Msindo, was the corresponding and lead editor of a two-volume book on COVID-19 in Africa. This was a global collaborative project in which humanities scholars contributed to scholarship on the multiple dimensions of COVID-19 in Africa. The two volumes are in press and will be published by Palgrave later in 2023.
- Dr. Boudina McConnachie held a successful collaborative workshop with scholars under her project on musicological pedagogies that is funded through the African Studies Centre.
- Professor Uchenna Okeja of the Department of Philosophy held a colloquium on Human Rights that was attended by delegates from Germany, Kenya, and elsewhere.

GRADUATION CEREMONIES

The University held its Autumn graduation ceremonies from the 06 to 08 April 2022. The COVID-19 pandemic had robbed us of the opportunity to honour and celebrate the academic achievements of our students in 2020 and 2021. In the six April graduation ceremonies, 2085 students received their degrees, diplomas, and certificates. Of these, 1231 (or 59%) were undergraduate bachelor's degrees and 854 (or 41%) were postgraduate degrees, postgraduate diplomas, and postgraduate certificates. Of the 854 postgraduate graduands, 100 received their Master's and 34 their Doctoral degrees.

In four of the six graduation ceremonies, we conferred honorary degrees – Rhodes University's highest honours – on outstanding persons whose contributions to humankind were worthy of celebration and acknowledgement. The 2022 recipients were Professor Quarraisha Abdool Karim, the late Ambassador Lindiwe Mabuza, Dr Makhosazana Xaba, and the Right Honourable Lord Peter Hain.

Our Spring graduation ceremonies took place from 12 to 14 October 2022. The ceremonies on 12 and 13 October were held as celebratory events for the students who had graduated virtually in 2020 and 2021. The ceremonies on 14 October were for Master's and PhD students who completed their studies in 2022. An honorary degree of Doctor of Laws (honoris causa) was conferred on anti-apartheid and gender activist, Ambassador Thenjiwe Mtintso. The honour was in recognition and celebration of her long and sustained contribution as a dedicated freedom fighter and a committed gender activist.

Sincere congratulations go to all our graduates, and to the academic and support staff who made the celebrations special.

RHODES UNIVERSITY ALUMNI AND RELATIONSHIP BUILDING INITIATIVES

Our alumni form an integral part of our Rhodes University community. Through their selfless service to humankind, they fly the flag of our University and bring credit and honour to their alma mater.

- The Old Rhodian Union selection committee chose four worthy recipients for the Rhodes University's Distinguished Alumni Award 2022. They were Million Belay Ali, Ann Burroughs, Kathleen Heugh, and Raphael Tshimanga.
- In celebration of our graduation ceremonies, Graduation Grand Balls were held in Makhanda. This was important as part of the full package of honour to graduates and to induct them into the alumni network.
- The first ever Young Alumni Leadership conversation and a special #AskAProfessional Women's Month Event were hosted in collaboration with the Career Centre.
- A national roadshow and stakeholder engagements programme for resource mobilisation and public accountability included strategic events as follows:
 o Alumni gatherings in East London, Gqeberha, Cape Town, and Johannesburg;
 o Legacy luncheons in Cape Town and Johannesburg;
 - o Funders' summits in Cape Town, Johannesburg, and Durban; as well as
 - o Media networking and briefings in Makhanda, East London, Cape Town, Durban, and Johannesburg.
- In 2022, the School of Journalism & Media Studies celebrated its 50th anniversary. What began in 1970 as a single course in Journalism with 17 students quickly grew into a fully-fledged Department of Journalism in 1972. It is now a School, housed in its own state-of-the-art building, the Media Matrix, offering a wide range of undergraduate and postgraduate degrees to over 500 students. In order to celebrate this significant milestone in the history of the School of Journalism, 50 outstanding alumni of the School received the School's 50th Anniversary Award. Several celebratory events were held around the country to present the awards.

THE PRESIDENTIAL YOUTH EMPLOYMENT INITIATIVE

Rhodes University offered to participate in the Presidential Youth Employment Initiative which was intended to provide temporary employment opportunities for unemployed graduates and to equip them with skills and competencies that would enhance their prospects of securing permanent employment. The launch and rollout of the Presidential Internship Programme assigned 63 Interns to Rhodes University in 2022. Feedback on the programme was positive both from Interns and from mentors/line managers. Feedback from the interns and our records show that:

- Out of 63 interns, three obtained permanent employment outside of Rhodes University;
- At least 10 interns have been employed by Rhodes University on temporary contracts following their Internship; and
- Rhodes University was advised that 60 Interns would be assigned to the University in 2023.

We are pleased to be part of this important initiative which develops work experience and work-readiness for the youth of our country.



50 outstanding alumni of the school recieved the School's 50th Anniversary Award.

School of Journalism & Media Studies

VICE-CHANCELLOR'S DISTINGUISHED AWARDS RECIPIENTS

The University recognises excellence in learning, teaching, research, and community engagement through the Vice-Chancellor's Distinguished Awards. The 2022 recipients of these awards were:

- Mr Jan Knoetze, the recipient of the 2022 Vice-Chancellor's Senior Distinguished Teaching Award in the category of more than 10 years of experience.
- Dr Ntethelelo Sibiya, the recipient of the 2022 Vice-Chancellor's Distinguished Teaching Award in the category of 10 or fewer years of experience.
- Professor Megan Campbell, Nqobile Msomi, and Dr Duane Booysen from RU Psychology Clinic, as well as Christine Lewis and Mandisa Ndabula from the Rhodes University Counselling Centre, received the Vice-Chancellor's Distinguished Community Engagement Award for 2022.
- Professor Iain Paterson, the recipient of the Vice-Chancellor's Distinguished Research Award for 2022.
- Professor Sioux McKenna and Professor Emeritus Chrissie Boughey, the recipients of the Vice-Chancellor's Book Award for 2022.

CELEBRATING EXCELLENCE: FLYING THE RHODES UNIVERSITY FLAG HIGH

In 2022, our students and staff flew the flag of our University with great honour and distinction in national and international scholarly events and activities.

- In July 2022, the CPGS arranged for 27 PhD students, supervisors, and postdoctoral fellows to attend the Higher Education Close Up conference in the United Kingdom, followed by a writing retreat led by colleagues at Lancaster University. This was led by the Director of the CPGS, Prof Sioux McKenna, and funded largely through a DHET-UCDG project, Social Justice and Quality in Higher Education.
- Distinguished Professor Heila Lotz-Sisitka was appointed to the United Nations Educational, Scientific and Cultural Organization (UNESCO) International Expert Group to revise the 1974 "Recommendation concerning Education for International Understanding, Co-operation and Peace, and Education relating to Human Rights and Fundamental Freedoms."
- Prof Helen Kruuse of the Faculty of Law was appointed as the research lead for South Africa for an international comparative research project, Case studies of law students' values in emerging and transitional economies. Through surveys and interviews, these case studies will consider and compare the values of law students in the emerging and transitional economies of China, Kazakhstan and South Africa.
- Dr Kavish Jawahar, HoD of the newly-established Department of Secondary and Post-School Education, was awarded a Teaching Advancement at University Fellowship.
- Mr T Amos and Mr T Louw were nominated and elected to the Executive Committee of the Eastern Cape South African Board for People Practices for the next three years.
- Dr Siphokazi Magadla, the Head of Department of the Department of Political and International Studies, and Prof Rosalyn Klein, HoD in the Department of Chemistry, were accepted into the USAf-Higher Education Leadership and Management Women in Leadership Programme for 2022.
- Professor Tshidi Mohapeloa, Mr Thabang Moleko and the Postgraduate Diploma in Enterprise Management class undertook a two-week visit in October 2022 to Bowie State University in the United States.
- The Director of Internationalisation, Ms Orla Quinlan, was re-elected to the International Education Association of South Africa Council for another three-year term (2022 to 2025) and elected as the Treasurer of the International Education Association of South Africa 2022, which is one of the three Executive Management positions in the association.

- Mr Andrew Todd was elected as the Chair of Strategic Development for International Ergonomics Society.
- Dr Jo-Anne de la Mare was elected Vice-President of South African Society of Biochemistry and Molecular Biology.
- Professor Özlem Taştan Bishop was awarded the Silver Medal from South African Society for Bioinformatics on its 10th anniversary during its annual conference in April. Professor Taştan Bishop was one of the co-founders and the first President of the society.
- Professor Eric Andriantiana's Mathematics team "Siyanqoba Rhodes" received the best participation award as Makhanda has the highest participation rate in the Mathematics Olympiad in South Africa
- Professor Gladman Thondhlana was invited to be a member of the International Union for Conservation of Nature's Red List of Threatened Species Survival Commission Human-Wildlife and Coexistence Task Team.
- Professor Adrienne Edkins was invited to be a panel member for the Panel Review of the Department of Science and Innovation-NRF Flagship programme by the NRF Research Chairs and Centres of Excellence directorate.
- Dr Nicola McLoughlin served on the scientific committee of Microbialite Formation Evolution and Diagenesis.
- Dr Robert Gess became an invited associate of a new global research program funded by the European Research Council and hosted by Uppsala University
- Professor Özlem Taştan Bishop received a distinguished Adjunct Professor position at Saveetha University, Chennai, India in 2022.
- Ms Jay Pillay, our Deputy Director of Residential Operations, was acknowledged nationally by Higher Health for developing the coordinated approach, now adopted as a national guideline for on- and off-campus residences at all universities in South Africa, which coordinates principles and policies around health and safety, student mentoring, peer educator, and gender-based violence.
- Andiswa Mbongwa, a PhD candidate supervised by Professor Tshidi Mohapeloa, attended and presented two co-authored papers (Mbongwa and Mohapeloa) at two conferences; International Conference "BRICS Postgraduate Forum" (virtual) at Campinas University, Brazil, on 26 and 27 September, and International Conference on Public Administration and Development Alternatives (IPADA) in Johannesburg, South Africa, from 14 to 16 September.
- Professor Owen Skae was invited to be a member of the ESG Exchange's Advisory Committee. The ESG Exchange was founded by Professor Mervyn King to collaborate global expertise (Sustainable Development Goal 17) and to make quality education accessible (SDG 4) for this purpose.
- Professor Owen Skae was a panel discussion speaker at the 2022 Durban University of Technology International Fraud & Corruption Risk Conference (Virtual): "Pruning a Few Trees Yet the Forest is on Fire: The Impact of Business Education on Society" on 14 and 15 November 2022.
- Professor Skae was a panel discussion speaker at a conference on "The Role of Cooperatives in Repairing and restructuring Global Value Chains", ICA, Geneva, on 13 December 2022.
- Professor Noel Pearse presented a series of lectures at Lunar International College, Ethiopia, from 13 to 17 June 2022.
- Mr Evert Knoesen attended:

 Higher Education Close-up conference and PhD scholar workshop, at the University of Lancaster, from 1 to 11 July 2022; and
 HOBID International Researchers Workshop on Social Justice at the University of Hamburg, 3 to 9 September and presented the paper "The role of socioeconomic backgrounds in the achievement of recognition among MBA students from a South African Business School: A case study."
- Brendon Peel (Southern Africa Institute for Management Scientists Conference) and Dino Giovannoni (International Business Conference), both MBA graduates supervised by Mr Evert Knoesen, presented joint papers co-authored with Mr Knoesen.

PERSONAL PROMOTIONS

A number of Rhodes University academics availed themselves for the ad hominem promotion process of the University. We extend our heartfelt congratulations to all those who were successful in this rigorous process.

- Promotions from the rank of Associate Professor to Full Professor: o Professors L Dalvit, M Drewett, A Edkins, D Nkomo, S Prevec and L Saville-Young
- Promotions from the rank of Senior Lecturer to Associate Professor:
 o Drs E Andriantiana, A Childs, A de Vos, S Edwards, W Kadye, S Magadla, J Marire and S Ruwanza.
- Promotions from the rank of Lecturer to Senior Lecturer: o Drs J Cockburn, D Fridericks, K Jawahar, T Njovane, B Nyoka, T Pillay and C van der Mescht.
- Dr G Martin was promoted from Researcher to Senior Researcher.

DISTINGUISHED PROFESSORS OF RHODES UNIVERSITY

On the recommendation of the Senate, the Council conferred the title of Distinguished Professor of Rhodes University on Professors Charlie Shackleton and Oleg Smirnov. Both Professors Shackleton and Smirnov are from the Faculty of Science. Of the eight Distinguished Professors of Rhodes University to have ever been conferred, five were from the Faculty of Science.

EMERITUS PROFESSORS AND ASSOCIATE PROFESSORS

On the recommendation of the Senate, Council conferred the title of

- Emeritus Professor on Professors Peter Clayton, Fred Ellery, Dirk Klopper, Carolyn Palmer, M Schafer, Ron Simango and Di Wilmot, and
- The title Emeritus Associate Professor on Associate Professors Philip Machanick, Juanita Finestone-Praeg, Lynn Quinn and Claudiu Remsing.

PERSONAL ACHIEVEMENTS OF STAFF AND STUDENTS

- Distinguished Professor Tebello Nyokong was awarded the title of Honorary Professor of Science at the University of Lesotho in recognition of her achievements in the development of science and innovation.
- Distinguished Professor Heila Lotz-Sisitka was elected to the Academy of Science of South Africa Membership in October 2022.
- Professor Adrienne Edkins was awarded an African Research Leader grant from the UK Medical Research Council. This is a prestigious five-year grant that seeks to develop research excellence in Africa.
- Emeritus Professor Denis Hughes (former Director of the IWR) was awarded the Society's Gold Medal for his outstanding contribution to Aquatic Sciences over an extended period.
- Dr Dane Brown was inducted into the Academy of Science of South Africa.
- PhD graduate and current South African Institute for Aquatic Biodiversity (SAIAB) Postdoctoral Research Fellow, Dr Takudzwa Madzivanzira, was awarded the Bronze Medal for the top doctoral dissertation.



Achievements of staff and students Honorary Professor of Science at the University of Lesotho awarded to Distinguished Professor Tebello Nyokong

Personal Achievements of Staff and Students

- Ms Gladys Kalichini, a PhD candidate in the Department of Fine Art under Professor Ruth Simbao's Chair, was announced as the winner for 2022 of the Henrike Grohs Art Award, awarded by the Goethe Institute to recognise young artists who live and work on the African continent.
- Thandeka Gqubule-Mbeki, Rhodes University School of Journalism and Media Studies TV Lecturer and PhD candidate, was appointed to President Cyril Ramaphosa's National Anti-Corruption Advisory Council.
- Professor Jen Snowball was appointed to the Board of Advisors of the United Nations Conference on Trade and Development Creative Economy Section, a very influential advisory appointment. She was awarded a Global Visiting Fellowship at Kings College, London, which she will take up within an academic leave context.
- Associate Professor Susi Vetter was elected President of the Grassland Society of Southern Africa.
- Professor Joanna Dames presented her professorial inaugural lecture on 21 July 2022.
 Professor Graham Glover presented his professorial inaugural lecture on 7 September
- 2022.Professor Horst Kaiser presented his professorial inaugural lecture on 8 September 2022.
- Professor Julie Coetzee presented her professorial inaugural lecture on 2 June 2022.
- Professor Uchenna Okeja presented his professorial inaugural address on 31 March 2022.
- Professor Helena van Coller presented her professorial inaugural address on 26 April 2022.
- Professor Özlem Taştan Bishop presented a public lecture in celebration of the 2020 Vice-Chancellor's Distinguished Senior Research Award on 2 August 2022.
- Mr David Fryer presented a public lecture in celebration of his 2020 Vice-Chancellor's Distinguished Teaching Award on 20 September 2022.
- Professor Kevin Lobb presented a public lecture in celebration of his 2021 Special Vice-Chancellor's Distinguished Teaching Award on 16 August 2022.
- Professor Philani Mashazi presented a public lecture in celebration of his 2021 Vice-Chancellor's Distinguished Research Award on13 September 2022.
- Dr Luzuko Jacobs, the Director of Communications and Advancement was among those who acquired their hard-earned doctorates at the University's graduation ceremony on 14 October 2022.
- An MA (Creative Writing) graduate, Ms Sibongakonke Mama, was announced as the winner of the 2022 Distell National Playwright Competition. Her winning script was staged at the National Arts Festival in 2023.
- Dr Nikita Singh and Dr Juniours Marire were awarded the Commerce Faculty's Researcher of the Year Award.
- Sindi Tommy, Finance Officer in the Rhodes Business School, obtained an N6 in Financial Management from Eastern Cape Midlands College.
- Lester Isaacs was the essay prize-winner for the Archbishop Thabo Makgoba Development Trust for Responsible Leadership.

RHODES UNIVERSITY REPRESENTED AT IMPORTANT CONFERENCES

Several major conferences were hosted by Rhodes University in 2022 and Rhodes University academics presented at national and international conferences as keynote speakers. Some of these are:

- The Department of Music and Musicology and ILAM hosted the 16th Annual Conference of the South African Society for Research in Music from 25 to 27 August;
- The Academy of Pharmaceutical Sciences South Africa (APSSA) held its 41st annual conference and 43rd Annual General Meeting at Rhodes University in Makhanda. The theme of the conference was "Back to the Future";
- The Department of Management hosted the 33rd Southern African Institute of Management Scientists Conference from 11 to 13 September at Mpekweni Beach Resort;



Winner of the Henrike Grohs Art Award, Ms Gladys Kalichini

Personal Achievements of Staff and Students

VICE-CHANCELLOR'S REPORT

- Professor Nicole Richoux presented an invited plenary lecture at the International Biodiversity Conference, Davao Oriental State University, Philippines;
- Professor lain Paterson presented a plenary address at the Innovation in Invasive Species Management Conference in Nashville, USA;
- Distinguished Professor Martin Hill presented the invited Mahesh K Upadhaya Award Lecture at the 3rd International Weed Conference;
- Distinguished Professor Martin Hill presented a plenary lecture at the International Symposium on Biological Control of Arthropods. Online from British Columbia, Canada;
- Distinguished Professor Martin Hill presented a plenary lecture at the National Symposium on Biological Invasions. University of Fort Hare, Alice;
- Professor Makaiko Chithambo presented an invited lecture at the International Conference on Materials: Properties, Measurements, and Applications, in India;
- Professor Makaiko Chithambo presented an invited lecture at the Brazilian Materials Research Society (B-MRS) meeting, Iguassu Falls City, Brazil;
- Professor Stephen Prevec presented an invited keynote address at the Geological Society of South Africa's Geoheritage conference;
- Dr Remy Nnadozie (Director: Institutional Research, Planning and Quality Promotion) and Mr Chumani Mgengo (Presidential Youth Employment Intern) presented a paper at the 2022 Southern African Association for Institutional Research Annual Conference hosted by UNISA in Pretoria;
- Dr Jo-Anne de la Mare presented a keynote address at the 2nd African Traditional Medicine and Natural Products Research Congress in Limpopo;
- Dr Jo-Anne de La Mare presented an invited lecture at the South African Society for Biochemistry and Molecular Biology Congress: Biochemistry Matters. Virtual congress;
- Professor Adrienne Edkins presented an invited lecture at the 10th International Conference on the Hsp90 Chaperone Machine in Leysin, Switzerland; and
- Professor Özlem Taştan Bishop presented an invited seminar at the Keystone Symposia, COVID and Beyond, Keystone, Colorado, USA.

OTHER SIGNIFICANT ACHIEVEMENTS IN 2022

- The Institution submitted its self-evaluation report for the CHE Institutional Audit on 15 July 2022. The Review Panel of peers in higher education were on campus for a site visit from 19 to 22 September 2022. The panel engaged with governance and leadership structures, alumni, as well as staff and students across the University.
- Rhodes Business School (RBS) held its 8th Annual Archbishop Thabo Makgoba Development Trust (ATMDT) Lecture on values-based leadership, on 04 October 2022. The Chief Executive Officer of Business Leadership South Africa, Ms Busisiwe Mavuso, was the guest speaker.
- Two new programmes were accredited and registered on the NQF in 2022. These are: Postgraduate Diploma in Sustainability Learning (offered by the ELRC in the Faculty of Education); and Master of Arts in Chinese Studies (offered by the School of Languages and Literatures in the Faculty of Humanities).
- On 22 July 2022, Rhodes University held ceremonies to rename two of its halls, Jan Smuts and Hilltop Hall, as part of its continuing transformation agenda. The two halls were renamed in honour of stalwarts for their contribution in the fight against apartheid and support for democracy. Jan Smuts Hall was renamed Solomon Kalushi Mahlangu Hall after the South Africa freedom fighter, Umkhonto weSizwe operative, and activitst. Hilltop Hall was renamed Hugh Masekela Hall after the legendary jazz musician.
- Rhodes University became a Siyaphumelela participant university in 2022 and began the process of increasing its involvement in the network. The Institutional Lead for this project is within the Institutional Research, Planning & Quality Promotion (IRPQP) division.
- I&TS ran a successful phishing and education campaign for all staff. It highlighted the need for ongoing training regarding cyber security. Two-factor Authentication has been implemented on Google, which includes email; and strong passwords are now enforced for all new staff. During the first quarter of 2023, strong passwords will be



Other Significant Achievements in 2022

enforced, and two-factor authentications will be enforced on all single sign on systems, not just Google. This will protect the FinCore system.

- Working with internal auditors Ernst & Young, I&TS concluded a Cyber Maturity Assessment. Whilst the Rhodes University network is secured, the report highlighted the need for additional policies, the risk of ICT systems not being managed centrally in all cases, and the need for a Security Operating Centre. The Division has put cybersecurity and governance as pillars in the operational plan for 2023.
- Working closely with the Educational Technology Team in CHERTL, I&TS Division upgraded lecture venue equipment with hybrid teaching requirements in time for the commencement of the 2022 academic year. Back to campus required the Division to employ student technicians to assist academic staff with lecture presentations and mastering the new technologies.
- In 2022, I&TS provisioned laptops to the NSFAS students via the process of students paying for the laptops over two years on their student account. Laptops were difficult to source but there were enough laptops available for the 2022 year.
- The Human Resources Division implemented an Institution-wide Wellness Intervention in the form of an online Employee App with a strong focus on mental wellness. Apart from mental health, the programme covered aspects related to financial health, legal support, fitness, and nutrition. An employee wellness website was launched.
- The Health Professions Council of South Africa undertook a virtual evaluation of the Counselling Centre and Career Centre as Internship sites on 07 and 08 November 2022.
- A total of R1 606 820 was spent on training and development in 2022. R1m of the total spent on training during 2022 was received from the Education, Training and Development Practices Sector Education and Training Authority (ETDP SETA). The ETDPSETA funding was allocated between Staff bursaries, the Management Development Programme, and the Supervision Development Programme.
- The Technology Transfer Office organised a workshop on 09 June on Intellectual Property management and protection strategies in the academic context, which was well attended by researchers and postgraduate students.
- Our Africa Day celebration on 25 May were held over International Week; connecting nutrition, the Africa Union theme (Strengthening Resilience in Nutrition & Food Security on the African Continent) for 2022, with the national rise of food insecurity.

DISTINGUISHED VISITORS TO RHODES UNIVERSITY IN 2022

- The Hugh le May Fellow in 2022 was Professor Brendon Nicholls from the University of Leeds. Professor Nicholls was hosted by the Department of Literary Studies in English.
- The Hugh Kelly Fellow was Professor Folorunso Ogundare from the Obafemi Awolowo University, Ile-Ife, Nigeria. His host was Professor Makaiko Chithambo of the Department of Physics and Electronics.
- Professor Thembela Kepe, University of Toronto and a Visiting Professor in our Geography Department was funded by the UCDP Senior Scholars Fund for two extensive visits for both research and his co-supervision of Postgraduate students in our Geography Department.
- The University hosted African Research Universities Alliance special guests, Deputy Vice-Chancellor for Research, Innovation and Strategic Partnerships at the University of Ibadan: Professor Oluyemisi Bamgbose and African Research-Intensive Universities Alliance Secretary General, Professor Ernest Aryeetey.
- The Faculty of Law hosted a public lecture by visiting Professor Oluyemisi Bamgbose who spoke on "Alternative Dispute Resolution Mechanics for Peace and Nation Building."
- The ISEA hosted a public lecture by Professor Simphiwe Sesanti (University of the Western Cape Faculty of Education), on the role of philosophy and in particular, Ancient Egyptian Philosophy, in teacher education. Professor Sesanti provoked us to



Received R1m of the total spent on training from the Education, Training and Development Practices Sector Education and Training Authority (ETDP SETA). think differently about Africa, to recognize its powerful ancient ideas about education and ethics, and to deploy them in engaging head-on with unethical practices and poor teaching in South Africa's education system.

- As part of the NRF Community of Practice for Social Learning and Sustainable Development, the ELRC in the Faculty of Education hosted seven of the 11 Chairs in Makhanda in 2022. This included Professor Philani Moyo from the University of Fort Hare and research Chairs from RU's Faculty of Science (Professor Janice Limson and Professor Nelson Odume). Convened by SARChI Chair holder Distinguished Professor Heila Lotz-Sisitka, this transdisciplinary research collective focusses on Science-Society-Education connections. Professors and early career researchers discussed, for example, using accessible platforms such as YouTube to communicate about water quality test kits for community use, and decision-making tools for Water Affairs officials.
- Prof Leon Tikly, a UNESCO Chair in Inclusive, Good Quality Education based at the University of Bristol, visited the ELRC and contributed to a Doctoral Research Week programme for the Faculty. Prof Tikly leads a Global Challenges Research Fund (GCRF) Network Plus entitled Transforming Education for Sustainable Futures with partners in Rwanda, South Africa, India and Somalia/Somaliland, the UK and the Netherlands. The ELRC is a lead partner in the Transforming Education Sustainable Futures programme.
- Dr Eugene Grosch hosted Professors Daniel Aslanian and Marina Rabineau from the French Institute for the Exploration and Exploitation of the Sea (IFREMER), University of Brest, France. Professor Prevec hosted Dr Thibedi Ramontja (formerly the Director of the Council for Geoscience) and they collected samples together.
- The Institute for Water Research (IWR) hosted Dr Natewinde Sawadogo from the University of Thomas Sankara. Dr Sawadogo is the Deputy Coordinator of the World Bank Centre of Excellence for Studies, Training and Research in Social Risks Management.
- The IWR hosted Dr Esther Doerendahl, Dr Dirk Schaefer, and Lynnette Berrington from GIZ who visited the Institute for project assessments.
- The IWR hosted Dr Bárbara Willaarts and Dr Olivier Barreteau. Dr Willaarts is a
 research scholar at the International Institute of Applied Systems Analysis in Austria
 and Dr Barreteau is based at the National Research Institute for Agriculture (INRAE)
 in Montpellier University. Both scholars are collaborative partners with the IWR on a
 project looking at SDGs and localisation.
- Professor Rosie Dorrington hosted Professor Mathew Upton of the University of Plymouth, and UK lead investigator of the SA/UK Antimicrobial Drug Discovery Hub, funded by the Newton Fund and SA Medical Research Council, of which she is the principal investigator.
- The Department of Ichthyology and Fisheries Science, South African Institute for Aquatic Biodiversity, and Nelson Mandela University hosted a delegation of Italian researchers led by the Italian Ambassador to South Africa: His Excellency Dr Paolo Cuculi. This meeting was part of an initiative to develop and strengthen relations between Italian and South African researchers in marine science.
- Dr Moran from the United States Department of Agriculture visited South Africa to work with the Centre for Biological Control staff and students to develop biological control solutions for weeds in the USA that are of South African origin. This is part of an ongoing project between the Centre for Biological Control and United States Department of Agriculture.
- The International Office hosted Prof Julie Washington of the University of California, Irvine; and Prof Susan Ogletree, Georgia State University.

STAFF APPOINTMENTS, DEVELOPMENT, AND TRANSFORMATION

 In 2022, there were 144 council funded vacancies. Ninety-four were filled, i.e. only 65.3% were filled and required over 200 recruitment processes because some posts had to be advertised more than once. Posts that were advertised multiple times were academic posts, senior support staff posts, and posts with specialised and scarce skills (both academic and support).

- Amongst the vacancies that required intensive recruitment processes were one executive management post (Deputy Vice-Chancellor: Research, Innovation and Strategic Partnerships) and six support Directors posts (Human Resources, Finance, Student Affairs, Residential Operations, Infrastructure and Facilities and Equity and Institutional Culture). Of the seven posts, four were finalised and were in process at year-end.
- Ms Sue Robertson was appointed as the Director: Human Resources; Mr Geoff Erasmus was appointed as the Director: Finance; Ms Jay Pillay was appointed as the Director: Residential Operations and Mr Dawie van Dyk was appointed as the Director: Facilities & Infrastructure.
- One-hundred council-funded staff appointments were made in 2022, of which 92% were Black and 57% were women. Thirty-two were academic staff appointments, of which 78% were black and 69% were female. Sixty-eight were support staff appointments, of which 98.5% were black and 63.2% were female.
- Three Associate Professors and one Professor were appointed; 75% were Black and 50% were women.
- Support staff appointments included 28 entry level positions (Grades 2 and 3) which represented 41.2% of the appointments for support staff.
- Of the R1.6m spent on training and development in 2022, R1m of the total spent on training during 2022 was from the ETDPSETA. The HR budget allocation for staff development was R1.23m, which was underspent by R630 680. The main contributors to the underspend were the low numbers for Continuing Education, the uncertainty of ETDPSETA payment timing toward the Management Development Programme and Supervisors' Development Programme and the lack of demand for training. The rollout of Personal Development Plans should assist in identifying skills gaps and thus training needs. ETDPSETA funding was allocated between staff bursaries, the Management Development Programme, and the Supervision Development Programme.
- Of the 81 staff trained, 86.5 % were black staff and 13.5% were white.

FAREWELL TO STAFF

The University bid farewell to the following people in 2022:

Deputy Vice-Chancellor: Research and Innovation.
Member of the University Council, its Finance and General Purposes and its Audit and Risk Committees
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-
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VICE-CHANCELLOR'S REPORT

Professor CC Remsing	
	-
Miss NG Wakashe	-
Mr GB Mitochi	-
Mr MD Mthwa	-
Ms N Harmans	-
Ms VE Mqubuli	-
Mrs J Yasini	-
Ms NM Mzongwana	-
Mrs ASM Wagenaar	-
Mr MA Olivier	-
Professor SR Simango	-
Dr S Marais	-
Mr DR Harris	-
Mrs LE Sparrow	-
Professor WN Ellery	-
Mr JL Trollip	-
Professor DC Klopper	-
Professor P Machanick	-
Professor CG Palmer	-
Mrs BT Moore	-

IN MEMORIAM

It is with deep sadness that we record the passing of the following staff and students who were part of, or associated with, our University:

	ASSOCIATION	DATE
Ms Soyama Sisonke Mnakaza	Bachelor of Pharmacy student	30 January 2022
Mr Siyabonga Witness Dyaloyi	Technical Officer and Department of Zoology & Entomology,	February 2022
Mr Mike Spicer	Long-serving former member and Chairperson of the Rhodes University Board of Governors	10 March 2022
Mr Sabelo Sawula	Staff member in the School of Languages & Literatures on the nGAP programme	08 May 2022
Mr Rob Stuart	Retired member of staff in the Department of Economics & Economic History	13 May 2022
Mr Lizo Tshila	Bachelor of Pharmacy student	28 May 2022

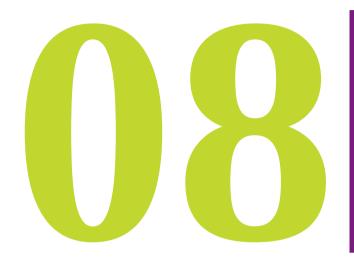
Member of the Housekeeping Team since 1998.	4 July 2022
	7 July 2022
Professor and HoD of Zoology and Entomology in 1963. He held this position from 1963 to1987 and was also the first Dean of Research between 1984 and 1987. He retired from Rhodes University in 1988 but remained an active member of the Rhodes University community until his passing.	10 July 2022
Dr de Klerk was Curator and Head of the Earth Sciences Department at the Albany Museum for over 30 years	09 July 2022
ASSOCIATION	DATE
He served the Rhodes University Council for many years and with great distinction. He also served as the Chairperson of Council for many years.	14 July 2022
	Professor and HoD of Zoology and Entomology in 1963. He held this position from 1963 to1987 and was also the first Dean of Research between 1984 and 1987. He retired from Rhodes University in 1988 but remained an active member of the Rhodes University community until his passing. Dr de Klerk was Curator and Head of the Earth Sciences Department at the Albany Museum for over 30 years ASSOCIATION He served the Rhodes University Council for many years and with great distinction. He also served as the Chairperson of

Our heartfelt condolences and sympathies go to their families and loved ones.

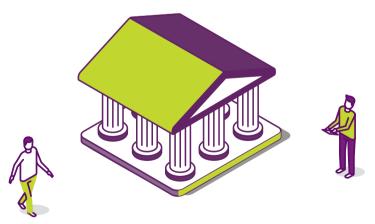
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Professor Sizwe Mabizela Vice-Chancellor Date: 14/06/23





SENATE'S REPORT TO THE COUNCIL



66 // ANNUAL REPORT 2022

The Senate in terms of the Statute of Rhodes University is accountable to the Council for the teaching, learning, research and academic functions of the University, and all other functions delegated or assigned to it by the Council.

MEETINGS IN 2022

CONSTITUENCY	NUMBER OF REPRESENTATIVES
Management	4
Academic Professors	44
Deans	6
Deputy Deans	8
Heads of Departments	36
SRC Representatives	5
Senate Academic Representatives	5
Other (institutes/centres)	10
Administrative Staff Representatives	1
Council Representatives	2
In attendance members	10
Total Members	131

* Table 4: The Senate of Rhodes University is comprised as shown in Table 4.

SENATE COMMITTEES:	FACULTY BOARDS:	
Senate Executive Committee	Equity and Institutional Culture Committee	
Senate Examinations Committee	Naming Committee	
Honorary Degrees Committee	Community Engagement Committee	
Nominations Committee	Internationalisation Committee	
Constitution Committee	Academic Programmes and Curriculum Quality Committee	
Institutional Planning Committee	Information Technology Steering Committee	
Research Committee	Senate Standing Committee on Plagiarism	
Wellness Committee		
Disciplinary Committee		
Teaching and Learning Committee	FACULTY BOARDS:	
Senate Committee on Plagiarism	Faculty of Commerce Board	
Library Committee	Faculty of Education Board	
Student Services Committee	Faculty of Humanities Board	
Board of Residences	Faculty of Law Board	
RU Environmental Committee	Faculty of Pharmacy Board	



42% Average Attendance of Meetings of Senate

Summary of Attendance

SUMMARY OF ATTENDANCE OF MEETINGS OF SENATE IN 2022

SENATE ATTENDANCE 2022

						AVERAGE	
25 MARCH	3 JUNE	22 JUNE	19 AUGUST	21 OCTOBER	18 NOVEMBER	ATTENDANCE	
39%	44%	33%	45%	45%	45%	42%	

* Table 7: Summary of Attendance of Meetings of Senate in 2022

MAJOR DECISIONS OF SENATE IN 2022

Policies, protocols, rules, proposals and reports

At its meetings in 2022, Senate recommended to Council the following Policies, Protocols, Rules, Proposals, and Reports:

- Senate recommended for approval by Council, the Pregnancy Protocol for Students;
 Senate recommended for approval by Council the new programme, PGDip (Higher
- Education Community Engagement);
 Senate considered the RU Self-Evaluation Report for the CHE Institutional Audit and recommended it to Council for approval;
- Senate considered the Mid-Term Review of the Rhodes University Enrolment Plan 2020-2025 and recommended it to Council to be approved for submission to DHET;
- Senate recommended for approval by Council the updated Web Policy;
- Senate approved the Delegation of Authority: Gatekeeper's permission for research to be undertaken at Rhodes University, from the Registrar to the Chairs of Ethics Committees;
- Senate recommended for approval by Council the Leave of Absence Policy;
- Senate approved the Protocol for the Appointment of Marking Assistants;
- Senate approved the recommendations and guidelines for supplementary examinations, subject to refinements;
- Senate recommended for approval by Council the Income Differential and the Annual Employment Equity Reports;
- Senate recommended for approval by Council, the Academic Requirements for the Postgraduate Diploma in Sustainability Learning;
- Senate recommended for approval by Council, in principle, the Institutional Development Plan 2023-2028;
- Senate recommended for approval by Council an extension of 12 months of the period of validity of the Sexual Offences Policy which expired on 31 December 2022;
- Senate recommended for approval by Council, in principle the Constitution of Student Governance, subject to work being done by the task team of Senate;
- Senate recommended for approval by Council, the Rhodes University Fee Booklet for 2023; and
- Senate recommended for approval by Council, the candidates nominated for the title of Distinguished Professor of Rhodes University: Professor Oleg Smirnov and Professor Charlie Shackleton.

Appointments and departmental headships

Senate recommended for approval by Council the following Appointments/Departmental Headships:











Updated Web Policy

Income Differential and the Annual Employment Equity Reports

- Dr Amanda Hlengwa as Acting HoD of CHERTL from 21 March 2022 to 28 February 2023;
- Dr Lise Westaway as HoD of the Department of Primary and Early Childhood Education from 21 January 2022 to 20 January 2023;
- Dr Kavish Jawahar as HoD of the Department of Secondary, Post-School Education from 21 January 2022 to 20 January 2025;
- Associate Professor Nelson Odume as Acting Director of the Institute for Water Research from 01 April 2022 to 31 December 2022;
- Professor Mark de Vos as HoD of the Department of Linguistics and Applied Language Studies for three years, from 01 July 2022 to 30 June 2025;
- Dr Bulelwa Nosilela as the Head of School of Languages and Literatures from 01 July 2022 to 30 June 2025;
- Professor Gilton Klerck as HoD of Sociology from 01 July 2022 to 30 June 2025;
- Professor Makaiko Chithambo as HoD of Physics and Electronics from 01 July 2022 to 30 June 2025;
- Professor Craig Peter as HoD of Botany from 01 July 2022 to 30 June 2025;
- Professor Michael Drewett as Acting HoD for Sociology from 01 July 2022 to 30 June 2023;
- Dr Jeanne du Toit as the Acting Head of School of Journalism and Media Studies from 01 July 2022 to 31 December 2022;
- Dr Priscilla Boshoff as acting Deputy Head of School of Journalism and Media Studies from 01 July 2022 to 31 December 2022;
- Professor Rosa Klein for a second term as the HoD of Chemistry from 01 January 2023 to 31 December 2025;
- Dr Jo-Anne de la Mare as the HoD of Biochemistry and Microbiology from 01 January 2023 to 31 December 2025;
- Professor Karen Bradshaw as the HoD of Computer Science from 01 January 2023 to 31 December 2025;
- Professor Steve Prevec as the HoD of Geology from 01 January 2023 to 31 December 2025; and
- Dr Jeanne du Toit as the Head of School of Journalism and Media Studies from 1 January 2023 to 31 December 2025.

Senate recommended for approval by Council the extension of the term of office of the following Heads of Department terms:

- Professor Maureen de Jager from 01 January 2023 to 31 December 2023; and
- Professor Lynda Spencer appointment from 1 January 2023 to 31 December 2023.

Deans and Deputy Deans

Senate recommended for approval by Council the following Deputy Dean appointments:

- Dr Carmen Oltmann as the Deputy Dean of the Faculty of Pharmacy for the period 01 July 2022 to 31 December 2024; and
- Professor Joanna Dames as the Deputy Dean of the Faculty of Science for the period 1 May 2022 to 31 October 2024.

Academic appointments

Senate recommended for approval by Council the following Academic Appointments:

- Associate Professor Karen Bradshaw for the appointment of Professor: Computer Science;
- Professor Meshach Aziakpono as Professor in Economics from 01 January 2023; and
- Professor Linda Kwatsha as Associate Professor in the School of Languages and Literatures (African Languages Section) from 01 September 2022 or as soon as possible thereafter.

Hall Fellows

Senate recommended for approval by Council, the appointment of the following staff as

Hall Fellows at the Nelson Mandela Hall:

Prof. Tracey Feltham-King, Psychology Department and Critical Studies in Sexualities and Reproduction.

Senate recommended for approval by Council, the appointment of the following staff as Oppidan Hall Fellows for 2023:

- Dr Phemelo Hellemann, Faculty of Education;
- Ms Ngobile Nzimande, Faculty of Commerce: Department of Economics and Economic History;
- Mr Samkelo Mngadi, Faculty of Humanities: Department of History; and
- Mr P Ntobeko Songcata, Faculty of Science: Department of Microbiology, Local Entrepreneur.

Academic promotion for 2022

Senate recommended for approval by Council, the personal promotion of the following staff member effective 01 May 2022:

Senior Lecturer to Associate Professor o Dr William Bennett

Academic Promotions for 2023

Subject to confirmation by Council, Senate approved the recommendations of the Academic Promotions Committee, the promotion of the following staff members effective 01 January 2023:

Associate Professor to Professor:

- Professor Lorenzo Dalvit; •
- Professor Michael Drewett; •
- Professor Adrienne Edkins;
- Professor Dion Nkomo;
- Professor Stephen Prevec; and
 Professor Lisa Saville-Young.

Lecturer to Senior Lecturer

- Dr Jessica Cockburn;
- Dr Tamaryn Friderichs; •
- Dr Kavish Jawahar; •
- Dr Thando Niovane:
- Dr Bongani Nyoka; •
- Dr Tiffany Pillay; and •
- Dr Caroline van der Mescht. •

Researcher to Senior Researcher • Dr Grant Martin

Senior Lecturer to Associate Professor

- Dr Eric Andriantiana:
- Dr Amber Childs:
- Dr Alta de Vos:
- Dr Shelley Edwards;
- Dr Wilbert Kadye;
- Dr Wilbert Kadye;
 Dr Siphokazi Magadla;
 - Dr Juniours Marire; and
 - Dr Sheunesu Ruwanza.

Subject to confirmation by Council, Senate approved the recommendations of the Academic Promotions Committee, the promotion of the following staff member on condition the member obtains a PhD by no later than 31 December 2023 and effective from the date of award of the PhD:

Lecturer to Senior Lecturer

Ms Carol Dineo Diale

Honorary Appointments

Senate recommended for approval the Honorary Appointments and Honorary Appointment renewals below:

NEW HONORARY APPOINTMENTS - RECOMMENDED FOR SENATE APPROVAL: **1ST QUARTER 2022**

NOMINEE	HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Prof R Sipler	Visiting Professor	Biochemistry and Microbiology
Dr M Musyoka	Research Associate	Biochemistry and Microbiology

Dr D Bekker	Research Associate	Economics
Dr J Glenday	Research Associate	Institute for Water Research
Dr R Bennett	Senior Research Associate	Ichthyology and Fisheries Science
Mr K Smith	Research Associate	Ichthyology and Fisheries Science
Dr M Naidoo	Research Associate	Mathematics
Dr P van der Walt	Research Associate	Mathematics
Dr L Qangule	Clinical Fellow	Psychology
Prof S Flowerday	Visiting Professor	Information Systems
Dr B Maseko	Senior Research Associate	School of Languages and Literatures
Prof B Mini	Research Associate	School of Languages and Literatures: African Language Studies
Prof L Seuront	Honorary Professor	Zoology and Entomology

HONORARY APPOINTMENT NOMINATIONS FOR SENATE APPROVAL FOR 2022:

	TERM 2	
NOMINEE	HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Dr Westaway	Research Associate	Centre for Social Development
Dr Robertson	Senior Research Associate	Department of Primary and Early Childhood Education
Prof Willan	Senior Research Associate	Institute for the Study of the Englishes of Africa (ISEA)
Prof Braver	Senior Research Associate	Department of Linguistics and Applied Language Studies
Dr Kotschy	Research Associate	ELRC Department of Secondary and Post-School Education

NEW HONORARY APPOINTMENT NOMINATIONS FOR SENEX APPROVAL FOR 2022: TERM 3

NOMINEE	HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Dr GF Matcher	Research Associate	Biochemistry & Microbiology
Mrs SL Abraham	Research Associate	Botany
Dr BT Mengistie	Visiting Fellow	Business School
Dr AT Demekssa	Visiting Fellow	Business School
Dr EF Nabutanyi	Senior Research Associate	Literary Studies in English
Prof AM Harris	Honorary Professor	Literary Studies in English
Dr T Venturi	Visiting Professor	Physics and Electronics

NEW HONORARY APPOINTMENT NOMINATIONS FOR SENEX APPROVAL FOR 2022:

NOMINEE	TERM 4 HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Dr A Bowman	Senior Research Associate	Centre for African Studies
Prof KM Luckett	Honorary Professor	Centre for Higher Education Research, Teaching and Learning (CHERTL)
Prof A Collins	Visiting Professor	Department of Psychology

SENATE'S REPORT TO THE COUNCIL

Dr MMT Hausberger	Visiting Professor	Department of Zoology & Entomology
Dr S Shwababa	Research Associate	Environmental Science
Prof DS Demolin	Visiting Professor	English Language and Linguistics
Prof BQ Mann	Visiting Professor	Ichthyology and Fisheries Science
Dr MI Duncan	Senior Research Associate	Ichthyology and Fisheries Science
Prof J Lang-Mann	Senior Research Associate	Ichthyology and Fisheries Science
Dr MW Farthing	Research Associate	Ichthyology and Fisheries Science
Prof T Jaji	Senior Research Associate	Literary Studies in English
Dr S Marais	Senior Research Associate	Literary Studies in English
Prof C Young	Visiting Professor	Psychology
Prof L Saville Young	Visiting Professor	Psychology
Dr H Abubakari	Research Associate	School of Languages & Literatures: African Language Studies
Prof HE Wolff	Visiting Professor	School of Languages & Literatures: African Language Studies
Dr J Comley	Research Associate	Zoology and Entomology

HONORARY APPOINTMENTS FOR RENEWAL: FROM JANUARY 2023

	HONORARY TITLE CATEGORY	PRIMARY DEPARTMENT
Dr GF Matcher	Research Associate	Biochemistry & Microbiology
Mrs SL Abraham	Research Associate	Botany
Dr BT Mengistie	Visiting Fellow	Business School
Dr AT Demekssa	Visiting Fellow	Business School
Dr EF Nabutanyi	Senior Research Associate	Literary Studies in English
Prof AM Harris	Honorary Professor	Literary Studies in English
Dr T Venturi	Visiting Professor	Physics and Electronics

HONORARY APPOINTMENTS FOR RENEWAL: FROM JANUARY 2023

CLINICAL FELLOW

Dr S Singh	Pharmacy
Dr GPG Boon	Pharmacy
Dr V Henge-Daweti	Pharmacy
Mrs B Koopman	Pharmacy

HONORARY PROFESSOR

Prof VG Bozalek	CHERTL
Prof S Shackelton	Environmental Science
Prof AS Helgesson	Literary Studies in English

Dr G Bernardi	Physics and Electronics
Prof I Liritzis	Physics and Electronics
Prof RH Kaschula	School of Languages

PROFESSIONAL ASSOCIATE

Dr G Hawley-McMaster	Biochemistry & Microbiology		
Dr H Roman	Biotechnology Innovation Centre		
Ms MH Irvine	Centre for Social Development		
Prof J Clarence-Fincham	CHERTL		
Mr E Venter	School of Languages		
Mr M Mahola	School of Languages		
Ms J Metelerkamp	School of Languages		
Mr R Grinker	Sociology		
Dr JAF Lang	Zoology and Entomology		

RESEARCH ASSOCIATE

Dr V Masterson	Anthropology	
Dr Y van Wijk	Anthropology	
Dr D T Govindaraj	Biotechnology Innovation Centre	
Dr C Swart	Botany	
Dr R Prevec	Botany	
Dr TL Nowell	Botany	
Mr D McMurtry	Botany	
Dr P Kempgens	Chemistry	
Dr R Chipaike	CHERTL	
Dr SL Clarence	CHERTL	
Dr M Maistry	Community Engagement	
Dr SA Paphitis	Community Engagement	
Dr A Herbert	Computer Science	
Ms A Vachla	Drama	
Dr K Erwin	Education	
Dr E Musara	Education	
Dr S Vermeylen	Education	
Dr KL Coetzer-Hanack	Environmental Science	
Mr M Powell	Environmental Science	
Dr Y Cheng	Fine Art	
Mr B Cobbing	Geography	
MS AC Lemahieu	Geography	
Dr R Gess	Geology	
Dr R Scoon	Geology	
Dr A Winkler	Ichthyology and Fisheries Science	

SENATE'S REPORT TO THE COUNCIL

Dr G Bernardi	Physics and Electronics
Prof I Liritzis	Physics and Electronics
Prof RH Kaschula	School of Languages

PROFESSIONAL ASSOCIATE

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Dr H Roman	Biotechnology Innovation Centre		
Ms MH Irvine	Centre for Social Development		
Prof J Clarence-Fincham	CHERTL		
Mr E Venter	School of Languages		
Mr M Mahola	School of Languages		
Ms J Metelerkamp	School of Languages		
Mr R Grinker	Sociology		
Dr JAF Lang	Zoology and Entomology		

RESEARCH ASSOCIATE

Dr Y van WijkAnthropologyDr D T GovindarajBiotechnology Innovation CentreDr C SwartBotanyDr R PrevecBotanyDr TL NowellBotanyMr D McMurtryBotanyDr P KempgensChemistryDr R ChipaikeCHERTLDr SL ClarenceCHERTLDr A HerbertComputer ScienceMs A VachlaDramaDr K ErwinEducationDr K L Coetzer-HanackEnvironmental ScienceMr M PowellEnvironmental ScienceDr K L Coetzer-HanackEnvironmental ScienceMr M PowellEnvironmental ScienceDr Y ChengFine ArtMr B CobbingGeographyMS AC LemahieuGeographyDr R GessGeologyDr R GessGeologyDr A WinklerIchthyology and Fisheries Science	Dr V Masterson	Anthropology	
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Dr R Scoon Geology	MS AC Lemahieu	Geography	
	Dr R Gess	Geology	
Dr A Winkler Ichthyology and Fisheries Science	Dr R Scoon	Geology	
	Dr A Winkler	Ichthyology and Fisheries Science	

Dr T Shipton	Ichthyology and Fisheries Science	
Mr M Naylor	Ichthyology and Fisheries Science	
Mr R Taylor	Ichthyology and Fisheries Science	
Dr N Isabirye	Information Systems	
Ms B Mallinson	Information Systems	
Mr R Berold	Institute for the Study of the Englishes of Africa	
Dr S Sadian	Institute for the Study of the Englishes of Africa	
Mr W Sihlobo	Institute of Social and Economic Research	
Mr PA du Toit	Journalism and Media Studies	
Mr RW Rumney	Journalism and Media Studies	
Mr C Vidal-Leon	Law	
Dr P Mason	Literary Studies in English	
Mr JF Viljoen	Music and Musicology	
Dr S Shwababa	Pharmacy	
Dr S Makhathini	Physics and Electronics	
Dr JB Habarulema	Physics and Electronics	
Dr LL Richter	Physics and Electronics	
Dr ZT Katamzi	Physics and Electronics	
Mr HL Bester	Physics and Electronics	
Mr FA Diaz Pabon	Political and International Studies	
Dr MT Chiweshe	Psychology	
Dr CA Towriss	Psychology	
Dr I Lynch	Psychology	
Dr J Blaine	Psychology	
Dr S Truter	Psychology	
Dr V Whitefield-Alexander	Psychology	
Dr A Mostert	School of Languages	
Dr B Persohn	School of Languages	
Dr MM Kretzer	School of Languages	
Dr X Ma	School of Languages	
Mr JL Jackson	School of Languages	
Mr M Lambert	School of Languages	
Dr CA Nardi	Sociology	
Dr T Chevo	Sociology	
Mr CT Allan	Sociology	
Ms L Naidoo	Sociology	
Dr C O'Shea	Unit for Humanities at Rhodes University	
Dr F de Moor	Zoology and Entomology	
Dr JM Midgley	Zoology and Entomology	
Dr K Nicastro	Zoology and Entomology	
Dr ULP Heshula	Zoology and Entomology	

SENATE'S REPORT TO THE COUNCIL

Prof G Wright	Information Systems	
Prof K Renaud	Information Systems	
Justice A Cachalia	Law	
Prof SC Srinivas	Pharmacy	
Dr A Karastergiou	Physics and Electronics	
Dr FB Abdalla	Physics and Electronics	
Dr L-A McKinnell	Physics and Electronics	
Prof AP Ashforth	Political and International Studies	
Prof P Gunnigle	Sociology	
Prof AL Bialakowsky	Sociology	
Prof JP Holloway	Sociology	
Prof PK Jha	Sociology	
Prof SGA Compton	Zoology and Entomology	

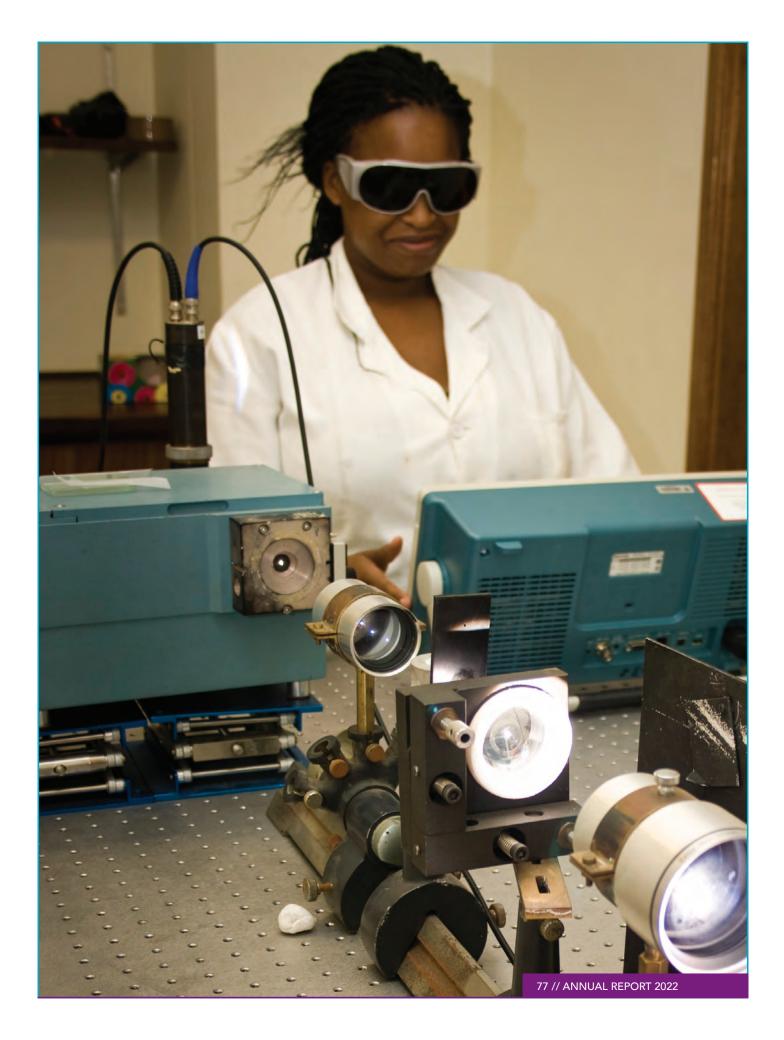
Senate recommended for approval by Council, the conferral of the title Professor Emeritus or Associate Professor Emeritus on the following academic staff:

Professor Emeritus:

- Professor Peter Clayton, DVC: Research & Innovation
- Professor Fred Ellery, Department of Geography;
- Professor Dirk Klopper, Department of Literary Studies in English;
- Professor Caroline (Tally) Palmer, Institute for Water Research;
- Professor Marc Schafer, Faculty of Education;
- Professor Ron Simango, Department of Linguistics and Applied Language Studies; and
- Professor Dianne Wilmot, Faculty of Education.

Associate Professor Emeritus:

- Associate Professor Philip Machanick, Department of Computer Science;
- Associate Professor Juanita Finestone-Praeg, Department of Drama;
- Associate Professor Lynn Quinn, Centre for Higher Education Research, Teaching and Learning; and
- Associate Professor Claudiu Remsing, Department of Mathematics.





REPORT OF THE INSTITUTIONAL FORUM TO COUNCIL



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REPORT OF THE INSTITUTIONAL FORUM TO COUNCIL

Role of the Institutional Forum

The Institutional Forum (IF) must advise Council on issues affecting the University, including:

- The implementation of the Higher Education Act, 1997, and the National Policy on Higher Education;
- Policies on race, gender equity, and other grounds of discrimination referred to in relevant legislation;
- The selection of candidates for senior management positions;
- Codes of conduct, mediation, and dispute resolution procedures; and
- The fostering of an institutional culture which promotes tolerance and respect for human dignity and fundamental human rights; and a positive environment for teaching, research, and learning.

MEMBERSHIP OF THE INSTITUTIONAL FORUM IN 2022

CONSTITUENCY	NUMBER OF REPRESENTATIVES
Senior Management	2
Council Representatives	2
Senate Representatives	2
Academic staff other than members of Senate	1
Community representatives appointed by Makana Municipality	2
Unions	3
SRC Appointed Representatives	8
TOTAL Members	<u> </u>
In Attenda	ance 10

SUMMARY OF ATTENDANCE OF MEETINGS OF THE INSTITUTIONAL FORUM IN 2022

SENATE ATTENDANCE 2022

NAME OF COMMITTEE	NUMBER SCHEDULED	NUMBER HELD	AVERAGE % ATTENDANCE
INSTITUTIONAL FORUM	5	4	48%
31 MARCH 2022			
9 MEMBERS PRESENT (OUT OF 20) = 45% 16 MAY 2022			
ADDITIONAL 12 MEMBERS PRESENT (OUT OF 20) = 60%			
INFORMATION	21 JUNE 2022		

* Note on attendance: All meetings were quorate. Attendance was somewhat down from the previous year, due to some recurring vacancies.

MEETINGS AND FUNCTIONING

IF meetings proceeded online. The requisite number of meetings were held, and all meetings were quorate.

PROGRESS ON MAJOR DELIBERATIONS OF THE INSTITUTIONAL FORUM – NOTES ON IMPLEMENTATION

Broad Based Black Economic Empowerment (BBBEE)

The IF conducted an assessment on the implementation of BBBEE at Rhodes University. A special presentation was received on behalf of the CFO of the University. It became apparent that the University had only maintained the minimum compliant level set by the policy since its inception, but regrettably in 2021, had regressed to non-compliant status. Critical factors impacting the poor BBBEE performance were identified, including a small pool of local suppliers, under-investment in supplied development and under-reporting of procurement. IF recommended to Council urgent steps to address the problem, and a realistic target of becoming a Level 3 Contributor in three years was set. Council was further advised to take urgent steps to bring the University to a compliant level.

Regular reports were received from the University CFO's progress toward the improvement of this score. The IF was pleased to note that during the reporting year, the University regained BBBEE-compliant status, at Level 8.

The BBBEE performance should continue to be monitored toward maintaining compliant status and monitoring progress toward the targeted status level.

Election of a fixed 24-month Chair for the IF

The IF implemented a two-year Chair, as set out in the Institutional Rules approved by Council. The term of the current chair will expire on 31 December 2023. It is recommended that the election for a new term is conducted before the current term expires to avoid the position of Chair being vacant.

Employment Equity policy

The Annual Report on implementing the Employment Equity policy was received from the Human Resources Division, and the IF noted and commended positive, transformative progress. The IF concluded that perceptions around the University remuneration strategy and local living conditions, linked to poor municipal service delivery, constrained the attainment of transformation targets and recruitment in general.

Affirmation of Gender Identities Project

Professor Tracey Feltham-King leads this project on behalf of the IF. In the reporting period, initial work was done after COVID-19 restrictions were lifted to ascertain the extent of the problem and engage the student body.

Recognition of Prior Learning: Application of policy review

In terms of the legislated mandate on advising the Council on the implementation of the Higher Education Act, and transformation, the IF concluded that inconsistencies in the application of particularly the Recognition of Prior Learning admission policies, and most especially, toward short learning programmes and degree programmes, at lower National Qualification Framework (NQF) Levels, were unnecessarily limiting the scope of transformation, the advancement of equity, and the attainment of the general strategic objectives of the University. To address this, it was agreed to appoint a working committee consisting of the Dean of the Faculty of Education, a representative from the Centre for Higher Education, Research, Teaching and Learning (CHERTL), the Director of IRPQP and the Chair of the IF, to review the impact and potentially propose a practice note, for consideration by Faculties and other relevant academic bodies, improving the identified problem. This committee started work in 2022 and will continue to work in 2023.

Governance

Governance updates remain a standing item on the agenda. These are short inputs from selected stakeholders or hour-long workshops before IF meetings. These are welcomed, and the practice will be retained.

Composition of the IF and Institutional Rules

In 2021, the amendments to the Institutional Rules to align the terms of membership of constituent members of the IF with the broader university practice and terms were recommended to and approved by Council. Most members now serve two-year terms, and most constituent members appoint secundi for when the member from that constituency cannot attend. This system has contributed to improved continuity and consistency in participation.

Some challenges were experienced with the participation and engagement of Institutional Forums from the local government sector, with a member being replaced by the local government. It remains to be seen if this will have a positive effect in 2023.

The Institutional Forum in 2022 continued on a stable and functional path. Senate and Council noted with appreciation the continued positive functioning of the IF. Attendance and coordination, institutional memory and consistency remain strong through keeping a single chairperson.

Special effort will be made aligned to the first meeting of the Institutional Forum in 2023 to provide an enhanced opportunity for new IF, including SRC members, to be inducted and welcomed.

Senior management appointments

It is a legislated responsibility for the Institutional Forum to provide Council with advice on senior management appointments. In the past, the IF raised concerns regarding the engagement of the CBC in the process of senior management appointments. However, notable improvements were made in 2022 to address these concerns. The process of bringing senior appointments to the IF for deliberation witnessed significant enhancements in terms of providing better notice and a higher level of information. For the future, it may be useful to make a formal determination as to what is understood by "senior management positions".

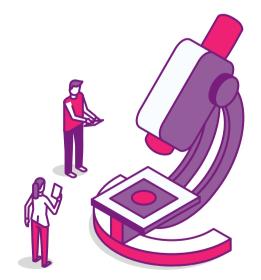
Agenda for 2023

In addition to maintaining the focus areas of the Institutional Forum and specific work already undertaken, the IF intends to improve its engagement in providing the council with advice on codes of conduct, mediation, and dispute resolution procedures.

Mr Evert Knoesen Cert.Dir Chairperson of Institutional Forum Date: 14/06/2023



THE REPORT OF THE RHODES UNIVERSITY AUDIT & RISK COMMITTEE



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The Audit and Risk Committee is mandated by the Rhodes University Council to discharge its oversight responsibilities in respect of financial reporting, risk management, internal controls, Information and Communication Technology (ICT) governance, compliance, internal and external audit, and the annual report. The Committee reports to the Council and receives relevant input from other Committees of Council including the Finance and General Purpose Committee (F&GP) which is represented at the Committee.

During the year, the committee carried out its mandated responsibilities in accordance with its Council-approved Audit and Risk Committee Charter and annual work plan. In the execution of its duties, the committee had unrestricted access to required information and/or to relevant sources of information, including technical guidance from independent advisors and/or experts where required.

The committee undertook the following activities during the year under review:

- Reviewed the audited annual financial statements and annual report that were prepared in accordance with International Financial Reporting Standards and in the manner required by the DHET, and together with the F&GP, recommended that the reports be adopted by Council.
- Considered the reported findings presented by the internal and external auditors in respect of the University's system of financial controls, ICT governance controls and internal controls, as well as management's corrective action plans in response to material findings, and where necessary made recommendations to Council.
- Obtained Council's approval for the appointment of Ernst & Young as the internal auditors for the period December 2019 to December 2024.
- Addressed concerns and complaints relating to the following:
 - o Accounting policies;
 - o Internal audit;
 - o External audit process;

o Financial reporting process, including the preparation of the annual financial statements;

o Internal financial controls; and

o Fraud and irregularities, as reported through the Ombud, whistleblowing and internal risk management systems.

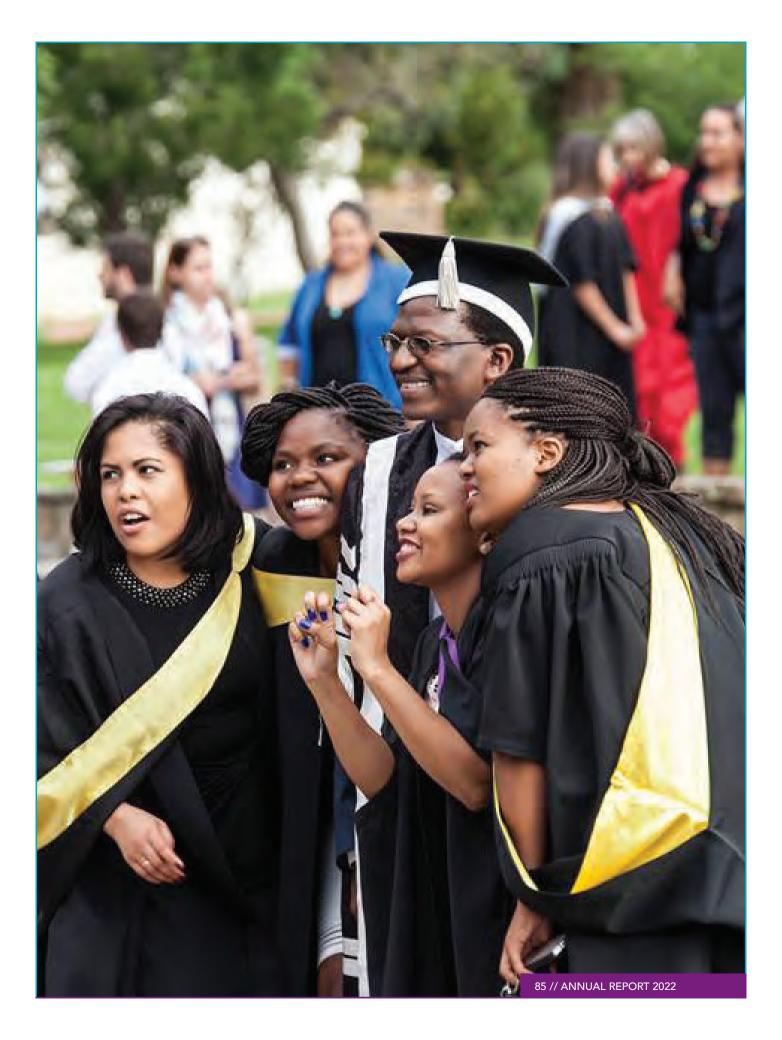
- Evaluated and assessed the effectiveness of the internal audit function, which is undertaken by an external independent party.
- Reviewed risk management reports and periodic update reports, including mitigation plans and, presented the University's top risks report to Council.
- Evaluated the effectiveness of risk management, controls and the governance processes.
- Verified the independence of the external auditors.
- Obtained Council's approval for the re-appointment of PricewaterhouseCoopers Inc. as the external statutory auditor and the certification auditor for the 2022 financial year.
- Approved the audit fees and engagement terms of the external auditors.
- Determined the nature and extent of allowable non-audit services and approved the contract terms for the provision of non-audit services by the external auditor.
- Approved the engagement terms and fees of the internal auditor, together with the scope and extent of the services they would provide.
- Fulfilled its ICT governance objectives through monitoring the ongoing relevance of the ICT strategy in relation to emerging operational requirements, technological developments and ICT risks; and
- Considered all significant incidents involving potential reputational risk and/or legislative and regulatory non-compliance which were reported to the Committee or which was presented to the committee for consideration. The Committee considered the related actions taken by University management in respect of these matters.

The committee comprises four independent, non-executive members. Committee members have a relevant range of financial, commercial, legal, and public sector experience and skills. Taking into account the reporting cycle of the University, the committee meets at least four times a year.

In addition to the committee members, the following representatives are regular invitees to the Audit and Risk Committee meetings:

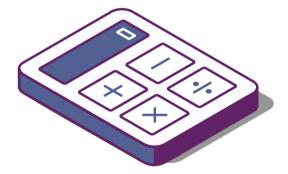
- The Auditor-General of South Africa;
- The University's external auditor;
- The University's internal auditor;
- Executive management that includes Vice-Chancellor and Chief Financial Officer; and
- Advisory management members including the Registrar, Director: Human Resources, Director: Finance and Director: Information and Technology Services.

Ms Roshni Gajjar / Chairperson of Audit & Risk Committee Date:14/06/2023





ANNUAL FINANCIAL REVIEW



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Rhodes University has once again produced a strong set of financial results. As much as the pandemic has altered nearly every aspect of the University's fabric, the resilience of our students, staff and greater community ensured that students and staff made a full return to campus. The Corona Virus Task Team developed and implemented the return to campus strategy and must be commended for the controls and mitigations put in place to make this possible. Rhodes University is a contact university with approximately half the students residing in our 54 residences; the occupation of the residences has a significant impact on the financial sustainability of the University.

The financial statements have been produced on a consistent basis with prior years. There were no changes in accounting policies and there were no new International Financial Reporting Standards applicable in 2022. A new financial system was implemented during the year and presented some transitional challenges.

The challenges facing South African higher education are linked inextricably to the wider challenges facing South Africa and South Africans: poor economic growth, high youth unemployment, load shedding, supply chain challenges, and the inability of most local municipalities to provide basic services. Rhodes University and the Makana Municipality are not immune to these challenges and have spent much time and resources on mitigating these risks and implementing contingencies.

A Financial Sustainability Task Team (FSTT) was appointed by the Vice-Chancellor under the leadership of the CFO. The FSTT has considered various financial scenarios/ models including cash-flow plans and cash preservation. Given the fluidity of both, the higher education sector in general, and the University's own financial situation, the FSTT has updated the operating budgets and forecasts on a regular basis. The F&GP Committee and Council are regularly kept abreast of any material developments and changes regarding the University's financial position.

The fundamentals and principles on which the forecasting and scenario planning models have been based are:

- Successful completion of the academic year;
- A full return of students and staff to campus;
- Social justice; no student should be left behind;
- Financial sustainability of the University;
- Cash preservation; and
- Preserving the employment levels of current staff as far as possible.

The availability of third-stream and other income remains a challenge. The pool of traditional sources of funding, corporates and donors, is becoming smaller as philanthropic expenditure is looked at critically. Donor funding can also come with conditions which may potentially compromise institutional integrity, independence and autonomy of the University. The acceptance of any third-stream income, no matter how attractive it may appear at first glance, is thus subject to scrutiny and the required due diligence.

The strategic goals provide Rhodes University with a clear long-term direction, all being equally important and necessary to attain the University's vision. The achievement of these goals will ensure that RU remains a sustainable and relevant university in years to come.

The results for 2022 are based on a blended teaching and learning model, and the return of students to campus and to the residence system.

Rhodes University has once again succeeded in ending another financial year successfully and management and staff are to be complimented on their positive and responsive approach in difficult times.

2022 FINANCIAL PERFORMANCE

Central University Operations

The University's block grant/state subsidy of R575m (2021: R533.2m) was higher at 1.44% (2021: 1.41%) of the sector allocation after a reallocation by DHET to fund the NSFAS funding shortfall. The University was allocated R108m (2021: R68.9m) in earmarked grants. The severity of the economic impact in the aftermath of the pandemic on families of students is evidenced by substantially higher outstanding fee debt (R210.2m) at the end of the year, coupled with much slower collection of student fees during 2022.

The Central Operations recorded an R161m net surplus (2021: R25.6m), which was better than expected. This was mainly because of the higher sector allocation, fee income, and interest and dividends compared to 2021.

Total recurrent operating income increased in 2022 by 10.5% to R1011m (2021: R914.9m). This was mainly because of an increase in the state subsidy income by R41.8m and an increase in tuition and other fee income of 8.7% to R388.5m (2021: R357.3m). Interest and dividends increased by R13.5m to R36.3m on the back of prudent cash management and higher cash balances during 2022.

State subsidies have been lower at 57% (2021: 58,3%) of recurring income. The trend in the ratio consistently being lower year-on-year is concerning as the proportion of state subsidy to recurring income has a substantial effect on the financial sustainability of the University. The percentage of recurrent income from tuition fees is marginally lower at 38.3% (2021: 39.1%) compared to the previous year. The impairment provision in respect of outstanding debtors remained at 87% (2021: 86%), as pressure of the downturn in the economy is still being felt by the families of students.

Non-recurring income decreased to R12.8m (2021: R16m). The non-recurring income is mainly proceeds from the sale of redundant office equipment and administrative fee recoveries.

Recurrent expenditure was lower by 2.1% to R872.1m (2021: R889.01m), even though staff costs increased by 10.1% to R637.4m (2020: R582.7m), making up 73% of the recurrent expenditure as much progress was made in filling vacancies. During the year, we changed the way we had reported our expenses earmarked for specific purposes of R33m. These expenses are now reported under Council Managed Funds. It should be noted that these funds were always managed by Council, however we believe reflects more accurately now.

The increased activity on campus also resulted in the consumption of electricity and water being much higher than the previous year and the budget. Higher maintenance costs were also impacted by higher prices and supply chain challenges of building materials like roof sheeting, spare parts for residence appliances, and cabling.

Residence Operations (Accommodation)

The residence operations comprise student residences, conferencing, and staff transit housing.

Residence Operations at Rhodes University is a financially self-sustaining unit offering a total of 3837 beds housed in 54 residences attached to 14 halls.

The residence operations recorded a deficit of R3.4m (2021: deficit R7.1m). This result was not unexpected as the escalated cost of food commodities, increased electricity tariffs, diesel to run generators, and additional staff to assist at times of water shortages have impacted on the results of the division.

Recurrent income increased by 31.1% to R270.8m (2021: R206.5m). This was mainly because of the increased number of students at residence for the full year. It should be noted that as part of the full return strategy and to ensure a safe residence environment, all 101 double rooms were all converted to single occupancy.

Non-recurrent income remained substantially low as events and conferences moved to an online medium and in-person conferences hosted were minimal. Towards the end of the year, we saw the resumption of in-person and hybrid conferences which we believe bode well for 2023.

Recurrent expenditure increased by 32% to R278.5m (2021: R211.1m) mainly due to increased expenditure on personnel costs, food increases, maintenance and repairs to residences as well as the increased municipal utility expenses as students and staff returned to campus.

The University continues to implement stringent cost management initiatives to counter the increases in overheads and utilities and their effect on the environment the University operates in.

Contract (earmarked) fund activity

The net surplus of Council managed funds activity is a deficit of R32.7m (2021: R147.2m surplus). The timing of expenditure largely influenced this result.

The total income decreased to R369.6m (2021: R404.0m), even though contract income remained at similar levels to the previous year at R161.9m (2021: R161.5m). There was a decrease in state and research project income of 27% to R138m (2021: R189.1m). Interest and dividends increased by R12.7m to R34m mainly due to the interest rate increases during the year and prudent investment of research and earmarked funds.

The total expenditure increased to R402.6m (2021: R256.8m). This was mainly due to the income being recognised for the year the grants or funds were received, and expenses only being incurred in the 2022 financial year.

Investments

The investment portfolios are made up of listed securities, government bonds, local and international unit trusts, and money market deposits. As with most portfolios, the performance during 2022 was not good and this is reflected in the value of the portfolio depreciating by R18.5m. The fair value loss for the year was R45.8m.

Cash flow planning

The University's cash flow cycle has remained consistent with previous years. Even though there was additional activity as we moved to a full campus, we were still able to increase our unrestricted liquid funds by R38.6m. Cash flow sustainability presents a risk, given the economic pressures and systemic challenges impacting exchange rates, cost of living, and steep rise in water and alternative power supply. The University continues to practice active cash management, careful control of expenditure and the expectation of timely inflow of funds from government and NSFAS. We are confident that the available cash resources, together with the cash inflows forecast for 2022, will provide adequate liquidity to meet the University's operational, capital and other commitments.

The University's approved overdraft facility was not utilised during the 2022 financial year.

Retirement Fund obligations

The consolidated valuation of the retirement funding liability decreased to R75.1m (2021: R81.2m).

The University's liability in respect of post-retirement medical aid benefits decreased to R75.1m (2021: R81.2m.). The liability is entirely unfunded and is not backed by any specific assets.

As at 31 December 2022 the defined benefit pension fund was fully funded and the plan assets adequately covered the defined benefit obligations.

On 16 March 2023, the Financial Sector Conduct Authority approved the Section 14(1): Scheme for the transfer of business from the Rhodes University Pension Fund (defined benefit) to the Rhodes University Provident Fund (defined contribution). Existing active members have been afforded the voluntary option to transfer their actuarial reserve values to the employer's defined contribution fund. Two hundred and fifty-one (251) members opted to move to the Provident Fund and 128 remained in the Pension Fund.

The efforts of the Trustees and Project Team that oversaw the process to mitigate the risk that this liability posed to the financial sustainability of the University is appreciated.

Infrastructure investment

Several major refurbishment and deferred maintenance projects continued or commenced during 2022. The modernisation of the campus electrical reticulation system, the fire safety assessment, and the refurbishment of the various buildings on campus remain priorities. The fourth phase of projects were completed within budget and on time. The fifth phase will commence in 2023.

During the year a new 125-room female undergraduate residence, delayed due to the COVID-19 shutdown, was completed at a cost of R44m. The residence was completed within budget and ready for the 2023 academic year.

The Greenfields Institute of Nanotechnology Innovation building commenced with a sod-turning ceremony in August 2022. The project will cost the University R86.7m. Simultaneously with this project, the long-awaited upgrade to the Chemistry-Pharmacy building has also commenced. This project will be completed in two phases and is earmarked to be completed in 2024 at a cost of R219.8m. Phase 1 is planned for completion in December 2023.

The planning for the R120m Main Administrative building has commenced.

During 2022, the refurbishment of the Salisbury House residence was delayed as the finishing took longer than projected by the contractor. Occupation will take place from July 2023.

The University's financial position at 31 December 2022 remains sound. This is clearly reflected in the Statement of Changes in Financial Position and accompanying notes and disclosures. Total assets increased by R126.7m, driven by an increase in fixed assets and cash and cash equivalents. Equity and reserve funds increased by R68.6m to R1 948.2m (2021: R1 879.6m). The Council Unrestricted component of reserves has increased by R137.8m to R399.6m (2021: R261.8m). Non-current liabilities have reduced due to the R6m decrease in the University's post-retirement medical benefit obligations. Current liabilities have increased to R1.1498billion (2021: R1.0854bn) due to an increase in trade and other payables.

Whilst the University produced a better than expected financial result (given the tough economic environment), the key challenges identified in the viability plan, namely a very high staff cost ratio in the central budget, achieving competitive remuneration levels (particularly for academic staff), and the high level of deferred maintenance of campus infrastructure remain of concern.

The University prides itself in having a residence system that complies with the norms and standards as promulgated by DHET. These norms and standards require a level of operation to ensure that the student in residence has access to the amenities required to thrive academically and promote a vibrant campus culture. NSFAS decided to implement a cap on accommodation. This, without even a well-considered and nuanced understanding of the cost drivers of accommodation costs at universities. Management has engaged with NSFAS since the latter part of 2022 and continued with this engagement in 2023. We have motivated and requested that Rhodes University be exempt from this cap. We await NSFAS response to our application.

Council are appraised of the contingent plans that management have put in place to combat load shedding and inconsistent supply of water to the University, which impacts negatively on the quality of learning and living on campus and the wellbeing and morale of staff and students. As much as we have ensured mitigations within campus, it must always be remembered that more than half of our students are Oppidans and the majority of our staff and their families stay off-campus and have to contend with these challenges. We must commend our students and staff for their resilience and commitment to Rhodes University in light of these issues.

The financial impact of these challenges on Rhodes University is largely dependent on the effectiveness of the University's business continuity strategies that have been implemented. These strategies have resulted in a limited response to the municipal inefficiencies and creates some relief on campus.

We have a committed staff complement whose hard work contributed to the sustained success enjoyed by the University in these trying times. Their effort and commitment are acknowledged and applauded.

Mr S Tredoux Chair: Finance & General Purposes Committee Date:14/06/2023

Mr K M Riga Chief Financial Officer Date: 14/06/2023

COUNCIL'S STATEMENT OF RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Council is responsible for the preparation and fair presentation of the consolidated financial statements of Rhodes University. The consolidated financial statements, presented on pages 107 to 151, have been prepared in accordance with International Financial Reporting Standards in the manner required by the Minister of Higher Education, Science and Innovation in terms of section 41 of the Higher Education Act, 1997 (Act No. 101 of 1997), as amended, and include amounts based on judgements and estimates made by management.

The Council also prepared the other information included in the Annual Report and is responsible for both its accuracy and consistency with the financial statements. The current viability of Rhodes University is supported by the consolidated financial statements.

The "going concern" basis has been adopted in the preparation of the consolidated financial statements. Based on forecasts and available cash resources, the Council has no reason to believe that the University will not be a "going concern" in the foreseeable future.

The consolidated financial statements have been audited by the independent audit firm, PricewaterhouseCoopers Inc, which was given unrestricted access to all financial records and related data, including minutes of meetings of the Council and all its committees.

The Council believes that all representations made to the independent auditor during their audit were valid and appropriate.

APPROVAL OF THE CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements on pages 105 to 152 were approved by the Council on 14 June 2023, and signed on its behalf by:

Mr Gerald H Bloem Chairperson of Council Date:14/06/2023

Prof Sizwe Mabizela Vice-Chancellor Date: 14/06/2023

Mr Steve Tredoux

Mr Kamlesh M Riga

Chairperson: Finance & General Purposes Committee Date:14/06/2023

Mr Kamlesh M Riga Chief Financial Officer Date: 14/06/2023



RHODES UNIVERSITY WHERE LEADERS LEARN

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INDEPENDENT AUDITOR'S REPORT TO THE COUNCIL AND THE MINISTER OF HIGHER EDUCATION, SCIENCE AND INNOVATION ON RHODES UNIVERSITY



Report on the audit of the consolidated financial statements

Opinion

We have audited the consolidated financial statements of Rhodes University and its subsidiaries (the University) set out on pages 106 to 154, which comprise the consolidated statement of financial position as at 31 December 2022, the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, as well as notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the University as at 31 December 2022, and its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards and the requirements of the Higher Education Act and the Regulations for reporting by Public Higher Education Institutions, 2014, issued in terms of the Higher Education Act of South Africa, 1997.

Basis for opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the consolidated financial statements section of our report. We are independent of the University in accordance with the Independent Regulatory Board for Auditors' Code of Professional Conduct for Auditors (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical requirements applicable to performing audits of performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (Including International Independence Standards).

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Council for the consolidated financial statements

The Council is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with International Financial Reporting Standards and the requirements of the Higher Education Act of South Africa, 1997 and the Regulations for reporting by Public Higher Education Institutions, 2014, issued in terms of the Higher Education Act of South Africa, 1997, and for such internal control as the Council determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Council is responsible for assessing the University's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the accounting authority either intends to liquidate the University or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is included in the annexure to this auditor's report. Report on the audit of the annual performance report

Introduction and scope

In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, we have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected objectives presented in the annual performance report. We performed procedures to identify material findings but not to gather evidence to express assurance.

Our procedures address the usefulness and reliability of the reported performance information, which must be based on the University's approved performance planning documents. We have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. Our procedures do not examine whether the actions taken by the University enabled service delivery. Our procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, our findings do not extend to these matters.

We evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected objectives presented in the University's annual performance report for the year ended 31 December 2022:

OBJECTIVES	PAGES IN THE ANNUAL
Access: Headcount totals	7
Access: First-time entering undergraduates	7
Access: Headcount enrolments total UG	7
Access: Headcount enrolments total PG	7
Success: Graduate UG	8
Success: Graduate PG	8
Efficiency: Headcount of permanent I/R staff	9
Efficiency: Ratio of FTE students to FTE instructional/ research staff	10
Research: Total research output units	10
Research: Publication units per I/R staff	10

We performed procedures to determine whether the reported performance information was consistent with the approved performance planning documents. We performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

We did not identify any material findings on the usefulness and reliability of the reported performance information for these objectives:

- Access: Headcount totals
- Access: First-time entering undergraduates
- Access: Headcount enrolments total UG
- Access: Headcount enrolments total PG
- Success: Graduate UG
- Success: Graduate PG
- Efficiency: Headcount of permanent I/R staff
- Efficiency: Ratio of FTE students to FTE instructional/research staff
- Research: Total research output units
- Research: Publication units per I/R staf

REPORT ON THE AUDIT OF COMPLIANCE WITH LEGISLATION

Introduction and scope

In accordance with the PAA and the general notice issued in terms thereof, we have a responsibility to report material findings on the University's compliance with specific matters in key legislation. We performed procedures to identify findings but not to gather evidence to express assurance.

We did not identify any material findings on compliance with the specific matters in key legislation set out in the general notice issued in terms of the PAA.

Other information

The Council is responsible for the other information. The other information comprises the information included in the "Rhodes University Annual Report 2022". The other information does not include the consolidated financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.

Our opinion on the consolidated financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and we do not express an audit opinion or any form of assurance conclusion on it.

In connection with our audit, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements and the selected objectives presented in the annual performance report, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Internal control deficiencies

We considered internal control relevant to our audit of the consolidated financial statements, reported performance information and compliance with applicable legislation; however, our objective was not to express any form of assurance on it. We did not identify any significant deficiencies in internal control.

Other reports

We draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the University's consolidated

financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of our opinion on the consolidated financial statements or our findings on the reported performance information or compliance with legislation.

Non-Audit-related services

ENGAGEMENT NAME	PURPOSE OF THE ENGAGEMENT	PERIOD COVERED	REPORTING DATE
Clinical Training Enrolments	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2021 to 31 December 2021	9 June 2022
Department of Higher Education and Training – Statistical Data Return		1 January 2021 to 31 December 2021	24 June 2022
Department of Sports, Arts and Culture English and IsiXhosa Medical Bilingual Dictionary Grant	- Agreeing of income and	1 July 2021 to 30 June 2022	11 July 2022
Department of Higher Education and Training SSAUF Phase 1 (nGAP)		1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training SSAUF Phase 2 (nGAP)		1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training SSAUF Phase 3 (nGAP)		1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training SSAUF Phase 4 (nGAP)	0 .	1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training SSAUF Phase 5 (nGAP)		1 April 2021 to 31 March 2022	28 July 2022

Department of Higher Education and Training SSAUF Phase 6 (nGAP)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training SSAUF Phase 7 (nGAP)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2021 to 31 March 2022	28 July 2022
Department of Higher Education and Training Nurturing Emerging Scholars Programme Phase 1	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2020 to 31 March 2022	28 July 2022
Nurturing Emerging Scholars Programme Implementation Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2021 to 31 March 2022	28 July 2022
Confucius Institute RU Project "Headquarters of China: Dedicated Site of a Model Confucius Institute Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2019 to 31 December 2021	28 February 2023
Department of Higher Education and Training – Infrastructure and Efficiency Funding (2012 – 2014)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 December 2022	28 February 2023
Department of Higher Education and Training – Infrastructure and Efficiency Funding (2015 – 2018)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 December 2022	28 February 2023
Department of Higher Education and Training – Infrastructure and Efficiency Funding (2018 – 2020)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 December 2022	28 February 2023
Department of Higher Education and Training – Infrastructure and Efficiency Funding (2022 - 2023)	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 December 2022	28 February 2023
CSD – Centre for Social Development Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	17 April 2023

INDEPENDANT AUDITOR'S REPORT

PURPOSE OF THE	PERIOD COVERED	REPORTING DATE
ENGAGEMENT		
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	17 April 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	17 April 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 February 2022 to 31 January 2023	17 April 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	17 March 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	18 April 2023
Agreed Upon Procedures - Agreeing research articles to supporting documentation.	1 January 2022 to 31 December 2022	17 May 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
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Nurturing Emerging Scholars Programme Phase 2 Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
Nurturing Emerging Scholars Programme Phase 2.1 Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
Nurturing Emerging Scholars Programme Implementation Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
Medical Research Council Research Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 April 2022 to 31 March 2023	31 May 2023
University Capacity Development Program (UCDP) Vational Collaboration Project IELTASA	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023
University Capacity Development Programme UCDP) 2021 to 2023 - Additional Funding Project 6	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023
Iniversity Capacity Development Program (UCDP) Iniversity Staff Doctoral Programme Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023

INDEPENDANT AUDITOR'S REPORT

ENGAGEMENT NAME	PURPOSE OF THE ENGAGEMENT	PERIOD COVERED	REPORTING DATE
University Capacity Development Programme (UCDP) 2021 to 2023 - Project 1-6	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023
DHET Teaching Development Programme Grant	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023
University Capacity Development Program (UCDP) National Collaboration Project - USDP Socio-educational challenges in the Eastern Cape	Agreed Upon Procedures - Agreeing of income and expenditure to contracts and supporting documentation.	1 January 2022 to 31 December 2022	2 June 2023
Special audits			
-	PURPOSE OF THE ENGAGEMENT	PERIOD COVERED	REPORTING DATE
ENGAGEMENT NAME		PERIOD COVERED	REPORTING DATE
-	ENGAGEMENT	PERIOD COVERED 1 January 2021 to 31 December 2021	
ENGAGEMENT NAME Rhodes University Sports	ENGAGEMENT Report to stakeholders of the project whether, in our opinion, the annual project statements present fairly, in all material respects, the financial performance of the project in accordance with the project agreement.	1 January 2021 to 31 December	23 June 2022

ANNEXURE – AUDITOR'S RESPONSIBILITY FOR THE AUDIT

As part of an audit in accordance with the ISAs, we exercise professional judgement and maintain professional scepticism throughout our audit of the consolidated financial statements, and the procedures performed on the reported performance information for selected objectives and on the University's compliance with respect to the selected subject matters.

Consolidated Financial Statements

In addition to our responsibility for the audit of the consolidated financial statements as described in this auditor's report, we also:

• identify and assess the risks of material misstatement of the consolidated financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

• obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control.

• evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Council.

• conclude on the appropriateness of the Council's use of the going concern basis of accounting in the preparation of the consolidated financial statements. We also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of Rhodes University to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements about the material uncertainty or, if such disclosures are inadequate, to modify our opinion on the consolidated financial statements. Our conclusions are based on the information available to us at the date of this auditor's report. However, future events or conditions may cause the University to cease operating as a going concern.

• evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and determine whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation

• Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

Communication with those charged with governance

• We communicate with the accounting authority regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



CONSOLIDATED STATEMENT OF FINANCIAL POSITION AT 31 DECEMBER 2022

	Notes	2022 R '000	2021
ASSETS		K-000	R 1000
Non-current assets		1,841,969	1,806,647
Property, plant and equipment	1	999,560	943,720
Financial assets at fair value through other comprehensive income	2a	306,270	300,153
Financial assets at fair value through profit and loss	2b	532,212	556,861
Other financial assets at amortised cost	4	3,927	5,913
Current assets		1,344,599	1,253,231
Inventories	5	5,098	8,652
Trade receivables	3	28,272	26,117
Contract assets	11	14,079	8,430
Other financial assets at amortised cost	4	270,493	233,970
Cash and cash equivalents	6	1,026,657	976,063
Total assets		3,186,568	3,059,878
EQUITY AND LIABILITIES			
Equity funds		1,948,224	1,879,630
Property, plant and equipment funds		548,332	493,820
Council unrestricted funds		399,604	261,764
Council restricted funds		1,000,288	1,124,046
Non-current liabilities		88,592	94,567
Interest-bearing borrowings	8	288	864
Retirement benefit obligations	21	75,121	81,201
Lease liabilities	10	13,183	12,502
Current liabilities		1,149,752	1,085,681
Deferred income	7	811,396	812,839
Trade and other payables	9	219,390	171,967
Contract liabilities	11	117,124	99,101
Interest bearing borrowings	8	576	576
Lease liabilities	10	1,266	1,198

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2022

		Guir	mult Directed Funds
	The second	Central operations.	Student Accommon(alinn
	Notes		
		R'000	R'000
TOTAL INCOME	-	1,023,737	272,794
RECURRENT ITEMS	1	1,010,969	270,793
Revenue from contracts with customers		394,580	270,793
Tuition and other fee income	11	388,479	
Income from contracts	11	1.	
Sale of goods and services	11	5,947	2,113
Private gifts and grants	11	154	-
Other revenue		580,073	
State Appropriations - subsidies and grants	12	575,024	-
Private gifts	12	5,049	
Sub-total	224	974,653	270,793
Interest and dividends	13	36,316	the state of the
NON-RECURRENT ITEMS		12,768	2,001
Profit on disposal of assets		609	-
Realised capital profits on investment	2	-	-
Investments fair value (losses)/gains	2		
Other non-recurrent income	14	12,159	2,001
TOTAL EXPENDITURE		872,367	278,397
RECURRENT ITEMS	1	872,118	278,316
Personnel costs	15	637,419	93,231
Academic professional		352,857	-
Other personnel		286,962	93,231
Leave liability increase		(2,400)	
Other operating expenses	16	194,222	164,752
NSFAS impairment expenses/(reversal)	10	1,192	398
Student debtor provision		17,326	7,652
Depreciation	1	21,538	11,243
Sub-total		871,697	277,276
Finance costs	17	421	1,040
NON-RECURRENT ITEMS	1011	249	81
		247	
Capital expenditure expensed		247	81
Net Surplus	-	151,370	(5,603)
	_	151,370	(5,005)
OTHER COMPREHENSIVE INCOME			
Items that will not be reclassified to profit or loss		0 (27	2 4 6 2
Retirement funding valuation adjustments	21	9,627	2,199
Investments fair value adjustments	2		
TOTAL COMPREHENSIVE INCOME		160,997	(3,404)

	2021
	IOTAL
	R'000
	1,648,578
	1,540,227
-	726,775
	593,102
	44,419
	16,768
1	72,486
-	742,940
	722,303
	20,637
	1,469,715
	70,512
	108,351
	2,001
	69,495
	36,855
	1,396,724
-	1,394,594
	827,843
	368,182
	455,411
	4,250
-	505,201
	(6,040
	12,616
	53,848
	1,393,468
	1,126
	2,130
	2,130
	251,854
	(18,658
	46,42
	279,619

2022	-		
Endowed lunds	SJB- TOTAL	Council Managed Funds	TOTAL
R'000	R'000	R'000	R'000
(15,193)	1,281,338	369,545	1,650,883
30,648	1,312,410	339,064	1,651,474
2	665,373	161,847	827,220
4	657,159	23,788	680,947
		49,803	49,803
1.7	8,060	1,941	10,001
*	154	86,315	86,469
107	580,180	143,224	723,404
	575,024	138,022	713,046
107	5,156	5,202	10,358
107	1,245,553	305,071	1,550,624
30,541	66,857	33,993	100,850
(45,841)	(31,072)	30,481	(591)
	609	104	713
VAE DAAL	14E 0411	ă.	IAE DAAN
(45,841)	(45,841)	70 277	(45,841)
~	14,160	30,377	44,537
35,346	1,186,110	402,216	1,588,326
35,346	1,185,780	401,039	1,586,819
1 ° Q	730,650	154,600	885,250
.*	352,857	91,861	444,718
	380,193	62,739	442,932
1.00	(2,400)		(2,400)
35,346	394,320	229,064	623,384
-	1,590		1,590
-	24,978		24,978
	32,781	17,375	50,156
35,346	1,184,319	401,039	1,585,358
	1,461		1,461
4	330	1,177	1,507
4	330	1,177	1,507
(50,539)	95,228	(32,671)	62,557
8	11,826		11,826
1,368	1,368	A	1,368
(49,171)	108,422	(32,671)	75,751

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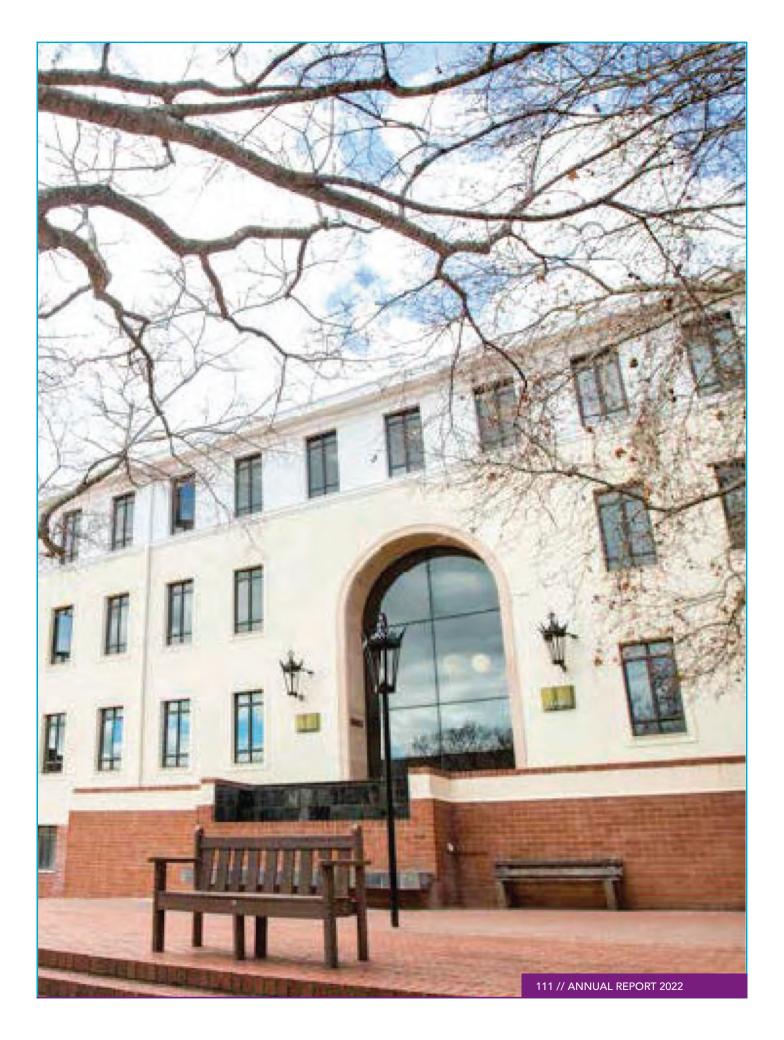
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2022

	Unrestricted Accumulated Fund R'000	Unrestricted Endowment Fund R'000	Sub-total Unrestricted Funds R*000
Balance at 1.1.2021	65,631	166,789	232,420
Retirement funding valuation adjustments	(18,658)		(18,658)
Investment fair value adjustment		11,604	11,604
Net surplus before transfers	37,074	16,901	53,975
Funds utilised/written off	250	+	250
Transfers			
- Depreciation charge	34,756	-	34,756
- Property, plant and equipment additions	(52,583)	4	(52,583)
Balance at 31.12.2021	66,470	195,294	261,764
Balance at 1.1.2022	66,470	195,294	261,764
Retirement funding valuation adjustment	11,826		11,826
Investment fair value adjustment		1,781	1,781
Net surplus before transfers	145,776	(16,629)	129,147
Funds utilised/written off Transfers	(7,157)	-	(7,157)
- Depreciation charge	32,777	2	32,777
- Property, plant and equipment additions	(30,534)		(30,534)
Balance at 31.12.2022	219,158	180,446	399,604

Property,	Total	Restricted	Restricted Contract	Total	Total
Plant and Equipment	Unrestricted Funds	Endowment Fund	Fund	Restricted Funds	Funds
Fund	R'000	R'000	R'000	R'000	R'000
R'000					
469,929	702,349	467,857	429,555	897,412	1,599,761
-	(18,658)	-	-	-	(18,658)
-	11,604	34,819	-	34,819	46,423
-	53,975	50,632	147,247	197,879	251,854
-	250	-	-	-	250
(46,702)	(11,946)	-	11,946	11,946	-
70,593	18,010	-	(18,010)	(18,010)	-
493,820	755,584	553,308	570,738	1,124,046	1,879,630
493,820	755,584	553,308	570,738	1,124,046	1,879,630
-	11,826	-	-	-	11,826
-	1,781	(413)	-	(413)	1,368
-	129,147	(33,919)	(32,671)	(66,557)	62,557
-	(7,157)	-	-	-	(7,157)
(50,156)	(17,379)	-	17,379	17,379	-
104,668	74,134	-	(74,134)	(74,134)	-
548,332	947,936	518,976	481,312	1,000,288	1,948,224

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2022

19 13 1 13 13 13	R '000 35,642 70,309 105,951 (104,668) 1,010 14,540 16,002 (13,656) 25,502 (2,018)	R '000 112,166 47,110 159,276 (88,444) 2,174 8,016 15,386 (18,070) (2,600) (2,503)
13 1 13 13	70,309 105,951 (104,668) 1,010 14,540 16,002 (13,656) 25,502 (2,018)	47,110 159,276 (88,444) 2,174 8,016 15,386 (18,070) (2,600)
13 1 13 13	70,309 105,951 (104,668) 1,010 14,540 16,002 (13,656) 25,502 (2,018)	47,110 159,276 (88,444) 2,174 8,016 15,386 (18,070) (2,600)
1 13 13	(104,668) 1,010 14,540 16,002 (13,656) 25,502 (2,018)	(88,444) 2,174 8,016 15,386 (18,070) (2,600)
13 13	(104,668) 1,010 14,540 16,002 (13,656) 25,502 (2,018)	(88,444) 2,174 8,016 15,386 (18,070) (2,600)
13 13	1,010 14,540 16,002 (13,656) 25,502 (2,018)	2,174 8,016 15,386 (18,070) (2,600)
13 13	1,010 14,540 16,002 (13,656) 25,502 (2,018)	2,174 8,016 15,386 (18,070) (2,600)
13	14,540 16,002 (13,656) 25,502 (2,018)	8,016 15,386 (18,070) (2,600)
13	16,002 (13,656) 25,502 (2,018)	15,386 (18,070) (2,600)
	(13,656) 25,502 (2,018)	(18,070) (2,600)
7	25,502 (2,018)	(2,600)
7	(2,018)	
7	a second s	(2,503)
7	and sharts a	
1	12,200	-
	(51,088)	(86,041)
17	(1,461)	(1,126)
	(2,224)	(2,146)
	(584)	(584)
	(4,269)	(3,856)
	50,594	69,379
	976,063	906,684
6	1,026,657	976,063
		(2,224) (584) (4,269) 50,594 976,063



1. Property, plant and equipment

Land	Furniture	Computer	
	and	Equipment	
R'000		R1000	
	R/000		
	80,089		
70,679	15,939	14,202	
۵.	(13)	(10)	
		· · · · ·	
(21,703)	(17,094)	(6,689)	
887,052	78,921	14,591	
1,127,404	374,749	122,705	
(240,352)	(295,828)	(108,114)	
887,052	78,921	14,591	
811,873	71,853	6,700	
47,926	24,927		
	-	(23)	
	*	4	
(21,723)	(16,691)	(11,602)	
838,076	80,089	7,088	
1,056,725	360,596	110,246	
838,076	80,089	7,088	
	Buildings R/000 838,076 70,679 (21,703) 887,052 1,127,404 (240,352) 887,052 811,873 47,926 (21,723) 838,076 1,056,725 (218,649)	buildings R'000 and Equipment R'000 838,076 80,089 70,679 15,939 - (13) (21,703) (17,094) 887,052 78,921 - (240,352) (240,352) (295,828) 887,052 78,921 - -	buildings R/000 and Equipment R/000 Equipment R/000 838,076 80,089 7,088 70,679 15,939 14,202 - (13) (10) (21,703) (17,094) (6,689) 887,052 78,921 14,591 1,127,404 374,749 122,705 (240,352) (295,828) (108,114) 887,052 78,921 14,591 887,052 78,921 14,591 887,052 78,921 14,591 887,052 78,921 14,591 887,052 78,921 14,591 887,052 78,921 14,591 811,873 71,853 6,700 47,926 24,927 12,013 - - (23) - - - (21,723) (16,691) (11,602) 838,076 80,089 7,088 1,056,725 360,596 110,246 (218,649) (280,507) (103,158) <

Tell	Right of os-	Libroy, moseum	Webic es
R'00	Assets	andiart	(R/000
	R'000	collections	
		R/000	
943,720	11,807		6,660
104,668		1,996	1,852
(297	(274)		
1,62	1,625		
(50,156	(1,694)	(1,996)	(980)
999,560	11,464		7,532
1,790,23	16,849	119,722	28,801
(790,670	(5,385)	(119,722)	(21,269)
999,56	11,464		7,532
909,96	12,746		6,791
88,44	1,452	1,383	743
(173	(150)	~	
(666	(666)	14	
(53,848	(1,575)	(1,383)	(874)
943,72	11,807		6,660
1,690,49	18,251	117,726	26,949
(746,773	(6,444)	(117,726)	(20,289)
943,72	11,807	~	6,660

1. Property, plant and equipment (continued)

	31 Dec 2022 R'000	31 Dec 2021 R'000
Right of use assets are included as follows:		
- Canterbury Annex Building	9,492	8,921
- Motor vehicles	1,972	2,886
	11,464	11,807

Additions to the right of use assets during the year amounted to Rnill (2021: R1,451,806).

The statement of profit or loss shows the following amounts relating to leases:	31 Dec 2022 R'000	31 Dec 2021 R'000
Depreciation charge for right of use assets:	1,694	1,575
Right-of-use Asset: Canterbury Annex Building	1,055	991
Right-of-use Asset: Motor vehicles	639	584

Details of all fixed properties, owned or leased, are available for inspection at the University.

Property, plant and equipment under construction at year end includes the upgrade of the Salisbury House, Electrical Infrastructure upgrade, Institute of Nanotechnology and Innovation project and New Residences projects. The total cumulative costs relating to the mentioned projects incurred at year end included in Land and Buildings, amount to R70 million (2021: R18 million).

2. Financial assets

(a) Financial assets at fair value through other comprehensive income

(i) Classification of financial assets at fair value through other comprehensive income (FVOCI)

Equity securities which are held for trading, and for which the University has irrevocably elected at initial recognition to recognise in this category. These are strategic investments and the University considers this classification to be the most appropriate.

(ii) Equity investments at FVOCI

Equity investments at FVOCI comprise the following individual investments:

2022	2021
R'000	R'000
306,270	300,153
306,270	300,153
	R'000 306,270

(iii) Disposal of equity investments

During the financial year, the University disposed of certain equity investments at a fair value of R12,125,190 (2021: R35,203,644) and realised a gain of R5,339,315 (2021: R6,492,989 gain) which has been included in other comprehensive income.

	2022	2021
Amounts recognised in other comprehensive income	R'000	R'000
During the year, the following gains/(losses) were recognised in profit or loss and other comprehensive income:		
Gains recognised in other comprehensive income, due to the disposal of equity instruments		
	5,339	6,493
Fair Value (losses)/gains on equity instruments at FVOCI recognised	(3,971)	39,930
Amounts recognised in profit or loss		
Dividends from equity investments held at FVOCI	14,540	8,016

Fair value, impairment and risk exposure

Information about the University's exposure to price risk is provided in note 24. For information about the methods and assumptions used in determining fair value, refer to page 135.

2. Financial assets (continued)

(b) Financial assets at fair value through profit and loss

(i) Classification of financial assets at fair value through profit and loss (FVPL)

Debt investments that do not qualify for measurement at either amortised cost or FVOCI (ii) Debt investments at fair value through profit and loss

Debt investments at FVPL comprise the following investments in listed and unlisted bonds:

Non-current assets	2022 R'000	2021 R'000
Government bonds	164,571	169,904
International market unit trusts	310,971	343,474
Money market deposits	56,670	43,483
Total financial assets at FVPL	532,212	556,861

(iii) Amounts recognised in profit or loss

	2022 R'000	2021 R'000
During the year, the following (losses)/gains were recognised in profit or loss:		
Losses recognised in profit or loss, due to the disposal of debt investments	2	4
Fair value (losses)/gains on debt investments at FVPL recognised	(45,841)	69,495
/i-A Enir unlish importance and view approximate		

(iv) Fair value, impairment and risk exposure

Information about the University's exposure to price risk is provided in note 24. For information about the methods and assumptions used in determining fair value, refer to page 135.

Of the above investments an amount of R194.5 million (2021: R209.3 million) relates to Council directed funds.

2. Financial assets (continued)

The following table presents the University's investments that are measured at fair value at 31 December 2022.

Level 1	Lovel 1	Level 1	Level 2	Lovel 3	Total
R'000	R'000	R'000	balance R'000		
222.042			and brack the		
306,270	*	1	306,270		
164,571	-	· · ·	164,571		
310,971			310,971		
56,670	e		56,670		
	166,717		166,717		
838,482	166,717		1,005,199		
	R:000 306,270 164,571 310,971 56,670	R'000 R'000 306,270 - 164,571 - 310,971 - 56,670 - - 166,717	R'000 R'000 R'000 306,270 - - 164,571 - - 310,971 - - 56,670 - - 166,717 - -		

The following table presents the University's investments that are measured at fair value at 31 December 2021.

	Level 1	Level 1	Level 1	Level 2	Level 3	Total
	B.000	R'000	R-000	balance R'000		
Assets						
Financial assets at fair value through other comprehensive income (FVOCI)						
- Equity securities	300,153	-	~	300,153		
Financial assets at fair value through profit or loss (FVPL)						
- Government bonds	169,904	-	-	169,904		
- International market unit trusts	343,474	-	-	343,474		
- Money market deposits	43,483	9	4	43,483		
Financial assets at amortised cost (Fixed deposits – refer to						
note 4)	<u> </u>	192,219		192,219		
Total assets	857,014	192,219	× 1	1,049,233		

2. Financial assets (continued)

Recognised fair value measurements

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing services, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's-length basis. The quoted market price used for financial assets held by the University is the bid price at year-end. These instruments are included in level 1.

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

Specific valuation techniques used to value financial instruments include:

- Quoted market prices or dealer quotes for similar instruments.

- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

3. Trade receivables

	2022	2021
	R'000	R'000
Trade receivables	210,195	183,125
Loss allowance	(181,923)	(157,008)
	28,272	26,117

Trade receivables are amounts due from students in the ordinary course of the University's business.

The University holds these trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest method.

Details about the University's impairment policies and the calculation of the loss allowance are provided in note 24.

4. Other financial assets at amortised cost

Classification

The University classifies receivables (Financial Assets) at amortised cost only if both of the following criteria are met:

- The asset is held within a business model whose objective is to collect the contractual cash

flows, and

- The contractual terms give rise to cash flows that are solely payments of principal and interest.

Other receivables	2022 R'000	2021 R'000
Fixed deposits	166,717	192,219
Prepayments	5,253	4,353
NRF Control account	12,866	10,992
Accrued interest receivable	10,438	11,579
VAT	6,787	5,697
Other	70,682	12,203
	272,743	237,043
Less Loss allowance	(2,250)	(2,373)
	270,493	234,670

Other receivables are monies due from reputable institutions for various grants, projects and auxiliary activities of the University in accordance with relevant contractual agreements. Due to the nature of these receivables and based on the loss allowance assessments performed, there is no exposure to credit risk and therefore the expected credit loss rate is 0% with the exception of two debtors who are fully provided for.

Fixed deposits are made up of a current portion of R166.7 million (2021: R191.5 million) and a non-current portion of Rnill (2021: R0.7 million) with a total of R166.7 million (2021: R192.2 million). Of the R166.7 million fixed deposits (2021: R192.2 million), an amount of R118.7 million (2021: R184.2 million) comprises restricted funds with the balance of R48 million (2021: R2021: R8.0 million) being Council directed funds.

	2022	2021
Loans	R'000	R,000
Student Loans – NSFAS	100,390	100,390
Loss allowance	(100,390)	(100,390)
		~
Student Loans - Other	28,716	27,208
Loans to employees	3,897	3,387
	32,613	30,595
Less: Loss allowance	(28,686)	(25,382)
	3,927	5,213
Other receivables	270,493	234,670
Loans	3,927	5,213
	274,420	239,883
Non-current	3,927	5,913
Current	270,493	233,970
Other financial assets at amortised cost	274,420	239,883

5. Inventories

	2022 8'000	2021 R'000
Stationery	34	179
Technical inventories	3,376	6,145
Cleaning and other materials	1,128	1,803
Study material	560	525
	5,098	8,652

6. Cash and cash equivalents

	2022	2021
	R'000	R'000
Cash at bank and in hand	86,133	67,633
Short term bank deposits	940,524	908,430
	1,026,657	976,063
Cash and cash equivalents consist of:		
DHET restricted funds	485,674	473,729
University unrestricted funds	540,983	502,334
	1,026,657	976,063
For the purpose of the cash flow statement, the year-end cash and cash equivalents comprise the following:		
Cash and bank balances	1,026,657	976,063

Cash and cash equivalents are invested with major regulated financial institutions in South Africa. Credit ratings of the institutions at which the University funds are held, as at 31 December 2022, is as follows:

Institution	Moody's rating
The Standard Bank of South Africa Limited	Aa1.za
Nedbank Bank Limited	Aa1.za
ABSA Bank Limited	Aa1.za
Investec Bank Limited	Aa1.za
FirstRand Bank Limited	Aa1.za

7. Deferred income

	2022	2021
	R'000	R'000
As at 1 January	812,839	822,602
Net (decrease) in deferred income	(1,443)	(9,763)
Government grants received - Infrastructure	12,200	-
Realised in comprehensive income	(13,643)	(9,763)
As at 31 December	811,396	812,839

Deferred income represents predominantly the building and infrastructure upgrade funding received from the Department of Higher Education and Training. Where funds received have been utilised for capital projects, the cost of the asset has been recognised in property, plant and equipment.

Where funds have been utilised to defray related expenses, which do not qualify for capitalisation, income is recognised as the expenses are incurred. Unspent amounts are disclosed under current liabilities, as deferred income.

8. Interest-bearing borrowings

	2022 R'000	2021 R'000
Current portion of borrowings	576	576
Non-current portion of borrowings Total borrowings	<u>288</u> 864	864 1,440

The finance obtained under the instalment sale agreement was for the purchase of motor vehicles. The facility is secured against vehicles with a net book value of R0,669 million (2021: R1.1 million).

The outstanding amount is to be settled within 18 months, with payments being made monthly in arrears with a fixed interest rate.

Interest rates	10.60%	10.60%
Minimum lease payments		
Not later than 1 year	635	687
Later than 1 year, not later than 5 years	297	932
	932	1,619
Future finance charges	(68)	(179)
Present value of borrowings	864	1,440

9. Trade and other payables

	2022	2021
	R'000	R'000
Trade and other payables	30,257	31,582
Student deposits	122,161	71,408
NSFAS		3,791
DHET – fee adjustment funding	24,006	25,938
Leave pay accrual	11,457	13,857
Payroll accruals	31,509	25,391
	219,390	171,967

The fair value of trade and other payables approximates the carrying amounts as the majority of trade and other payables are noninterest bearing and are normally settled within agreed terms with creditors.

10.Leases

This note provides information for leases where the University is the lessee.

(i) Amounts recognised in the statement of financial position The balance sheet shows the following amounts relating to leases:

	31 Dec 2022 R'000	31 Dec 2021 R'000
Right of Use assets		
Canterbury Annex Building	9,492	8,921
Motor vehicles	1,972	2,886
	11,464	11,807
ease Liabilities		
Von-Current	13,183	12,502
Current	1,266	1,198
	14,449	13,700

Additions to the right of use assets during the year amounted to Rnill (2021: R1,451,806).

(ii) Amounts recognised in the statement of comprehensive income

	2022 R'000	2021 R'000
Depreciation charge for right of use assets:	1,694	1,575
Right-of-use Asset: Canterbury Annex Building Right-of-use Asset: Motor vehicles	1,055 639	991 584
Interest expense:	1,348	1,117
Canterbury Annex Building	1,040	942
Motor vehicles	308	942 175

	2022	2021
	R'000	R'000
Expense relating to low value leases:	522	175

(iii) The lease details

The University's leasing activities consists of a number of property leases. The use of the buildings range from the housing of students for domestic use to the housing of different faculty departments.

The Canterbury Annex Building has a lease term of 10 years with an option for renewal of an additional 10 years at the end of the original lease term. The renewal option was taken into account in determining the lease liability to be recognised on adoption of IFRS 16.

The lease rental escalations are dependent on the increase in residence fees each year and an estimation was made to determine lease rentals for future periods.

The total cash outflow for leases amounted to R2,224,418 (2021: R2,145,000).

(iv) Lease liability maturity analysis

	2022	2021
	R'000	R'000
Not later than 1 year	2,365	750
Later than 1 year not later than 5 years	9,040	4,727
Later than 5 years	9,866	8,713
	21,271	14,190

The above maturity analysis indicates the lease capital commitments which the University is liable for contractually in terms of the current lease agreements.

11. Revenue from contracts with customers

Revenue is recognised when control of goods or services are transferred to the customer.

The University derives revenue from the transfer of goods and services over time and at a point in time for the following streams of revenue:

2022 R'000	2021 R'000
680,947	593,102
49,803	44,419
86,469	72,486
10,001	16,768
827,220	726,775
	R'000 680,947 49,803 86,469 10,001

Tuition and other income has been further disaggregated as follows:

Te R'O	International Students R'000	South African NSFAS funded Students R'000	South African Non-NSFAS Tunded Students R'000	
680,9	59,035	395,830	226,082	2022
593,1	51,180	329,457	212,465	2021

The above table reflects the composition of local and international students during 2022 and 2021, along with the funding status of South African students.

The National Student Financial Aid Scheme (NSFAS) funded 58.1% (2021: 55.5%) of student fees. Tuition and other income from South African Non-NSFAS funded students increased by 6.4% (2021: 11.4% increase). Revenue from international students increased by 15.3%, representing 8.6% (2021: 8.6%) of total tuition and other income.

(b) Recognised as revenue from contracts	2022	2021
with customers over time:	R'000	R'000
Tuition and other fee income	680,947	593,102
Income from contracts	49,803	44,419
Private gifts and grants	86,469	72,486
Sale of goods and services	6,038	12,450
	823,257	722,457
	623,237	122,40

Recognised as revenue from contracts with customers at a point in time:

Sale of goods and services	3,963	4,318
	3,963	4,318

12. Other revenue is made up of:

2022	2021
R'000	R'000
10,358	20,637
713,046	722,303
723,404	742,940
	713,046

State Appropriations - grants and subsidies are made up as follows:	2022 R'000	2021 R'000
Subsidy – block grant	575,024	533,189
Specific grants – research	136,579	179,351
DHET infrastructure grants released	1,443	9,763
	713,046	722,303

13.Income from investments

	2022 R'000	2021 R'000
Financial assets at amortised cost	15 100	47 440
Interest income Financial assets at fair value through profit and loss	65,438	47,110
Interest income	20,872	15,386
Dividend income	14,540	8,016
	100,850	70,512

14. Other non-recurrent income

	2022	2021
	R'000	R'000
South East Academic Libraries Systems operating costs levy income	3,214	2,921
South East Academic Libraries Systems millennium income	4,520	4,710
Board of Governors administration levy	5,085	4,775
Information and Technology System student sales	6,249	4,600
Other sources	25,469	19,849
	44,537	36,855

15.Personnel

2022	2021
R'000	R'000
444,718	368,182
442,932	455,411
(2,400)	4,250
885,250	827,843
	R'000 444,718 442,932 (2,400)

The number of academic employees is 478 (2021: 510) The number of other employees is 1,225 (2021: 1,176)

16. Other operating expenses

	2022	2021
	R/000	R'000
The following items have been included in recurrent expenditure:		
Advertising	5,697	2,741
Audit fees- external	2,469	1,910
Approved	1,167	970
Adjustment for previous year		
Other	1,302	940
Audit – internal	1,469	1,747
Books, journals and periodicals	30,911	27,292
Catering and entertainment	6,308	1,940
Covid 19 related expenditure		6,513
lectricity and water	40,292	31,197
xpenditure on computer equipment written off	1,797	903
incore expenses	5,139	16,235
cleaning costs and materials	5,999	5,349
nsurance	6,701	7,50
lates	18,696	17,363
Repairs and maintenance expenditure	59,020	31,990
tesidence kitchen supplies	52,330	33,040
cholarship, bursaries and merit awards	86,909	116,988
EALS Trust software fees	5,340	4,500
ecurity	8,070	6,459
kills Development Levies	6,725	5,488
oftware licenses and internet expenses	21,585	19,269
elephone and fax	2,687	1,992
ravel and accommodation	51,227	22,050
Dther	204,013	142,722
	623,384	505,201

17. Finance costs

2022	2021
₩'000	R'000
1,461	1,126
1,461	1,126
	1,461

18. Commitments

	2022 R [*] 000	2021 R'000
Commitments for capital expenditure - authorised and contracted		1
Capital Projects	255,523	207,174
Other	12,979	5,060
	268,502	212,234
Commitments for operating expenditure -authorised		
and contracted	40,286	44,169
	308,788	256,403

Capital expenditure commitments will be financed through funds specifically designated for the projects and infrastructure grants from the Department of Higher Education. At 31 December 2022, significant commitments relate to the Institute of Nanotechnology and Innovation, Main Building and the Chemistry and Pharmacy Building projects.

19. Cash generated from operations

and the second	2022 R'000	2021 R'000
Reconciliation of net surplus to cash generated from operations:		
Net surplus before transfers	62,557	251,854
Adjustments for non-cash items:		
Depreciation	50,156	53,848
(Profit) on disposal of fixed assets	(713)	(2,001)
Loss on investments	2.774	
Fair value loss/(gain) of investments	45,841	(69,495)
NSFAS impairment expense/(reversal)	1,590	(6,040)
Student debtor impairment	24,978	12,616
Post retirement obligation	(10,690)	(8,116)
Interest received	(86,310)	(62,496)
Dividends received	(14,540)	(8,016)
Interest paid	1,461	1,126
DHET infrastructure grants released	(13,643)	(9,763)
Changes in working capital	(25,045)	(41,351)
Trade receivables and other financial assets at amortised costs	(88,395)	8,812
Inventories	3,553	(2,683)
Trade and other payables	47,423	(51,968)
Contract assets	(5,649)	(419)
Contract liabilities	18,023	4,907
Cash generated from operations	35,642	112,166

20. Compensation paid to Executive Personnel

	Office held	Basic salary R'000	Employment benefits R'000	Other allowances/ payments R'000	Total cost to Rhodes University R'000
Prof S Mabizela	Vice-Chancellor	3,424	876	34	4,334
Prof P Clayton	Deputy Vice-Chancellor: Research & Development	2,275	417	276	2,968
Prof M Monnapula Mapesela	Deputy Vice-Chancellor: Academic & Student Affairs	2,139	374	199	2,712
Mr K Riga	Chief Financial Officer	2,123	406	206	2,735
Prof A Moodly	Registrar	1,475	266	148	1,889

The following disclosures relate to compensation paid to executive management for the year ended 31 December 2021. The amounts reflected below are based on the total cost of employment to the University and comprise flexible remuneration packages. The following are executive management:

	Office held	Basic salary R'000	Employment benefits R'000	Other allowances/ payments R'000	Total cost to Rhodes University R'000
Prof S Mabizela	Vice-Chancellor	2,765	706	61	3,532
Prof P Clayton	Deputy Vice-Chancellor: Research & Development	2,179	394	*	2,573
Prof M Monnapula Mapesela	Deputy Vice-Chancellor: Academic & Student Affairs	2,046	368	197	2,611
Mr K Riga	Chief Financial Officer	2,025	378	193	2,596
Prof A Moodly	Registrar	1,412	253	144	1,809

21. Retirement benefit obligations

The University operates a defined benefit pension fund as well as two defined contribution provident funds. These funds are separately administered and managed in terms of the Pension Funds Act.

The responsibility for governance and management of the defined benefit pension fund lies with the trustees. The trustees engage professional pension fund administrators to assist them in discharging their responsibilities. In managing the fund, the trustees take into consideration the latest statutory valuation performed in terms of the Pension Funds Act and recommendations made by the actuaries.

For the purposes of the preparation of these financial statements, the retirement obligations are required to be valued in terms of IAS 19R Employee Benefits. In terms of IAS 19R a different actuarial valuation method and assumptions are used compared to the statutory valuation.

The University also provides post-retirement healthcare benefits to retirees employed by the University prior to 1991. The entitlement to this benefit is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The obligation is also valued in terms of IAS 19R Employee Benefits.

	2022	2021
	R'000	R'000
Statement of financial position obligations for:		
- pension benefits	-	-
- post-retirement medical benefits	75,121	81,201
	75,121	81,201
Total income/(expenditure) charge for:		
- pension benefits	(11,975)	(8,849)
- post-retirement medical benefits	(8,396)	(13,628)
	(20,371)	(22,477)
Recognised in other comprehensive income:		
- pension benefits	(4,180)	(15,172)
- post-retirement medical benefits	7,646	(3,486)
	3,466	(18,658)

21. Retirement benefit obligations (continued)

Pension benefits

The defined benefit pension fund is valued for IAS 19R purposes by independent actuaries on an annual basis using the Projected Unit Credit method.

The latest actuarial valuation of the pension fund was performed on 31 December 2022.

This plan is registered under the Pension Funds Act. The assets of this fund are held independently of the University's assets in a separate trustee-administered fund.

The plan is a final average salary pension plan which provides benefits to members in the form of a guaranteed level of pension, payable for life. The level of benefits provided depends on the member's length of service and their salary in the final year prior to retirement. The plan is governed by local regulations and practices of the Financial Services Board as well as the Pension Funds Act of South Africa. There were no financial significant rule amendments, curtailments or settlements during the year under review.

The fund is required by law to maintain a funding level of at least 100%. A statutory valuation is conducted every three years to confirm the fund's financial soundness. An interim valuation is conducted annually.

	2022 R'000	2021 R'000
The amounts recognised in the statement of financial position are as follows:		
Present value of funded obligations	970,143	998,836
Fair value of plan assets	(1,043,323)	(1,130,459)
Funded status	(73,180)	(131,623)
Unrecognised surplus due to IFRIC 14	73,180	131,623
Liability at year end		-
The movement in the defined benefit obligation over the year is as follows:		
Beginning of the year	998,836	947,710
Current service cost	3,757	8,849
Settlement cost	8,218	
nterest cost	109,331	106,972
Member contributions	4,493	13,686
Remeasurements (gain)/loss	(64,448)	44,540
Benefits paid	(88,048)	(119,103)
Administration costs and risk premiums	(1,996)	(3,818)
End of the year	970.143	998,836

21. Retirement benefit obligations (continued)

Pension benefits (continued):

The remeasurements loss on the defined benefit obligation is largely as a result of the following:

- Change in financial assumptions (in particular the decrease in the gap between rate of discount and the medical aid contribution increase rate);
- New continuation data excluded from the previous valuation data; and
- Demographic experience adjustments.

The movement in the fair value of plan assets over the year is as follows:

	2022	7021
Pasinging of the user	R:000	R'000
Beginning of the year	1,130,459	1,044,917
Interest	109,331	104,554
Employer contributions	7,795	24,021
Employee contributions	4,493	13,686
Benefits paid	(88,048)	(119,103)
Risk premium	(1,996)	(3,818)
Remeasurement (loss)/gain	(118,711)	66,202
End of the year	1,043,323	1,130,459

During the year the employer made additional contributions of R7 million.

The net actuarial gain on the fair value of plan assets arose as a result of the actual returns on the assets being higher than the calculated interest income on assets.

Net effect of the valuation in the income statement Current service costs	(3,757)	(8,849)
Settlement cost	(8,218)	
Net interest expense		(2,418)
Total, included in staff costs expense	(11,976)	(11,267)
Amount to be recognised in other comprehensive income		
Current year (gain)/loss	(4,180)	15,172
Plan assets, as set out in the actuarial valuation, are comprised as follows:		
Cash	4.6%	2.4%
Equities	39.2%	42.6%
Bonds	15.3%	17.3%
Property	1.4%	1.9%
International	35.1%	32.7%
Other	4.4%	3.1%
	100.0%	100.0%

21. Retirement benefit obligations (continued)

Pension benefits (continued):

Analysis of remeasurements

	2022 R'000	2021 R1000
Defined benefit obligation:		
Remeasurement (gain)/loss due to change in financial		
ssumptions	(17,988)	14,722
Remeasurement (gain)/loss due to experience adjustment	1.1.1.1.1.1.1	
	(33,977)	29,818
Remeasurement (gain)/loss gain due to pending transfer	(454)5116	
alues	(12,483)	
	(64,448)	44,540
Plan assets: Remeasurement (loss)/gain: Return on plan assets, not ncluded in interest income above	(118,711)	66,20
Remeasurement (loss)/gain: Return on plan assets, not ncluded in interest income above	(118,711)	66,20.
Remeasurement (loss)/gain: Return on plan assets, not	(118,711) 12,2%	66,202
Remeasurement (loss)/gain: Return on plan assets, not ncluded in interest income above The principal actuarial assumptions used were as follows:	1.712	11,49
Remeasurement (loss)/gain: Return on plan assets, not ncluded in interest income above The principal actuarial assumptions used were as follows: Discount rate	12,2%	
Remeasurement (loss)/gain: Return on plan assets, not ncluded in interest income above The principal actuarial assumptions used were as follows: Discount rate Future salary increases	12,2% 6,0%	11,49 6.09

Mortality Rate:

Pre-retirement: SA85-90 (Light) table

Post - retirement: PA(90) ultimate life table less a 1 year age adjustment with an improvement of 0.5% per annum from 2007 onwards

Other Demographic Assumptions:

Expected retirement age: 62 or 65 years Percentage married at retirement: 90%

Sensitivity analysis

The sensitivity analysis examines the effect of deviations in the key valuation assumptions and other implicit valuation assumptions. The effect of changes in the key valuation assumptions to the defined benefit obligation is as follows:

Assumption	Change	Definent benefit obligation	% change
		R'000	
Salary increase rate	1% increase	984,484	1.48%
Salary increase rate	1% decrease	957,228	-1.33%
Discount rate	1% increase	912,791	-5.91%
Discount rate	1% decrease	1,037,614	6.95%
Pension increase rate	1% increase	1,023,850	5.54%
Pension increase rate	1% decrease	922,799	-4.88%
Life expectancy	2 years increase	937,884	-3.33%
Life expectancy	2 years decrease	1,001,203	3.20%

21. Retirement benefit obligations (continued)

Pension benefits (continued):

The RU Pension Fund valuations reflected in these annual financial statements are arrived at in compliance with IAS19. The Trustees of the Pension Fund, whilst mindful of these IAS19 valuations, manage the fund with reference to the valuations undertaken by the Fund's statutory actuary, whose valuations are subject to scrutiny by the Financial Services Board. The most recent such valuation reflected the fund as fully funded.

The Trustees of the pension fund take into account the following employer risks in the management of the fund:

- Inflation: The risk that future CPI inflation to which salary increases and pension increases are linked is higher than expected and uncontrolled.

- Longevity: The risk that pensioners live longer than expected and thus their pension benefit is payable for long than expected.

- Open-ended, long-term liability: The risk that the liability may be volatile in future and uncertain.

- Future changes in legislation: The risk that changes to legislation with respect to the post-employment liability may increase the liability for the University.

- Future changes in the tax environment: The risk that changes in the tax legislation governing employee benefits may increase the liability for the University.

- Administration: Administration of this liability poses a burden to the University.

The expected service costs for the University, to the defined benefit obligation for the year ending 31 December 2023 are R1.2 million.

21. Retirement benefit obligations (continued)

Post-employment medical benefits

The University provides post-retirement medical benefits to certain qualifying employees in the form of continued medical aid contributions. Entitlement to this benefit is based on the employee being employed by the University prior to 1991, remaining in service up to retirement age and completing a minimum service period. This unfunded defined benefit liability in respect of this obligation is valued by independent actuaries annually using the Projected Unit Credit method. This liability was valued at 31 December 2022. The plan is registered under the Medical Schemes Act. The plan is governed by a Board of Trustees.

a second second second second second	2022 R'000	2021 R'000
The amounts recognised in the statement of financial position are determined as follows:		
Present value of unfunded medical benefit obligations	75,121	81,201
The movement in the liability over the year is as follows:		
Beginning of the year	81,201	70,659
Past service cost		6,918
Current service cost	357	224
nterest cost	8,039	6,486
Benefits paid	(6,830)	(6,572)
Remeasurement due to changes in financial assumptions	(8,191)	2,458
Remeasurement due to experience adjustment	545	1,028
End of the year	75,121	81,201
The amounts recognised in total income/expenditure are as follows:		
Current service cost	(357)	(224)
Past service cost	-	(6,918)
interest cost	(8,039)	(6,486)
Total included in personnel costs	(8,396)	(13,628)
Remeasurement (gain)/losses recognised in the statement of comprehensive income	(7,646)	3,486

21. Retirement benefit obligations (continued)

Post-employment medical benefits (continued):

Sensitivity analysis

The sensitivity analysis examines the effect of deviations in the key valuation assumptions and other implicit valuation assumptions. The effect of changes in the key valuation assumptions to the defined benefit obligation is as follows:

Assumption	Change	Defined bonofit Obligation R'000	% eftange
Health care inflation	1% increase	81,284	8.2%
Health care inflation	1% decrease	69,756	-7.1%
Discount rate	1% increase	69,756	-7.1%
Discount rate	1% decrease	81,284	8.2%
Expected retirement age	1 year earlier	76,019	1.2%
No withdrawals	0.*	75,123	0.0%
Mortality	2 years younger	80,630	7.3%

	2022	2021
Membership.data.	R'000	R'000
Employed members (in service)	30	38
Retired members	250	252
Total number of eligible members	280	290

The principal actuarial assumptions used were as follows:

	2022	2021
Interest rate	11.6%	10.3%
Healthcare cost inflation	8.0%	8.0%
CPI inflation rate	6.0%	6.0%
Duration used to set assumptions	9.25 years	8.5 years

Mortality rate:

During employment: SA 85-90 (Light) table

Post-employment: PA (90) ultimate life tables less than 1 year age adjustment with an improvement of 0.5% per annum from 2007 onwards.

Other Demographic Assumptions: Expected retirement age: 65 years Continuation at retirement: 100% Percentage married at retirement: 90%

21. Retirement benefit obligations (continued)

Post-employment medical benefits (continued):

- There are several risks faced by Rhodes University as a result of the post-employment healthcare obligation and can be summarised as follows:
- Inflation: The risk that future CPI inflation to which salary increases and pension increases are linked is higher than expected and uncontrolled.
- Longevity: The risk that pensioners live longer than expected and thus their pension benefit is payable for long than expected. - Open-ended, long-term liability: The risk that the liability may be volatile in future and uncertain.
- Future changes in legislation: The risk that changes to legislation with respect to the post-employment liability may increase the liability for Rhodes University.
- Future changes in the tax environment: The risk that changes in the tax legislation governing employee benefits may increase the liability for Rhodes University.
- Perceived inequality by non-eligible employees: The risk of dissatisfaction of employees who are not eligible for a postemployment healthcare subsidy.
- Administration: Administration of this liability poses a burden to Rhodes University.
- Enforcement of eligibility criteria and rules: The risk that eligibility criteria and rules are not strictly or consistently enforced.

22. Related parties

The Department of Higher Education and Training (DHET) is considered to be a related party. The DHET is considered to exert significant influence over the University. Refer to note 12 for details of state appropriations received and note 7 for details of grants received for building and infrastructure funding.

23. Financial instruments by category

The financial assets and liabilities of the University are classified as follows.

	2022 R'000	2021 R′000
Financial assets		
Financial assets at amortised cost		
- Trade receivables	28,272	26,117
- Other financial assets at amortised cost	263,706	229,833
- Cash and cash equivalents	1,026,657	976,063
	1,318,635	1,232,013
Financial assets at fair value through other comprehensive income		
(FVOCI)		300,153
Financial assets at fair value through profit and loss (FVPL)	532,212	556,861
Financial liabilities		
Liabilities at amortised cost		
- Interest bearing borrowings	864	1,440
- Trade and other payables	73,223	70,830
	14.440	10 700
Lease liabilities	14,449	13,700
	88,536	85,970

24. Financial risk management

Fair value estimations

For more information about the methods and assumptions used in determining the fair value of financial instruments, refer to note 2.

Financial risk factors

The University's activities expose it to a variety of financial risks: market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The University's overall risk management processes focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the University's financial performance.

Day to day risk management is the responsibility of management and staff of the University and is achieved through compliance with the documented policies and procedures of the University. All such policies and procedures are approved by Council or an appropriately mandated sub-committee of Council.

24. Financial risk management (continued)

(a) Market risk

(i) Foreign exchange risk

Foreign exchange risk arises from transactions which are denominated in a currency which is not the University's functional currency. The University has no significant foreign exchange exposure and therefore no formal policy is in place to manage foreign currency risk.

The only area where the University is exposed to foreign exchange risk at financial position date is in the non-current investments which include international market unit trusts which are exposed to the US dollar. The impact of a 5% weakening/strengthening in exchange rates with all other variables held constant on the valuation of the international asset swaps at reporting date would be R15.5 million (2021: R17.2 million) higher/lower.

(ii) Price risk

The University is exposed to equity securities price risk because of investments held by the University. The University is not exposed to commodity price risk. To manage its price risk arising from investments in equity shares, the University diversifies its portfolio. Diversification of the portfolio is done in accordance with the limits set by the Investment Committee of the Rhodes University Foundation.

At 31 December 2022, if the FTSE/JSE CPI index increases/decreases by 10% with all other variables held constant and all the University's equity instruments moved according to the historical correlation with the index, the market value of the listed equities would have been R30 million (2021: R30 million) higher/lower. Due to the unpredictability of equity market returns, a general indicative percentage of 10% is used to highlight the changes in market value on equity investments.

(iii) Interest rate risk

The University is exposed to interest rate risk due to financial assets and liabilities bearing variable interest rates.

Interest rate risk is managed by ensuring that the University's assets are invested in accounts which earn the best possible interest rates.

The following sensitivity has been prepared using a sensitivity 100 basis points in interest rates. All other variables remain constant.

	2022	2021
	R'000	R'000
Interest-bearing borrowings	(7)	(18)
Lease liability	(135)	(112)
Cash and cash equivalents	6,544	4,711

24. Financial risk management (continued)

(b) Credit risk

Credit risk arises from cash and cash equivalents, contract assets, contractual cash flows of debt investments carried at amortised cost, at fair value through profit or loss (FVPL) and at fair value through other comprehensive income (FVOCI), as well as outstanding receivables.

The University has three types of financial assets that are subject to the expected credit loss model:

- trade receivables;
- other receivables; and

loans.

While cash and cash equivalents, contract assets, investments at fair value through profit or loss (FVPL) and at fair value through other comprehensive income (FVOCI) are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

Trade receivables

The University has applied IFRS 9 to measure its expected credit losses (ECL).

The University applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

In order to measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics. The expected loss rates are based on the payment profiles of outstanding student fees, over a period of 36 months before 31 December 2022 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information.

On this basis, the loss allowance as at 31 December 2022 and 31 December 2021 was determined as follows:

31 December 2022	Total:	
Expected Credit Loss rate	87%	
Gross carrying amount – Trade receivables	R210,195	
Loss Allowance	R181,923	

ite applied	Expected credit loss R'000
85%	13,033
75%	34,423
100%	98,695
75%	1,704
70%	6,605
100%	13,461
55%	2,708
55%	11,294
87%	181,923
	55% 55%

24. Financial risk management (continued)

(b) Credit risk (continued)

Trade receivables (continued)

31 December 2021	Total:
Expected Credit Loss rate	86%
Gross carrying amount - Trade receivables	R157,008
Loss allowance	

Agoing buckets	Amounts outstanding at year end 2021 R'000	Loss rate applied	Expected readit loss R'000
SA Graduating (non-NSFAS)	15,049	90%	13,544
SA Returning (non-NSFAS)	36,189	80%	28,951
SA non-registered (non-NSFAS)	76,585	100%	76,691
International Graduating	1,894	75%	1,421
International Returning	8,854	75%	6,640
International non-registered	11,689	100%	11,689
SA Graduating (NSFAS)	6,968	55%	3,828
SA Returning (NSFAS)	25,897	55%	14,244
IFRS 9 lifetime ECL: Year end	183,125	86%	157,008

The closing loss allowances for trade receivables as at 31 December 2022 reconciles to the opening loss allowances as follows:

	2022 R'000	2021 R'000
Opening balance at 1 January	157,008	149,649
Increase in loss allowance recognised in profit or loss during the year	24,915	7,359
Receivables written off during the year		14-0-1
Balance at 31 December	181,923	157,008

Other receivables

Other receivables are receivables due from institutions for various grants, projects and auxiliary activities of the University in accordance with relevant contractual agreements.

24. Financial risk management (continued)

(b) Credit risk (continued)

Trade receivables (continued)

The loss allowance for other receivables as at 31 December 2022 reconciles to the opening loss allowance as follows:

Other Receivables

	2022	2021
	R'000	R'000
Opening balance at 1 January	2,373	1,870
(Decrease)/Increase in loan loss allowance recognised in profit or loss during the year	(123)	503
Balance at 31 December	2,250	2,373

Loans

Loans include NSFAS student loans, other student loans, employee loans and other loans. The University applied IFRS 9 to measure the expected credit losses.

NSFAS student loans

NSFAS student loans have been fully provided for, as the recoverability of the NSFAS debtor amount is considered low. Therefore, the expected credit loss rate is 100%.

The expected loss rates are based on the payment profiles of outstanding NSFAS student loans over a period of 36 months before 31 December 2022 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information.

24. Financial risk management (continued)

(b) Credit risk (continued)

Other student loans and employee loans

Other student loans relate to post-graduate students. Employee loans are made available for housing and personal purposes.

The expected loss rates are based on the payment profiles over a period of 36 months before 31 December 2022 and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information.

The loss allowance for other financial assets at amortised cost as at 31 December 2022 reconciles to the closing loss allowance as at 31 December 2021 as follows:

	NSFAS Stude	NSFAS Student Loans	
	2022	2021	
	R'000	R'000	
Opening balance at 1 January	100,390	110,335	
Provision reversed	-	(9,945)	
Balance at 31 December	100,390	100,390	

	Other Loans	
	2022	2021
	R'000	R'000
Opening balance at 1 January	25,382	26,838
Increase/(Decrease) in loan loss allowance recognised in profit or loss during the year	3,304	(1,456)
Closing balance at 31 December	28,686	25,382

(c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability through an adequate amount of committed credit facilities and the ability to close out market positions. Council, through the Finance and General Purposes Committee, and the Management of the University monitor the University's liquidity on an ongoing basis. At the end of the reporting period, the University held unrestricted cash and cash equivalents of R550,8 million.

24. Financial risk management (continued)

(c) Liquidity risk (continued)

The table below analyses the University's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position date to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows.

	Within 1 year R'000	Between 1 and 5 years R*000	Later than 5 years R'000
At 31 December 2022	100	200	
nterest-bearing borrowings	576	288	
Trade and other payables	73,223		
lease Liabilities	2,365	9,040	9,866
At 31 December 2021			
nterest-bearing borrowings	576	864	~
Trade and other payables	70,830	~	×
ease liabilities	750	4,727	8,713

(d) Capital risk management

The University's objectives when managing capital (which includes capital, borrowings, working capital and cash and cash equivalents) are to safeguard the ability of the University to continue as a going concern and meet its stated objectives. This objective is met through careful consideration by the Council each year of the critical strategic objectives of the University.

25.Going Concern

Management believe that the University has adequate financial resources to continue in operation for the foreseeable future and accordingly the consolidated annual financial statements have been prepared on a going concern basis. Management have satisfied themselves that the University is in a sound financial position and that it has access to sufficient cash and liquid reserves, including borrowing facilities to meet its foreseeable cash requirements. Management are not aware of any new material changes that may adversely impact the University. Management are also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the financial position of the University.

The consolidated annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and realisation of assets and the settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The University has sufficient cash resources to continue and sustain operations. The University continues to adopt the going concern basis in preparing its consolidated annual financial statements.

26. Events after reporting period

The University operates a defined benefit pension fund as well as two defined contribution provident funds. These funds are separately administered and managed in terms of the Pension Funds Act.

The responsibility for governance and management of the defined benefit pension fund lies with the trustees. The trustees engage professional pension fund administrators to assist them in discharging their responsibilities. In managing the fund, the trustees take into consideration the latest statutory valuation performed in terms of the Pension Funds Act and recommendations made by the actuaries.

For the purposes of the preparation of these financial statements, the retirement obligations are required to be valued in terms of IAS 19R Employee Benefits. In terms of IAS 19R, a different actuarial valuation method and assumptions are used compared to the statutory valuation.

The University also provides post-retirement healthcare benefits to retirees employed by the University prior to 1991. The entitlement to this benefit is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The obligation is also valued in terms of IAS 19R Employee Benefits.

On 16 March 2023, the FSCA approved the Section 14(1): Scheme for the transfer of business from the Rhodes University Pension Fund (defined benefit) to the Rhodes University Provident Fund (defined contribution). Existing active members have been afforded the voluntary option to transfer their actuarial reserve values to the employer's defined contribution fund. Two hundred and fifty-one members have opted to move to the Provident Fund and 128 have remained in the Pension Fund.

1. Accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

1.1 Basis of Preparation

The consolidated financial statements of the Rhodes University (the University) have been prepared in accordance with International Financial Reporting Standards (IFRS) and in the manner prescribed by the Minister of Higher Education, Science and Innovation in terms of section 41 of the Higher Education Act 1997 (Act No. 101 of 1997), as amended. The consolidated financial statements have been prepared under the historical cost convention as modified by financial assets, which were carried at fair value.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise judgement in the process of applying the University's accounting policies.

(i) New and amended standards adopted by the University

There were no new standards which had an impact on the amounts recognised in the current year.

(ii) New standards and interpretations not yet adopted

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2022 reporting periods and have not been early adopted by the University. The University's assessment of the impact of these new standards and interpretations is that these standards are not expected to have a material impact in the current or future reporting periods and on foreseeable future transactions.

- Amendments to IFRS 17 and IFRS 4 'Insurance contracts' (effective 1 Jan 2023)
- IFRS 17, Insurance contracts Amendments (effective 1 Jan 2023)

1.2 Rounding of amounts

All amounts disclosed in the financial statements and notes have been rounded off to the nearest thousand currency units unless otherwise stated.

1.3 Presentation and Functional currency

Items included in the financial statements are measured using the currency of the primary economic environment in which the University operates ('the functional currency'). The consolidated financial statements are presented in South African Rand currency (ZAR), which is the functional and presentation currency.

1.4 Critical estimates and judgements

The areas involving significant estimates or judgements are:

- estimated fair value of certain financial assets notes 2 and note 24
- estimation uncertainties and judgements made in relation to lease accounting – note 10 and accounting policy 1.13
- estimation of pension benefits note 21
- estimation of post-employment medical benefits note 21
- impairment of financial assets note 24 and accounting policy 1.15
- estimation of useful lives of property, plant and equipment accounting policy 1.11

Estimates and judgements are continually evaluated. They are based on historical experience and other factors, including expectations of future events that may have a financial impact on the University and that are believed to be reasonable under the circumstances.

1.5 Consolidation

Subsidiary entities are those entities over which Rhodes University has the power, directly or indirectly, to exercise control. All subsidiaries are consolidated, except if control is expected to be temporary, or if there are long term restrictions on the transferability of funds. Subsidiaries are consolidated from the date on which effective control is transferred to Rhodes University and they are deconsolidated from the date that control ceases. All interentity transactions, balances and unrealised surpluses and deficits are eliminated.

Uniform accounting policies are applied for all entities consolidated.

The following entity is included in the consolidated financial statements of Rhodes University:

• David Rabkin Project for Experiential Journalism Training (Pty) Ltd (trading as Grocotts Mail).

1. Accounting policies (continued)

1.6 Income recognition

University income falls into the following main categories:

- State appropriations: subsidies and grants
- Tuition and other fee income
- Private grants and income from other contracts
- Private gifts
- Sale of goods and services
- Finance income
- Other non-recurrent income

State appropriations: subsidies and grants

State subsidies and grants for general purposes, are recognised as revenue at fair value in the financial year to which they relate. They are recognised when there is reasonable assurance that the subsidies and grants will be received, and assurance is given that the University will satisfy all the relevant conditions. There are no unfulfilled conditions or contingencies attached to this category of revenue.

Income-based grants

Income-based grants are initially treated as deferred income. They are subsequently recognised in income on a systematic basis, in the periods in which the University recognises the related costs for which the grants are intended to compensate.

Asset-based grants

Grants relating to assets are initially recognised as deferred income and, thereafter, are recognised in the statement of comprehensive income on a systematic basis over the useful lives of the related assets.

Tuition and other fee income

Tuition and other course fees relate directly to the provision of specific academic and non-academic courses. Income is recognised on a pro-rata basis across the duration of the course, in line with the provision of the courses to students.

Tuition and other fee income is stated gross of any expenditure and credited to the statement of comprehensive income over the period students study.

Private grants and income from contracts

Income is recognised in the statement comprehensive income when the grant or income is receivable (legal/contractual commitment) and performance related conditions specified in the agreement are met. In the absence of performance conditions, income is recognised in full as soon as it becomes receivable.

Income received in advance of completion of performance conditions is recognised in the statement of financial position as a contract liability and released to the statement of comprehensive income as conditions are met. Where grants or income are received in arrears, accrued revenue or receivable assets are recognised in line with income.

Finance income

Finance income is recognised on a time proportion basis, taking account of the principal outstanding and the effective rate over the period to maturity, when it is determined that such income will accrue to the University.

Sale of goods and services

Income from the sale of goods or services is credited to the statement of comprehensive income when the University transfers control of the goods or services to the external customer.

Other non-recurrent income

Occasional sales and services are recognised in the period in which control is transferred to the external customer. Income from such sales and services are included in 'other non-recurrent income' in the statement of comprehensive income.

1.7 Research costs

Research costs are expensed in the period in which they are incurred.

1.8 Reserve funds

1.8.1. Council unrestricted funds

The unrestricted funds reflect the University's operating activities. These funds are created by the appropriation of retained surpluses other than those retained for specific purposes. These funds fall under the discretion and control of Council.

1.8.2. Council restricted funds

These funds may be used only for the purposes that have been specified in legally binding terms by the provider of such funds or by another legally empowered person.

1. Accounting policies (continued)

1.8 Reserve funds (continued)

1.8.3. Property, plant and equipment funds

The amount in property, plant and equipment funds represents the carrying value of the University's fixed assets that is financed from unrestricted funds.

1.9 Foreign currencies

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions. Gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of comprehensive income in the year in which they arise. Such balances are translated at year-end exchange rates.

1.10 Offsetting financial instruments

Financial assets and liabilities are offset, and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

1.11 Property, plant and equipment

(a) Owned assets

All other property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Donated property, plant and equipment is recorded at fair value at the date of the donation. Property, plant and equipment purchased with government grant funds are treated as set out in note 1.6.

Subsequent costs are included in the asset's carrying amount or recognised as a separate

asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the University and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income

during the financial period in which they are incurred.

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their cost or revalued amounts to their residual values over their estimated useful lives. The estimated useful lives are:

Buildings	50 years
Furniture and equipment	6 to 15 years
Vehicles	4 to 10 years

Computer equipment

3 to 8 years

Library books and periodicals are written off in the year of acquisition.

Land is not depreciated as it is deemed to have an indefinite life.

Assets which individually cost less than R5 000 are not capitalised and are expensed in the year of acquisition. Assets which individually cost between R5 000 and R15 000 are capitalised and written off in full in the year of acquisition.

The residual values and useful lives of all significant assets are reviewed, and adjusted if appropriate, at year end. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit in the statement of comprehensive income.

(b) Leased assets

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability; any lease payments made at or before the commencement date less any lease incentives received.
- any initial direct costs; and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Payments associated with short-term leases and all leases of low-value assets are recognised as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

1.12 Impairment of non-financial assets

Non-financial assets are reviewed for impairment losses whenever events or changes in circumstances indicate that the carrying value may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of an asset's net selling price and value in use. For the purposes of assessing impairment, non-financial assets are grouped at the lowest level for which there are separately identifiable cash flows.

1.13 Leases

Leases are recognised as a right-of-use assets and a corresponding liability is raised at the date at which the leased asset is available for use by the University.

The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the University, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions.

To determine the incremental borrowing rate, the University:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received; and

- makes adjustments specific to the lease, e.g. term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

1.14 Inventories

Inventories are stated at the lower of cost or net realisable value. Cost is determined by the weighted average method.

1.15 Financial instruments - IFRS 9

Financial instruments, consisting of financial assets and financial liabilities, carried at the reporting date by the University include bank and cash, trade receivables, trade payables, borrowings Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of fixed monthly lease payments (including insubstance fixed payments), less any lease incentives receivable and bank overdrafts. Trade receivables and trade payables exclude prepayments and certain statutory and employeerelated payables for the purposes of financial instruments.

Trade receivables are initially recognised when they are originated, in conjunction with IFRS 15. All other financial assets and liabilities are recognised on the statement of financial position when the University becomes a party to the contractual provisions of the instrument. A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price. Financial assets and liabilities are offset, and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Loans receivable at amortised cost

Classification

Loans receivables are classified as financial assets subsequently measured at amortised cost. They have been classified in this manner because the contractual terms of these loans give rise, on specified dates, to cash flows that are solely payments of principal and interest on the amount outstanding, and the University's business model is to collect the contractual cash flows on these loans.

1. Accounting policies (continued)

1.15 Financial instruments - IFRS 9 (continued)

Recognition and measurement

Loans receivable are recognised when the University becomes a party to the contractual provisions of the loan. The loans are measured, at initial recognition, at fair value plus transaction costs, if any. They are subsequently measured at amortised cost. The amortised cost is the amount initially recognised on the loan, minus principal repayments, plus cumulative amortisation (interest) using the effective interest rate method of any difference between the initial amount and the maturity amount, adjusted for any loss allowance.

Trade and other receivables

Classification

They have been classified in this manner because their contractual terms give rise, on specified dates to cash flows that are solely payments of principal and interest on the amount outstanding, and the University's business model is to collect the contractual cash flows on trade and other receivables.

Recognition and measurement

Trade and other receivables are recognised when the University becomes a party to the contractual provisions of the receivables. They are measured, at initial recognition, at fair value plus transaction costs, if any. They are subsequently measured at amortised cost. The amortised cost is the amount initially recognised on the receivable, minus principal repayments, plus cumulative amortisation (interest) using the effective interest rate method of any difference between the initial amount and the maturity amount, adjusted for any loss allowance.

Impairment

The University recognises a loss allowance for expected credit losses on trade and other receivables, excluding VAT and prepayments. The amount of expected credit losses is updated at each reporting date. The University measures the loss allowance for trade and other receivables which do not contain a significant financing component, at an amount equal to lifetime expected credit losses (lifetime ECL). The loss allowance for all other trade and other receivables is measured at lifetime ECL when there has been a significant increase in credit risk since initial recognition. If the credit risk on these receivables has not increased significantly since initial recognition, then the loss allowance for those receivables is measured at 12-month expected credit losses (12-month ECL). Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a loan. In contrast, 12-month ECL represents the portion of lifetime ECL that is expected to result from default events on a loan that are possible within 12 months after the reporting date. In order to assess whether to apply lifetime ECL or 12month ECL to trade and other receivables which do have a significant financing component, the University considers whether there has been a significant increase in the risk of a default occurring since initial recognition rather than evidence of a receivable being credit impaired at the reporting date or of an actual default occurring.

Trade and other payables

Classification

Trade and other payables, excluding VAT and amounts received in advance, are classified as financial liabilities subsequently measured at amortised cost.

Recognition and measurement

Trade and other payables are recognised when the University becomes a party to the contractual provisions and are measured, at initial recognition, at fair value plus transaction costs, if any. They are subsequently measured at amortised cost using the effective interest rate method. The effective interest rate method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) over the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability. If trade and other payables contain a significant financing component, and the effective interest rate method results in the recognition of interest expense, then it is included in profit or loss in finance costs.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments with original maturities of 3 months or less that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at amortised cost.

1. Accounting policies (continued)

1.15 Financial instruments - IFRS 9 (continued)

Investments and other financial assets

Classification

The University classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (through OCI or through profit or loss); and
- those to be measured at amortised cost.

The classification depends on the University's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or other comprehensive income. For investments in equity instruments that are not held for trading, this will depend on whether the University has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The University reclassifies debt investments when its business model for managing those assets changes.

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade date, being the date on which the University commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the University has transferred substantially all the risks and rewards of ownership.

Measurement

At initial recognition, the University measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Debt instruments

Subsequent measurement of debt instruments depends on the University's business model for managing the asset and the cash flow characteristics of the asset. The measurement categories into which the University may classify its debt instruments are:

- Amortised cost: Assets that are held for collection of contractual cash flows, where those cash flows represent solely payments of principal and interest, are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses). Impairment losses are presented as separate line item in the statement of profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses, which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses), and impairment expenses are presented as separate line item in the statement of profit or loss.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.

Debt instruments do not meet the criteria for amortised cost or fair value through othercomprehensive income and are measured at fair value through profit or loss.

1. Accounting policies (continued)

1.15 Financial instruments - IFRS 9 (continued)

Equity instruments

The University subsequently measures all equity investments at fair value. Where the University's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in profit or loss as other income when the University's right to receive payments is established.

Changes in the fair value of financial assets at FVPL are recognised in other gains/(losses) in the statement of profit or loss as applicable. Impairment losses (and reversal of impairment losses) on equity investments measured at FVOCI are not reported separately from other changes in fair value.

Management has elected to present fair value gains and losses on equity instruments in other comprehensive income.

Impairment

The University assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk. In relation to the impairment of financial assets, IFRS 9 requires an expected credit loss model. The expected credit loss model requires the University to account for expected credit losses and changes in those expected credit losses at each reporting date to reflect changes in credit risk since initial recognition of the financial assets. In other words, it is no longer necessary for a credit event to have occurred before credit losses are recognised.

Specifically, IFRS 9 requires the University to recognise a loss allowance for expected credit losses on debt investments subsequently measured at amortised cost, contract assets and loan commitments and financial guarantee contracts to which the impairment requirements of IFRS 9 apply.

In particular, IFRS 9 requires the University to measure the loss allowance for a financial instrument at an amount equal to the lifetime expected credit losses if the credit risk on that financial instrument has increased significantly since initial recognition, or if the financial instrument is a purchased or originated creditimpaired financial asset.

On the other hand, if the credit risk on a financial instrument has not increased significantly since initial recognition (except for a purchased or originated credit-impaired financial asset), the University is required to measure the loss allowance for that financial instrument at an amount equal to 12 months expected credit losses. IFRS 9 also provides a simplified approach for

measuring the loss allowance at an amount equal to lifetime expected credit losses for trade receivables and contract assets in certain circumstances.

1.16 Provisions

Provisions are recognised when the University has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and when a reliable estimate of the amount of the obligation can be made.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

1.17 Employee benefits

1.17.1 Accumulated annual leave

Employee entitlements to annual leave are recognised when they accrue. An accrual is made for the estimated liability for annual leave as a result of services rendered by employees up to the statement of reporting date.

1.17.2 Pension obligations

The University operates a defined benefit pension plan, the assets of which are held in a separate trustee-administered fund. The pension plan is funded by payments from employees and the University. The liability or asset recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. Valuations of these obligations are carried out annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the statement of profit or loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. Changes in the present value of the defined benefit obligation resulting from plan amendments or curtailments are recognised immediately in profit or loss as past service.

The University also operates two defined contribution provident plans. The contributions are recognised as employee benefit expense when they are due.

APPENDIX I: ENROLMENT AND ACADEMIC KPIs DASHBOARD FOR 2022

OP STRUCTURE	2022 Actual	Progress in Target %
A. ACCESS	n 9 min 81% max 108%	95%
B. SUCCESS	n 7 min 63% max 104%	85%
C. EFFICIENCY	n 4 min 88% max 103%	97%
D. RESEARCH	n 4 min 51% max 81%	69%

Goal/Objective/KPA/KPI	2019 Actual	2020 Actual	2021 Actual	2022 Target	2022 Actual	Score	Progress %
A. ACCESS							
Headcount totals	8246	8594	8472	8778	8349		95%
First-time entering undergraduates	1485	1608	1290	1434	1549	•	100%
Headcount enrolments (Foundation Provisioning)	148	148	141	179	159		89%
Headcount enrolments total UG	5792	6339	6406	6446	6417		100%
Headcount enrolments total PG	2454	2255	2066	2392	1932		81%
Science, engenerring, technology	2510	2596	2515	2575	2463		96%
Business/management	1365	1302	1280	1300	1212		93%
Education	1141	1217	1114	1240	1213		98%
Other humanities	3230	3479	3563	3663	3461		94%
Distance education enrolments	0	0	26	********	79		%

Key: Moderate to Good Progress

Target Achieved 🔵 Above

Above Target 🔵 🌖

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Goal/Objective/KPA/KPI	2019 Actual	2020 Actual	2021 Actual	2022 Target	2022 Actual	Score	Progress %
B. SUCCESS							
Graduates UG	1216	1316	1226	1254	1305	•	104%
Graduates PG	1158	963	1011	1058	670		63%
Success rate	85%	80%	81%	81%	79%		98%
Engineering graduates							
Life and physical sciences graduates	112	116	144	145	104		72%
Animal and human health graduates	138	159	183	184	166		90%
Teacher education graduates	261	446	303	302	223	•	74%
Success rate in scarce skills	90%	92%	87%	89%	85%	0	96%

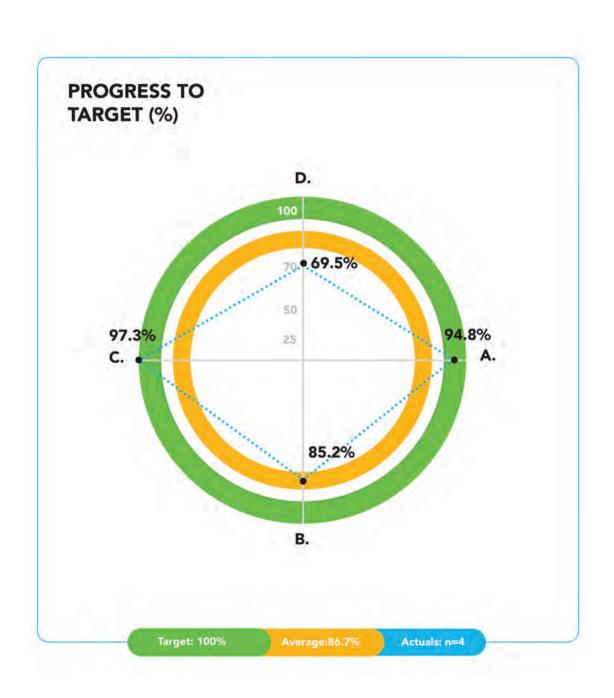
Goal/Objective/KPA/KPI	2019 Actual	2020 Actual	2021 Actual	2022 Target	2022 Actual	Score	Progress %
C. EFFICIENCY							
Headcount of permanent I/R staff	357	358	356	359	368	۲	103%
% Staff with doctral degrees	59%	60%	63%	64%	62%	•	97%
Number of nGap staff	15	20	24	26	23		88%
Ratio of FTE students to FTE instructional/research staff	14.6	14.8	15.1	15.5	15.3	0	101%

Goal/Objective/KPA/KPI	2019 Actual	2020 Actual	2021 Actual	2022 Target	2022 Actual	Score	Progress %
D. RESEARCH							
Total research output units	1191	998	1011	1206	893		74%
Total research output per I/R staff	3.30	2.80	2.80	3.36	2.40		71%
Research masters graduates	253	156	178	241	123	•	51%
Doctral Graduates	122	92	77	86	70		81%

Key: Moderate to Good Progress

Target Achieved

Above Target 🔵



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APPENDIX II: MEMBERS OF COUNCIL IN 2022

Title	Name	Surname	Constituency
Judge	Gerald	Bloem	Chair Appointed by Council
Professor	Sizwe	Mabizela	Vice-Chancellor
Professor	Peter	Clayton	DVC Research & Innovation
Professor	'Mabokang	Monnapula-Mapesela	DVC Academic & Student Affairs
Dr	Nomathamsanqa	Tisani	Minister Ed rep
Dr	Rasigan	Maharajh	Minister Ed rep
Mr	Mawethu	Rune	Minister Ed rep
Ms	Gugulethu	Ndebele	Minister Ed rep
Mr	Mbuso	Mtshali	Minister Ed rep
Professor	Enocent	Msindo	Senate rep
Professor	David	Sewry	Senate rep
Distinguished Prof	Heila	Lotz-Sisitka	Senate rep
Professor	Patrice	Mwepu	Senate rep
Prof	Dion	Nkomo	Elected by Academic Staff
Ms	Desiree	Bekker	Supp staff rep (6-18)
Mr	Tembani	Ngindana	Supp staff rep (1-5)
Cllr	Mzobanzi	Nkwentsha	Makana Municipality
Cllr	Rumsell	Xonxa	Makana Municipality
Mr	Andile	Sangqu	Board of Gov Rep
Mr	Lwazi	Koyana	Apptd by Council
Ms	Madeleine	Schoeman	Apptd by Council
Dr	Nommso	Stubbs	Apptd by Council
Mr	Sivu	Ntlabezo	Apptd by Council
Mr	Mandisi	Rusa	Apptd by Council
Mr	Ted	Pillay	Apptd by Council
Ms	Roshni	Gajjar	Co-opted Members
Mr	Steve	Tredoux	Co-opted Members
Ms	Andiswa	Zinja	Co-opted member
Mr	Botlhale	Modisaotsile	SRC President
Ms	Vuyelwa	Моуо	SRC Postgraduate Affairs

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